



Mission

公司使命

HKIRC is a not-for-profit organisation that is committed to providing, and supervising the provision of ".hk" and ". 香港 " Internet domain names registration, resolution and related services in an uninterrupted, effective, customer-centric and sustainable manner.

As Hong Kong moves towards becoming a smart city and the importance of the Internet grows, HKIRC is committed to contributing to the community while actively encouraging the use of the Internet and related technologies. HKIRC is also committed to promoting network security and digital inclusion services to maintain the security and accessibility of the Internet, making Hong Kong an inclusive, safe, innovative and international city and realising the vision of a smart city.

香港互聯網註冊管理有限公司是一非牟利機構，本著暢通無阻、有效可靠、以客為尊及持續經營為宗旨，致力提供及監管其他服務供應商提供「.hk」及「. 香港」域名註冊、域名解析及相關服務。

因應香港正朝智慧城市的方向發展，互聯網的重要性與日俱增。HKIRC 在積極鼓勵使用互聯網及相關科技的同時，亦致力於貢獻社會。著力推動網絡安全和數碼共融的服務，維護互聯網的安全和暢通，使香港成為網絡共融、安全、創新及國際城市，實現智慧城市的願景。

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Chairman's Statement

主席報告



Chairman 主席

Mr Simon, CHAN Sai Ming, BBS, JP
陳細明先生, BBS, JP

Empowering Secure and Inclusive Digital
Future for Hong Kong

Driving Innovation and Cybersecurity in
Digital Landscape

賦能香港數字未來，致力推動安全共融；
引領創新網絡安全，雕琢香港創科藍圖。

Hong Kong Internet Registration Corporation (HKIRC) is dedicated to establishing Hong Kong as a leader in internet inclusivity, security, and innovation, positioning as a world-class technology hub. The elevation of awareness regarding internet usage is placed at the core of our mission. In response to the rapidly evolving digital landscape, we have adopted a proactive approach, implementing a multifaceted array of strategies to tackle emerging challenges and seize new opportunities. We recognise that digital transformation and advancements in internet technology are vital for sustaining competitiveness in the digital marketplace and driving economic growth. HKIRC is committed to empowering SMEs to cultivate their digital identities, highlighting the unique narrative of Hong Kong while enhancing its global brand presence. We prioritise our efforts on providing a robust internet ecosystem and driving continuous improvements to ensure stability and reliability of ".hk" domain.

In our pursuit of excellence, HKIRC acts as a pivotal role in enhancing Hong Kong's position as a global digital hub. We actively participate in esteemed international conferences, such as ICANN and APTLD, enables us to exchange invaluable insights with international stakeholders, and enhance our capabilities. These engagements reaffirm our commitment to fostering a secure and innovative digital environment, allowing us to forge robust connections with other domain management authorities and elevate the visibility of the ".hk" domain name on the global stage.

香港互聯網註冊管理有限公司（HKIRC）致力將香港塑造成互聯網中具包容性、安全及創新的推動者，進一步鞏固其作為世界級創科樞紐的地位。我們的核心使命在於提升全港市民對互聯網普及應用的認知。面對瞬息萬變的數字環境，我們採取積極主動的策略，透過深化措施以應對新興挑戰，並從中把握機遇。我們深知，數碼轉型與互聯網技術的進步，對於維持在數碼市場的競爭力及推動經濟增長至關重要。HKIRC 矢志助力中小企業打造其數碼身份，讓他們說好每個獨特的香港故事，同時提升其全球品牌形象。我們將聚焦在構建全面的互聯網生態的工作上，並持續改善「.hk」域名服務的穩定性與可靠性。

HKIRC 在提升香港作為全球數碼樞紐的地位中扮演關鍵角色，我們積極參與如 ICANN 和 APTLD 等享有盛譽的國際會議，與國際間不同持份者交流寶貴經驗，並提升自身能力，力求卓越。藉此亦回應我們致力構築安全、創新數碼環境的承諾，促使與其他域名管理機構能建立更穩固的聯繫，並在國際舞台上提升「.hk」域名的知名度。

Aligned with the national "14th Five-Year Plan," we are amplifying our promotional efforts for the ".hk" and ". 香港 " domain names across diverse regions and sectors, with a particular emphasis on enhancing the prominence of Chinese domain names in the digital landscape. We are strategically exploring potential in the Greater Bay Area and the Middle East to drive ".hk" domain adoption among businesses in these regions. Through these strategic initiatives, we are dedicated to reinforcing Hong Kong's standing as a competitive and innovative digital marketplace.

The internet enhances commerce and connectivity through technological advancements including artificial intelligence, it simultaneously poses significant challenges as these technologies evolve at an unprecedented pace. The landscape of cyber threats is constantly evolving, necessitating businesses and individuals to strengthen their security awareness and protective measures. HKIRC is firmly dedicated to elevating cybersecurity awareness and has developed customised strategies for diverse industries, emphasising the vital importance of cybersecurity through robust collaboration with government entities, quasi-autonomous non-governmental organisations (QUANGOs), academia, and industry specialists. A cornerstone of our initiatives is the introduction of comprehensive cyber attack and defense training, which incorporates simulations of real-world attack scenarios. These practical exercises empower businesses and organisations to strengthen their overall cybersecurity posture, enabling them to more effectively safeguard their data and assets. Our outreach efforts have significantly expanded, integrating more technical content while engaging a broader audience. Through these initiatives, we strive to cultivate a robust digital environment that proactively mitigates emerging cyber threats.

Another significant challenge confronting the information industry is the lack of practical experience among employees in effectively responding to and managing cyberattacks. To address this critical issue, it is essential to enhance hands-on experience for personnel. This year, HKIRC was privileged to co-organise the Hong Kong Cybersecurity Attack and Defence Drill, led by the Digital Policy Office. In this initiative, we partnered with various government departments and QUANGOs to conduct practical defense drills aligned with current needs, effectively addressing the gaps. Moving forward, we are keen on our commitment to organising larger-scale exercises aimed at strengthening protective measures and enhancing our understanding of diverse cyber risks. Through these initiatives, we aspire to cultivate a more resilient workforce equipped to navigate the complexities of the evolving cybersecurity landscape.

配合國家《十四五規劃》，我們正加大力度推廣「.hk」及「. 香港」域名，拓展至不同地域與行業，重點提升中文域名在數字領域的地位；同時在大灣區及中東市場積極探索機遇，推動當地企業採用「.hk」域名，透過各項策略性部署，致力提升香港作為一個具競爭力及創新性的數碼市場的形象。

互聯網在人工智能等技術的飛躍發展環境下，繼續負起商貿溝通橋樑的重要角色，迅速發展的技術同時亦伴隨重大的挑戰。網絡威脅形勢不斷演變，企業和個人必須提升安全意識並加強防禦措施。HKIRC 堅定致力提高網絡安全意識，並為不同行業制定了度身定制的策略，通過與政府、機構、學界及業界專家的緊密合作，強調網絡安全的重要。我們的其中一項核心舉措是推出全面的網絡攻防精英培訓，當中包含模擬真實攻擊場景的實踐練習，讓企業與組織通過實戰攻防，改善和強化整體的網絡安全，從而有效地保護數據和資產。我們的推廣工作已大幅擴展，引入更多技術內容並觸及更廣泛受眾。由此培育出更具韌性的數碼環境，主動應對新興網絡威脅。

資訊行業正面臨另一個迫在眉睫的挑戰，員工缺乏實戰經驗，難以有效應對和處理網絡攻擊，為解決這個痛點，必須加強對員工的實戰培訓。今年，HKIRC 有幸與數字政策辦公室（DPO）合作舉辦首屆的香港網絡安全攻防演練——以攻築防，邀請到多個政府部門和公營機構參與演練，通過演練加強實戰經驗。未來，我們計劃舉辦更大規模的演練，加深對各類網絡風險的認識，以強化防護措施。冀培育出更優秀的團隊以應對日益複雜的網絡安全挑戰。

Cultivating a secure online environment necessitates the active involvement and collaboration of diverse stakeholders. In recent years, HKIRC has engaged with the Government to co-organise cybersecurity-related initiatives and develop platforms that connects users with service providers. Building on the success of last year's inaugural Cybersecurity Symposium, which garnered positive feedback from the industry and has become a significant annual event, we were proud to uphold this tradition. This year, we invited experts from both Mainland China and Hong Kong to share insights and discuss challenges, joined by various service providers showcasing their solutions. Attendance at this year's forum surpassed that of the previous year, with nearly 1,000 cybersecurity professionals and business leaders participating in exchange activities, fostering collaboration among diverse entities to strengthen our collective defensive capabilities.

National security forms a cornerstone of a nation's stability, and the China Cybersecurity Week stands as a pivotal national event highlighting its significant. HKIRC was honoured to organise the 2024 China Cybersecurity Week – Hong Kong Sub-forum, marking our first endeavor to facilitate a dialogue between experts from the Mainland China and Hong Kong. This event drew a diverse group of local business and organisational leaders eager to explore the latest cybersecurity trends and engage in substantive discussion with industry specialists. Such initiatives are vital as they align with national and governmental development strategies, aimed at fortifying cybersecurity in the face of amid rising threats and challenges in the digital landscape. A secure online environment is vital for sustained socio-economic progress and technological advancement. We assert that Hong Kong's digital economy can thrive within a secure and stable cyber framework, ultimately enhancing the quality of life for citizens. HKIRC is committed to advancing cybersecurity and fostering comprehensive societal development, reflecting President Xi's assertion that "Without cybersecurity, there is no national security." Through our continuous endeavors, we aspire to cultivate a safer and more resilient internet ecosystem, thereby bolstering national security.

As society grapples with a growing shortage of cybersecurity talent, it is steadfast to prioritise education and training. HKIRC remains steadfast in its commitment to advancing a range of cybersecurity initiatives while promoting awareness and educational programs aimed at elevating public awareness regarding cybersecurity. Our sustained efforts to educate diverse stakeholders prioritise the cultivation of interest from an early age as part of a comprehensive long-term training strategy. Additionally, we are continuously enhancing our training programmes to enhance their effectiveness. In partnership with the Privacy Commissioner for Personal Data (PCPD), we are incorporating content focused on personal data protection to strengthen organisations' internal defensive capabilities. Our goal is to elevate awareness through education, reduce the risk of cyberattacks, and minimise the impact.

構建安全的網絡環境，需要不同持份者的積極參與和通力合作。近年，HKIRC 與政府攜手舉辦多項網絡安全相關的活動，主動搭建用戶與服務供應商之間的溝通橋樑。繼去年成功舉辦首屆網絡安全技術論壇，獲得業界廣泛好評，成為業界重要的年度盛事。為延續過去的成功，今年我們再次邀得中國內地和香港的業界專家聚首一堂，向與會者分享獨到見解和探討各式挑戰，同時請來多家服務供應商展示最新解決方案。在各方積極響應與支持下，有近千名網絡安全專家與商界領袖參與交流活動，參與人數更勝去年，樂見業界協力合作，共同提升防禦能力。

國家安全是維護國家穩定的核心基礎，國家網絡安全宣傳周作為一項重要的全國性活動，突顯其重要性。今年，HKIRC 榮幸能協辦首次在港舉行的 2024 年國家網絡安全宣傳周——香港分論壇，促進中港專家之間的交流，吸引本地企業及組織領袖參與，與專家共同探討最新的網絡安全趨勢並深入交流。活動作為國家網絡安全宣傳周的延伸，這項活動與國家及政府的發展策略一致，旨在應對數碼領域日益嚴峻的威脅與挑戰，進一步強化網絡安全。我們堅信一個安全的網絡環境對於社會經濟的持續進步和技術發展至關重要。只有在安全穩定的網絡環境下，香港的數字經濟才能蓬勃發展，進而提升市民生活質量。HKIRC 致力於推動網絡安全及整體社會發展，這正呼應了習近平主席所言：「沒有網絡安全就沒有國家安全」。通過持續努力，我們期望構築更安全、可靠的互聯網生態，從而為國家安全作出貢獻。

隨著社會面臨網絡安全人才日益短缺的挑戰，優先提供教育和培訓為重中之重。因此 HKIRC 積極推行多項計劃，通過提供培訓和普及教育，提升公眾對網絡安全的重視。在中小學的階段實行長遠培訓策略，啟發不同層級學生的學習興趣，提供相應程度的培訓。同時，我們持續優化針對中小企及機構的現有培訓課程，以提升其成效。今年，我們與個人資料私隱專員公署（PCPD）合作，特別制定了個人數據保護相關內容，幫助機構強化內部防禦能力。我們希望通過教育提升各界對網絡安全的意識，從而降低網絡攻擊的風險並減輕其潛在影響。

With the internet now an integral part of daily life, there is a growing demand for digital inclusion. HKIRC is committed to promoting digital inclusion by proactively addressing the needs of the elderly and working to mitigate the digital divide. Businesses and organisations must consider the needs of diverse individuals in their development to prevent the marginalisation of these groups. Application numbers for the Digital Accessibility Recognition Scheme have reached a record high, reflecting the success of our collaborative. We anticipate that the recognition scheme will inspire more companies to adopt digital accessibility practices, ultimately benefiting a larger segment of the populations. By recognising organisations that prioritise inclusive design, the scheme aims to establish a benchmark for others to emulate. HKIRC will continue to support businesses in optimising their website designs, fostering a mutually beneficial cooperation model that serves both service providers and the broader public.

In the 2024 Policy Address, the Chief Executive outlined a visionary framework of "Reform for Enhancing Development and Building Our Future Together," emphasising the necessity to adapt to the dynamic landscape. HKIRC is positioned to serve as a catalyst by rolling out initiatives that enhance the competitiveness and defensive capabilities of the internet community. This encompasses the provision of comprehensive training programmes on cybersecurity, fostering collaboration among businesses to exchange best practices, and advocating practices that promote digital innovation. Together, we aim to shape a brighter future for the evolving digital era, ensuring that Hong Kong remains at the forefront of technological advancement and cybersecurity resilience. Through these coordinated efforts, we aim to cultivate an environment that address current challenges and seizing the opportunities of the future.

I wish to extend my deepest gratitude to all board members, Consultative and Advisory Panel members and colleagues for their invaluable contributions over the past year. I also express my sincere appreciation to the Government for its unwavering guidance, and to all sectors for their steadfast support. As we look ahead to the coming year, we are eager to explore new opportunities and to amplify our contributions to the ".hk" users and the broader Hong Kong internet community. Together, we aspire to foster an environment of innovation and growth that will elevate our shared digital landscape.

隨著互聯網成為日常生活不可或缺的一部分，數碼共融的需求亦日益增加。HKIRC 在推動數碼共融方面不遺餘力，積極回應不同群體的需求，包括長者的需要，致力縮窄數碼鴻溝。我們一直倡導企業和組織在發展過程中，優先考慮各群體的需求，以避免邊緣化群體。本年度數碼無障礙嘉許計劃的報名數量創下歷年新高，反映各界的積極迴響。我們期望這項計劃能鼓勵並表彰採用數碼無障礙實踐的機構，樹立行業典範，帶動更多企業參與，惠及廣大市民。HKIRC 將繼續推動企業優化其網站設計，實現社會與企業雙贏的局面。

2024 年《施政報告》中，行政長官提出了「齊改革同發展惠民生建未來」的願景，強調適應環境變化的重要性。HKIRC 將積極擔當推動者的角色，提升互聯網社群的競爭力與防禦能力，具體措施包括提供全面的網絡安全培訓項目、鼓勵企業之間分享最佳實踐，以及倡導推動數碼創新。我們期望與各方攜手打造一個更創新的互聯網未來，確保香港在技術與安全領域保持領先地位，創造一個既能應對當前挑戰，又能把握未來機遇的環境。

在此，我謹向全體董事會成員、諮詢委員會成員及同事致以衷心感謝，感謝你們在過去一年中的寶貴貢獻。同時，我也誠摯感謝政府一如既往的堅定指導，以及各界持份者的不懈支持。展望未來一年，我們期待開拓新的機遇，進一步擴大對「.hk」用戶及香港互聯網社群的貢獻。讓我們攜手培育一個充滿創新與進步的環境，共同打造更美好的數字化時代。



CEO 行政總裁

Ir Wilson, WONG Ka Wai

黃家偉工程師

Catalysing Secure E-Commerce Growth in
Innovation Ecosystem

Elevating Hong Kong's Smart City with
Trusted ".hk" Identities

推動電商昌盛發展，穩固數位樞紐根基；
「.hk」身份紮根香港，共建領先智慧城市。

Year 2024 has marked a pivotal milestone for the Hong Kong Internet Registration Corporation (HKIRC). With the steadfast guidance of the Government, we have engaged a diverse array of initiatives that have delivered significant societal contributions, benefited a broad community, and greatly strengthened HKIRC's brand image and cultivating a more impactful public presence. This strategic approach established a robust foundation for advancing the ".hk" and ".香港" domain names, reinforcing their position as essential components of Hong Kong's digital identity with exceptional effectiveness.

Further, through varied partnerships with both local and international registrars, we have successfully heightened the visibility of ".hk" and ".香港" domain across multiple regions, highlighting their distinctive value in expanding Hong Kong's online market. This further solidified ".hk" and ".香港" as vital cornerstones of Hong Kong's digital identity. By collaborating closely with a multitude of stakeholders, we are actively propelling the development of e-commerce, infusing new momentum and vitality into Hong Kong's economy.

2024 年香港互聯網註冊管理有限公司 (HKIRC) 迎來了新的里程碑。在特區政府的領導下，我們推行了一系列多元化項目，不僅為社會作出積極貢獻、惠及廣大社群，同時顯著提升 HKIRC 的品牌形象，樹立更具影響力的公眾形象。這戰略方向為推廣「.hk」及「.香港」域名、以及強化其作為香港數碼身份核心支柱的角色奠定了堅實基礎，達致事半功倍的效果。

與此同時，我們透過與本地及國際域名註冊商展開多樣化的合作，我們成功提升了「.hk」及「.香港」域名在多個地區的知名度，突顯它們在拓展香港線上市場的獨特價值，進一步鞏固「.hk」及「.香港」作為香港數碼身份基石的重要地位。通過與各持份者攜手合作，我們積極推動電子商務發展，為香港經濟注入新的動力與活力。

As the Greater Bay Area undergoes significant integration, the consumer market accessible to enterprises continues to grow, unlocking boundless business opportunities. In this promising landscape, the ".hk" and ".香港" domain names serves a crucial role in advancing the development of e-commerce in Hong Kong. HKIRC is strategically leveraging on this opportunity by intensifying promotion, raising awareness of the value of these domain names, and encouraging businesses to adopt ".hk" domains to reach new customer segments and secure a competitive advantage in the marketplace.

HKIRC has consistently played a proactive role on the international stage, in the Greater Bay Area, and locally, organising various events covering domains, cybersecurity, and digital inclusion. Each initiative targets different groups, aiming to give back to society as one of the key stakeholders in the internet community. HKIRC remains attentive to the challenges faced by society and SMEs, launching a range of free cybersecurity services such as Healthy Web. These services are regularly reviewed and improved to help more SMEs strengthen their cybersecurity.

Recognising the persistent threat phishing emails pose to businesses, HKIRC collaborated with the Cyber Security and Technology Crime Bureau (CSTCB) of the Hong Kong Police Force to co-host the Ethical Phishing Email Campaign. This year's initiative recorded increased participation compared to the previous year, engaging over 210 organisations and 37,220 employees. This uptick underscores a growing industry commitment to strengthening defences against phishing attacks. This year we continued to actively encourage ".hk" users to participate and received enthusiastic responses, reflects heightened interest in the campaign, with the exercise aimed at reducing the risk of phishing attacks for businesses and their employees, thereby minimising potential losses.

In response to the growing severity of cyber threats facing public institutions, HKIRC proudly supported and participated in the Hong Kong Cybersecurity Attack and Defence Drill, an initiative spearheaded by the Government to bolster participants' readiness in their first large-scale exercise. Held over three days and two nights, totaling 60 hours, this immersive event leveraged practical combat scenarios to strengthen the defensive capabilities of participating entities and enhance their strategies for mitigating cyberattacks. Conducted in a live, realistic network environment, participants applied diverse defensive techniques from both offensive and defensive perspectives. By dissecting hacker tactics, they gained critical insights into attacker behavior, fulfilling the key principle of "Building Defence Through Offense." The event proved highly successful, equipping participating institutions with valuable experience while inspiring broader engagement in preparation for addressing emerging threats.

隨著大灣區的深度融合，企業面對的消費市場不斷擴展，帶來無限商機。在這充滿機遇的時刻，「.hk」及「.香港」域名在推動香港電商發展上擔當舉足輕重的角色。HKIRC 抓緊機遇，積極加強地區性宣傳，提升各界對域名價值的認識，鼓勵企業採用「.hk」域名，率先吸引新客群，助力業務搶佔市場先機。

HKIRC 不論在國際舞台、大灣區抑或本地，一直擔任推動者角色，透過舉辦不同活動，內容涵蓋域名、網絡安全和數碼共融等。深化融入不同群體，希望以互聯網主要持份者之一的身份回饋社會。HKIRC 一直關注社會、中小企的痛點，推出一系列免費網絡安全服務如網健通，亦適時檢視現有服務並進行優化，冀幫助更多中小企提升網絡安全。

鑑於釣魚電郵持續對企業造成威脅，為提高員工識別可疑電郵的能力，HKIRC 今年再度聯同香港警務處網絡安全及科技罪案調查科（CSTCB），合辦釣魚電郵演習。與去年相比，今年演習的參與的機構數量和員工人數均有所增加，超過 210 間機構共 37,220 名員工參與，反映業界對防範釣魚攻擊的重視有所提高。今年我們繼續積極鼓勵「.hk」用戶參與，反應非常熱烈，顯示出業界對此活動的關注有所提升，期望能夠藉著演習減低企業和員工受釣魚攻擊，避免招致不必要的損失。

為協助公營機構應對日益嚴峻的網絡威脅，HKIRC 在政府主辦的香港網絡安全攻防演習——以攻築防中擔任協辦角色，全力支持及參與首次大規模演練。活動為期三日兩夜，總計 60 小時，通過模擬真實的攻擊場景提升參與機構的防禦能力，提升其應對網絡攻擊的應對策略。在實兵、實戰、實網的環境下，參與機構從攻防雙方視角運用多種防禦技術，並通過剖析黑客攻擊手法，深入理解攻擊者思維，實現「以攻築防」的核心目標。活動圓滿成功，不僅為參與機構累積寶貴經驗，亦啟發其他機構參與未來演練，以應對新興威脅。

HKIRC places a high priority on delivering ongoing cybersecurity support and consistently allocating resources into providing complimentary cybersecurity services for our users. We are dedicated to enhancing the efficiency of these services and expanding them to benefit a broader user. One of our flagship offerings is the Healthy Web website scanning service, which offers preliminary website assessments for SMEs that enable them to identify potential vulnerabilities. Nearly 40,000 of these scans have been completed. Additionally, we have continuously refined our Cybersec Training Hub, which provides comprehensive cybersecurity training for employees. In 2024, in collaboration with the Privacy Commissioner for Personal Data (PCPD), we enriched training modules related to personal data protection and crisis management. This initiative aims to equip employees across various sectors with essential knowledge and skills in these areas, actively strengthening SMEs' defensive capabilities.

To further encourage companies to enhance their employees' skill and reduce cyber risks arising by human error, HKIRC partnered with the Information System Audit and Control Association China Hong Kong Chapter (ISACA) to launch the Cyber Security Staff Awareness Recognition Scheme. This initiative praises organisations that have made significant efforts over the past year to enhance their employees' cybersecurity awareness. The programme promotes the "Human Firewall" concept, emphasising the critical role of heightened staff awareness as the secondary line of defence for organisation. This approach is designed to equip employees with ability to identify potential threats in their daily work, to reduce the impact of cyber attacks.

Addressing the pressing shortage of cybersecurity talent is essential for the growth of the security industry. Our goal is to ignite a passion for cybersecurity in students from an early age, cultivating a culture of cyber awareness and responsibility. Since 2022, HKIRC has partnered with Hong Kong Education City to develop engaging cybersecurity learning games for primary school students on the Small Campus platform. These initiatives have garnered positive feedback and demonstrated success in enhancing cybersecurity awareness among young learners. In 2024, we built on this momentous by organising The 2nd Hong Kong Primary School Students Cybersecurity Quiz Competition and launching the Cybersecurity Ambassador Design Competition. This latter competition required students to combine their creativity with cybersecurity knowledge to create designs for 'cybersecurity ambassadors', with the winning entries to be featured as characters in cybersecurity comics.

HKIRC 高度重視網絡安全，為用戶提供免費支援，投入資源不斷推出免費服務並優化服務，以擴大服務覆蓋範圍，惠及更多用戶。其中，免費網站掃描服務網健通主動為中小企網站提供檢測及初步分析，協助用戶識別安全漏洞，至今已累計完成近 4 萬次掃描。此外，網絡安全員工培訓平台亦持續更新，今年更與個人資料私隱專員公署攜手合作，新增個人資料保護及危機管理課程，幫助各行業員工掌握基本技能，了解當前熱門議題，從而提升中小企的網絡防禦能力。

為進一步鼓勵企業為員工提供培訓，減少因人為錯誤而引致網絡風險，HKIRC 與國際信息系統審計協會中國香港分會（ISACA）聯合舉辦共建員工防火牆嘉許計劃，以表彰企業在過去一年中積極提升員工網絡安全意識的努力。計劃提倡的「員工防火牆」理念，強調透過提升員工網絡安全意識，建立機構的第二道防線。相信有助他們在日常工作中識別潛在威脅，減低機構遭受網絡攻擊的機會。

HKIRC 自 2022 年起與香港教育城合作，於「小校園」平台推出趣味學習遊戲，深受師生歡迎，有效提升學童的網絡安全意識，保障他們在數字世界的權益。今年，我們舉辦了第二屆香港小學生網絡安全問答比賽及網絡安全大使設計比賽。前者考驗學生的知識水平，後者則鼓勵學生融合創意與知識設計網絡安全大使，優勝作品更被改編為網絡安全漫畫角色。通過這些活動，我們期望從小培養學生的興趣與責任感，為解決網絡安全人才長遠短缺問題奠定基礎。

As public services, including healthcare, increasingly adopt electronic appointment systems, the imperative for digital inclusion across society becomes ever more critical. In its role as the organiser of the Digital Accessibility Recognition Scheme, HKIRC is steadfastly committed to advancing digital inclusion by conducting technical workshops that equip businesses and organisations with essential knowledge and skills. Furthermore, we collaborated with various educational institutions to embed the principles of accessible design in students, ensuring they are proficient in these standards as they enter the workforce and create solutions for organisations. This year, applications for the Digital Accessibility Recognition Scheme reached unprecedented levels, reflecting robust engagement from the community. Moving forward, HKIRC will continue to intensify its efforts to draw more businesses to this initiative, fostering collaboration to build an accessible and inclusive smart city.

In conclusion, HKIRC has adeptly addressed various challenges through cohesive collaboration. Looking ahead, we remain steadfast in our commitment to serving ".hk" users and the broader internet community, ensuring stability in domain services to meet the diverse needs of our stakeholders. Leveraging on our existing foundation, we will actively pursue additional opportunities that align with the developmental strategies of both the national and Hong Kong SAR governments, with the aim of enhancing the international reputation and recognition of the ".hk" and ".香港" domain names, especially by strengthening ties with countries along in the Belt and Road Initiative.

As we approach the implementation of the "Protection of Critical Infrastructures (Computer Systems) Bill," we are optimistic that it will enable more effective cybersecurity practices across all sectors, safeguarding the entire internet community. HKIRC is dedicated to promoting and implementing these initiatives, playing a vital role in establishing the foundation of a smart city.

隨著公營醫療等公共服務逐步推行電子化預約，社會對數碼共融的需求日益迫切。作為數碼無障礙嘉許計劃的主辦機構，HKIRC 持續致力於推動數碼共融，通過舉辦技術工作坊，為企業和機構提供相關知識與技能。我們亦與不同院校合作，教導學生無障礙設計的理念，冀望在他們學成之後為機構設計方案時，已熟知相關標準。今年，數碼無障礙嘉許計劃的申請數量再創新高，反映企業的積極參與。展望未來，HKIRC 將繼續努力，吸引更多企業加入，攜手構建無障礙的智慧城市。

總結而言，HKIRC 在各方齊心協力下順利克服各種挑戰。未來也會延續服務「.hk」用戶和互聯網社群的決心，維持穩定的域名服務，以回應不同持份者的期望。在現有的基礎上，尋找更多潛在的機遇，配合國家與特區政府的發展偉略，壯大「.hk」及「.香港」域名在國際上的聲譽和知名度，特別在與一帶一路國家的聯繫上繼續努力，藉網絡向世界說好香港故事。

隨著《保護關鍵基礎設施（電腦系統）條例草案》實行，定能有助各界實踐更有效的網絡安全工作，保障整體互聯網社群。HKIRC 將不遺餘力配合推廣和實踐，為建造智慧城市打好根基作出貢獻。



Board of Directors and Committees

董事會及委員會

Board of Directors and Committees

Hong Kong Internet Registration Corporation Limited ("HKIRC") is a not-for-profit, non-statutory, company limited by guarantee designated by the Government of the HKSAR to undertake the administration of Internet domain names under the ".hk" and ". 香港 " country code top level domain and its equivalents. HKIRC provides registration services through its accredited registrars for domain names ending with ".com.hk", ". 公司 . 香港 ", ".net.hk", ". 網 絡 . 香港 ", ".org.hk", ". 組 織 . 香港 ", ".gov.hk", ". 政 府 . 香港 ", ".edu. hk", ". 教 育 . 香港 ", ".idv.hk", ". 個 人 . 香港 ", ".hk" and ". 香港 ". Hong Kong Domain Name Registration Company Limited ("HKDNR"), a wholly-owned subsidiary of HKIRC, is one of the accredited registrars. The HKIRC Board of Directors consists of ten Directors, two Directors elected by Members of the Demand Class, two Directors elected by Members of the Supply Class, and six Directors appointed by the HKSAR Government.

董事會及委員會

香港互聯網註冊管理有限公司 (HKIRC) 為香港特別行政區政府指定的非牟利、非法定、擔保有限公司，專責從事香港地區頂級域名（即 .hk 及其他相同域名）的行政及編配工作。HKIRC 通過其認可的註冊服務商提供以「.com.hk」、「. 公司 . 香港」、「.net.hk」、「. 網絡 . 香港」、「.org.hk」、「. 組織 . 香港」、「.gov.hk」、「. 政府 . 香港」、「.edu.hk」、「. 教育 . 香港」、「.idv.hk」、「. 個人 . 香港」、「.hk」及「. 香港」為結尾的域名註冊服務。HKIRC 其下的全資附屬公司——香港域名註冊有限公司 (HKDNR) 是其中一間認可的註冊服務商。HKIRC 董事會由十名董事組成。其中兩名董事由使用者界別選出，兩名由服務提供者界別選出，六名由香港特別行政區政府委任。

Chairman 主席

Mr Simon, CHAN Sai Ming, BBS, JP
陳細明先生, BBS, JP

Appointed by the HKSAR Government
政府委任



With 40 years of experience in banking, finance and information technology industries, Mr Simon Chan has held numerous senior positions in these sectors, having assumed the offices of the Vice Chairman, the Executive Director, the Chief Executive and other senior roles in Nanyang Commercial Bank, Limited and Bank of China (Hong Kong) Limited. He has also served as the directors of Nanyang Commercial Bank (China), Limited, Cinda Financial Holdings Company Limited, Hong Kong Interbank Clearing Limited ("HKICL"), HKICL Services Limited, and Hong Kong Trade Finance Platform Company Limited. Mr Chan is an active member of various relevant professional bodies and commercial organizations, as a long-serving member for the Hong Kong Chinese Enterprises Association, the Chinese General Chamber of Commerce, Hong Kong, and the Hong Kong General Chamber of Commerce. Mr Chan has garnered extensive experience from his exposure to a wide range of areas, including information technology, corporate governance, organizational reform, risk management, group operations and IT security, for both long-term strategic development and project implementation.

Riding on his years of experience and professional knowledge, Mr Chan has been appointed and elected to important posts in numerous public organizations and industry entities over the years. He has been appointed by the HKSAR Government to serve as the Chairman of Hong Kong Cyberport Management Company Limited and the Chairman of Hong Kong Internet Registration Corporation Limited, a Member of the Committee on Innovation, Technology and Industry Development, a member of Steering Committee of the Research, Academic and Industry Sectors "One-plus Scheme", the Chairman of the Banking & Finance Training Board of the Vocational Training Council of Hong Kong, a Member of the Banking Industry Training Advisory Committee of the Education Bureau and a Member of the Finance Committee of the Housing Authority, Board of Trustees of Chung Chi College of The Chinese University of Hong Kong. Mr Chan is the former President of Information Systems Audit and Control Association China Hong Kong Chapter, and is the Vice-chairman of Hong Kong Information Technology Joint Council Limited. He also serves as an advisor of Our Hong Kong Foundation.

Mr Chan graduated from the Chinese University of Hong Kong with a Bachelor's degree in Social Science, and obtained a Master's degree in Science from the University of Ulster and a Master's degree in Commerce in Accounting from the University of New South Wales. He is also a Certified Information Systems Auditor and a Certified Internal Auditor.

陳細明先生在銀行、金融及資訊科技行業具有四十年的經驗，他曾在多個公司和機構出任高級職位，包括南洋商業銀行有限公司的副董事長、執行董事、行政總裁，以及出任該行及中國銀行（香港）有限公司多個高級職位。陳先生多年來亦擔任多間公司董事，並積極參與不同專業團體及商界組織，包括擔任南洋商業銀行（中國）有限公司、信達金融控股有限公司、香港銀行同業結算有限公司、香港銀行同業結算服務有限公司及香港貿易融資平台有限公司的董事，以及長年出任香港中國企業協會、香港中華總商會和香港總商會的會員。陳先生工作範疇廣泛，包括資訊科技、公司管治、組織變革、風險管理、集團營運及資訊科技安全，兼顧長期策略發展及計劃落實的考量，累積豐富經驗。

憑藉多年經驗及專業知識，陳先生獲委任及推選擔任多個公共機構及業界組織要職，包括獲香港特區政府委任為香港數碼港管理有限公司主席、香港互聯網註冊管理有限公司主席、香港職業訓練局銀行及金融業訓練委員會主席、創新科技與產業發展委員會委員、「產學研 1+ 計劃」督導委員會委員、教育局銀行業培訓諮詢委員會委員、房屋委員會財務小組委員會委員及香港中文大學崇基學院校董會董事。陳先生亦為國際信息系統審計協會中國香港分會前會長、香港資訊科技聯會副會長，以及團結香港基金顧問。

陳先生早年畢業於香港中文大學，獲社會科學學士學位，及後獲英國歐斯特大學頒發科學碩士學位及澳洲新南威爾斯大學頒發會計碩士學位，亦為註冊信息系統審計師及註冊內部審計師。

Deputy Chairman 副主席

Mr Leonard, CHAN Tik Yuen

陳迪源先生

Demand Class

使用者界別



Mr Leonard Chan is the founder and CEO of tag.digital Limited, a pioneer in digital innovation and a seasoned technologist with over 30 years of experience in industrial automation systems, online advertising, and digital publishing solutions. Mr Chan played a pivotal role in popularizing Jin Yong's martial arts novels in electronic formats worldwide and has been actively involved in advancing cybersecurity awareness among enterprises and citizens through various media platforms.

Mr Chan holds a U.S. patent for technology that converts embroidery data tapes into editable digital formats. He has spearheaded numerous groundbreaking technologies over the past three decades, earning prestigious awards such as the Hong Kong ICT Awards: Best Business System Award, two APICTA awards, the WSA m-Media & News award, Hong Kong Awards for Industry: Machinery and Equipment Design Award, Technology Achievement Award, and Productivity and Quality Award, among others. Beyond technology, Mr Chan is committed to education and youth development. He actively participates in mentorship programs, including serving as a Star Mentor in the HKSAR Government's "Strive and Rise Programme," and champions STEAM education initiatives. He currently serves as a school manager for two institutions, contributing to the enhancement of educational standards.

Mr Chan is a Distinguished Member of the Chinese Computer Federation, Fellow of the Hong Kong Institute of Directors, Fellow of the Hong Kong Computer Society, Chartered Fellow of the British Computer Society, Senior Member of IEEE, and ACM Member. His public service roles include Founding Chairman of the Hong Kong Innovative Technology Development Association, Deputy Chairman of the Hong Kong Internet Registration Corporation Limited (HKIRC), Ordinary Member of the Travel Industry Authority (TIA), Deputy Director of the Center for Hong Kong, Macao, Taiwan and World Affairs Studies at the Communication University of China, Member of the Qualifications Framework ICT ITAC, Vice Chairman of the GBA 5G Industry Alliance, and Member of the Vetting Committee for the IT Innovation Lab Programme in Schools. He is also a former Vice President of the Hong Kong Computer Society and a recognized leader in the technology sector.

陳迪源先生是達數字科技有限公司的創辦人兼行政總裁，亦是數碼創新領域的先驅和技術專家，擁有逾 30 年在工業自動化系統、網絡廣告及數字出版解決方案的研究與開發經驗。他曾在提升金庸武俠小說電子化及全球普及化過程中發揮了關鍵作用，更積極參與網絡安全推廣工作，透過媒體及公職倡導企業與公眾提升網絡安全意識。

陳先生發明的專利技術，成功將傳統刺繡數據紙帶轉換為可編輯的電腦數碼格式。他在科技創新領域的貢獻卓著，過去 30 年間領導及參與多項尖端技術開發，並獲得多個本地及國際獎項，包括香港資訊及通訊科技獎「最佳商業系統大獎」、亞太資訊及通訊科技聯盟 (APICTA) 雙料大獎、世界信息峰會 (WSA) 「m-Media & News」獎項、香港工業獎「機器及設備設計獎」、香港工業獎「科技成就獎」、香港工商業獎「生產力及品質大獎」等。除了科技領域外，陳迪源熱衷於教育及培育未來人才，積極參與多個師友計劃，包括香港政府主辦的「共創明 Teen」計劃，並致力推廣 STEAM 教育。他現時亦擔任兩所學校的校董，推動教育質素提升。

陳先生目前是中國計算機學會傑出會員、香港董事學會資深會員、香港電腦學會資深會員、英國電腦學會特許會士、IEEE 高級會員及 ACM 會員。他的公職包括香港創科發展協會創會主席、香港互聯網註冊管理有限公司副主席、旅遊業監管局非業界成員、中國傳媒大學港澳台與世界事務研究中心副主任、資歷架構資訊及通訊科技行業培訓諮詢委員會委員、大灣區 5G 產業聯盟副主席、學校 IT 創新實驗室計劃評審委員會成員等。他亦曾擔任香港電腦學會副會長，並被公認為業界的關鍵人物之一。

Deputy Chairman 副主席

Mr Raymond, CHENG Siu Hong
鄭小康先生

Appointed by the HKSAR Government
政府委任



Mr Raymond Cheng is a seasoned IT professional and has established a long career in the financial industry for more than 35 years. He was the Group General Manager and Chief Operating Officer in the Asia Pacific region at HSBC, overseeing Information Technology, Operations, Real Estate, Procurement and Consulting Services. Currently, Mr Cheng is holding a Senior Advisor position in QBN Capital Management Ltd. Besides, he has established strong connections with different IT professional bodies and the IT community in Hong Kong. He is a Non-Executive Director of Hong Kong Interbank Clearing Limited. He is the Chairman of Vocational Training Council Hong Kong Institute of Information Technology Advisory Committee and Chinese University Engineering FinTech Applied Research Academy Advisory Committee. He is a Council Member of the Hong Kong Federation of Youth Group and Hong Kong Quality Assurance Agency Governing Council. He also acts as a Director and provides advisory services to a few FinTech startups. Mr Cheng is a Committee Member of the IT Steering Committee of Hospital Authority and Baptist Hospital. He also sits in some technology fund committees of the government. He is currently a Committee Member of the Data Governance Steering Committee of HKSTP. Mr Cheng is a Honorary Fellow of Vocational Training Council and a Distinguished Fellow of Hong Kong Computer Society.

鄭小康先生是一位經驗豐富的 IT 專家，在金融業建立了超過 35 年的職業生涯。他曾擔任香港上海滙豐銀行有限公司集團總經理兼亞太區營運總監，領導多個項目包括：資訊技術、營運、地產、採購和諮詢服務。目前，他是建峰資本管理有限公司的高級顧問。此外，他還與香港不同的 IT 專業團體和 IT 業界建立了密切的聯繫。他是香港銀行同業結算有限公司的非執行董事。他分別是職業訓練局香港資訊科技學院顧問委員會和中大工程學院金融科技應用研究中心諮詢委員會的主席，亦是香港青年協會和香港品質保證局理事會的成員。他還擔任一些金融科技初創公司的董事為其提供諮詢服務。他現時為香港互聯網註冊管理有限公司副主席及香港科技園公司數據管治督導委員會委員。鄭先生同時也是職業訓練局的榮譽院士和香港電腦學會的傑出資深會員。

Member 成員

Mr Sean, LEE Fan Fung
李帆風先生



Appointed by the HKSAR Government
政府委任

Mr Sean Lee is a telecommunications veteran with over 30 years of experience in the industry. Mr Lee has worked for China Mobile Hong Kong Limited for nearly 30 years, served as Director and CEO from 2011 to April 2024, currently serving as Executive Consultant, responsible for strengthening the communications and collaboration across industries, also accelerating the implementation of key projects. Additionally, Mr Lee served as the Founding Chairman of the GBA 5G Industry Alliance since 2019 to accelerate the 5G industrial development. Mr Lee also serves in several government committees and non-profit organizations, including Member of HKSAR Election Committee (Technology and Innovation), IT Management Committee of The Hong Kong Management Association, Member of ICT Committee of Hong Kong Trade Development Council, to contribute on the development of innovation and technology among Hong Kong and the entire Greater Bay Area. Mr Lee graduated from the University of Manchester, United Kingdom, with a Bachelor of Science Degree in Computer Engineering. Mr Lee also holds a Master of Business Administration from the University of Strathclyde in United Kingdom.

李帆風先生擁有超過 30 年的豐富經驗，為通訊業界的資深一員。李先生效力中國移動香港有限公司接近 30 年，自 2011 年至 2024 年 4 月擔任董事兼行政總裁一職，現擔任首席顧問，專責加強產業的溝通協調，推動重大、關鍵項目的實施落地。此外，李先生自 2019 年起擔任大灣區 5G 產業聯盟的創會會長，大力推動區內 5G 行業發展。李先生同時兼任多個政府委員會及非牟利組織的職位，包括香港特別行政區選舉委員會委員（科技創新界）、香港管理專業協會委員及貿易發展局資訊及通訊科技服務諮詢委員會成員，致力推動香港以至整個大灣區的創新科技發展。李先生畢業於英國曼徹斯特大學獲頒發電腦工程科學學士學位；亦擁有英國斯特拉斯克萊德大學工商管理碩士學位。

Member 成員

Dr Winnie, TANG Shuk Ming, MH, JP
鄧淑明博士, MH, JP

Appointed by the HKSAR Government
政府委任



Dr Winnie Tang is an Adjunct Professor, School of Computing and Data Science; Department of Geography, Faculty of Social Sciences, The University of Hong Kong (HKU). She is one of the local born IT entrepreneurs from Hong Kong. In the 1990s, Dr Tang founded Esri China (Hong Kong) Limited to develop and promote Geographic Information System (GIS) software and solutions. She is also the Founder and Honorary President of Smart City Consortium, as well as the Founding Vice President of The Greater Bay Area Low-Altitude Economy Alliance. Over the years, she has been actively advocating the use of technology and sharing her views regarding the ICT industry, eHealth, environmental conservation, entrepreneurship and smart city through her services in government and non-government organizations in Hong Kong.

In recognition of Dr Tang's work, she has been awarded the Honorary Fellow by Lingnan University in 2020, the Distinguished Alumni by the Faculty of Science, HKU in 2009, the Ten Outstanding Young Persons by Junior Chamber International Hong Kong in 2006, the Women of Influence – Young Achiever of the Year Award by the American Chamber of Commerce in 2004 and the Ten Outstanding Young Digi Persons Selection in 2001.

鄧淑明博士，香港大學計算與數據科學學院及社會科學學院地理系客席教授，香港土生土長培育的資訊科技界企業家。鄧博士於九十年代創辦 Esri 中國（香港）有限公司，專門開發及推廣地理資訊系統（GIS）軟件和提供相關解決方案。鄧博士也是智慧城市聯盟創辦人及榮譽會長及大灣區低空經濟聯盟創會副會長。除了 GIS 本業，鄧博士對 ICT 行業、電子健康、環境保育、初創企業及智慧城市等經常提出建議，並積極參與多個政府及民間組織，致力促進香港科技及社會事務發展。

鄧博士的貢獻廣受認同並獲多項榮譽，包括：於 2020 年獲嶺南大學頒授榮譽院士、香港大學 2009 年理學院傑出校友、國際青年商會香港總會 2006 年香港十大傑出青年、香港美國商會 2004 年「最具影響力女性獎 – 年度傑出女青」及 2001 年香港十大傑出數碼青年等。

Member 成員

Mr Charles, LEE Chung Tak
李松德先生

Supply Class
服務提供者界別



Mr Charles Lee is the Founder and CEO of OneAsia Network Limited and Newtech Technology Company Limited, with 30 years of experience in Hong Kong's data center and IT&T industries. Under his leadership, the companies have become leading providers of digital infrastructure solutions in Asia regions, offering services widely from data center design, build & operation, cloud, connectivity, and managed IT services. Mr Lee is a pioneering figure in introducing innovative technologies, including supercomputing infrastructure, liquid-cooling solutions, AIOPS management platform and GenAI Applications, driving the growth of Hong Kong's digital economy.

Mr Lee dedicates to serving the IT industry who founds the Hong Kong Data Centre Association and is now the Chairman, also Honorary Life Director of Hong Kong Electrical Contractors' Association Ltd, Fellow Member of BCS, The Chartered Institute for IT, Full Member of Hong Kong Computer Society, Advisory Committee Member of The Hong Kong Internet eXchange, Advisory Committee Member of Information & Communications Technology (ICT) Services of Hong Kong Trade Development Council and BEAM Plus Data Centre Taskforce Member of BEAM Society Limited.

Mr Lee established the Legan Foundation in 2009 to make contribution to the society. It aims to provide much-needed help for those suffering from difficulties, especially elderlies and youngsters. The Foundation also supports students from low-income families to enhance digital competence through various workshops and computers sponsorship.

李松德先生是創建科技及亞洲脈絡的創辦人兼行政總裁，在香港數據中心及資訊科技與通訊 (IT&T) 行業擁有逾三十年的豐富經驗。在他的領導下，這兩家公司已發展成為亞太地區領先的數字基礎設施解決方案提供商，服務範圍涵蓋數據中心的設計、建設及運營，雲端計算、連接性及管理式 IT 服務等多項專業服務。作為創新技術的先鋒，李先生積極推動包括人工智能超算基礎設施、液冷解決方案、AIOPS 管理平台及生成式人工智能應用 (GenAI Applications) 等創新技術的引入與發展，成功推動香港數字經濟的快速增長。

李先生致力推動資訊科技行業發展，積極參與業界公職，包括成立香港數據中心協會並擔任主席，同時亦為香港電器工程商會有限公司永遠名譽會董、英國電腦學會資深會員、香港電腦學會正式會員、香港國際互聯網交換中心諮詢委員會委員、香港貿易發展局資訊及通訊科技諮詢委員會委員及建築環保評估協會綠建環評數據中心專案組成員。

李先生秉承服務社會精神對慈善工作不遺餘力，於 2009 年成立「創建大同基金」，致力為弱勢社群，尤其長者及青少年提供適切援助。基金亦透過贊助不同工作坊及電腦捐贈，幫助基層家庭兒童提升數碼能力。

Member 成員

Mr Leo, LIU Binxing
劉彬星先生

Supply Class
服務提供者界別



Mr Liu Leo has a longstanding dedication to advancing the worldwide adoption of cloud computing, artificial intelligence, and emerging technologies. His portfolio showcases an exceptional comprehension and wealth of hands-on experience in strategizing and deploying high-tech industry sectors. Mr Liu is currently the Vice President of International Business and General Manager of North APAC & SEA of Alibaba Cloud. Additionally, he is a board member for several Alibaba Cloud Group's subsidiaries in various countries and regions, leading the team to establish the entire region's cloud computing and network infrastructure, and providing comprehensive cloud solutions such as IaaS, PaaS, Generative AI, security, and IoTs to customers in various industries.

Moreover, Mr Liu introduced the "Sustainable Innovation Platform" concept to the globe, making Alibaba Cloud one of the largest public cloud providers in the region in a short time. At the same time, Mr Liu is committed to constructing cloud ecosystem and business innovation, providing entrepreneurs with technical and financial support to accelerate digitalization in the market.

Mr Liu actively promotes cloud computing and AI in social education. He constantly shares his leadership thoughts with the market, in a column called "Alibaba Cloud Journal" in the Hong Kong Economic Times. Also, Mr Liu is acting as the Board Member of Hong Kong Internet Registration Corporation Limited, Director and VP of Executive Council member in Greater Bay Area 5G Industry Alliance, Council Members of the Hong Kong Computer Society, IT Management Committee member of the Hong Kong Management Association, VP of the Greater Bay Area Fintech Promotion Association, Council member of The Institute of Big Data Governance, ICT Service Advisory Committee member of Hong Kong Trade Development Council, Mentor of Alibaba Entrepreneurs Fund and Steering Committee of the Corporate Innovation Index at the Asia-Pacific Institute of Business (APIB) of CUHK Business School.

Before joining Alibaba Cloud, Mr Liu accumulated extensive experience in Greater China and Europe. In these roles, he was entrusted with the strategic oversight and international expansion of cloud computing technologies and cutting-edge innovations.

Mr Liu graduated from Tongji University, Shanghai and has an EMBA master's degree from Hong Kong University of Science and Technology.

劉彬星先生過往一直致力於推動雲計算，人工智能和新興科技的全球化業務，對於高新科技的產業佈局有其獨特認識和豐富的實踐經驗。劉先生現任阿里雲國際業務副總裁及亞太北及東南亞大區總經理，同時擔任阿里雲集團在多個國家和地區的子公司董事。負責帶領團隊建立整個區域的雲計算和網路互通的基礎設施，為全球各行業客戶提供 IaaS，PaaS，生成式 AI，安全，物聯網等雲端綜合解決方案。

劉先生提出「持續創新平台」的概念並帶向全球，使阿里雲在短時間成為區域內最大的公共雲供應商。同時，劉先生致力於雲生態的構建及業務創新，為創業者提供技術和資金上的扶持，加速市場上數碼化的進程。

此外，他在社會及公眾教育一直積極推動雲計算和人工智能的普及化，並在香港經濟日報駐有專欄「阿里雲誌」。更獲委任為香港互聯網註冊管理有限公司董事，大灣區 5G 產業聯盟董事兼執行委員會副主席，香港電腦學會理事會成員，香港管理專業協會 (IT 管理委員會) 委員，大灣區金融科技促進總會副會長，大數據治理公會理事會成員，香港貿易發展局諮詢委員會 (資訊及通訊科技服務) 委員，阿里巴巴創業者基金創業導師及香港中文大學商學院亞太商學院 (APIB) 企業創新指數指導委員。

加入阿里雲之前，劉先生已累積多年在大中華及歐洲地區的經驗，負責雲端運算和新興科技的技術發展和全球化工作。

劉先生畢業於上海同濟大學，並擁有及香港科技大學 EMBA 碩士學位。

Member 成員

Mr Peter, SHUM Kin Wai
岑健偉先生



Demand Class (appointed on 24 May 2024)
使用者界別 (於 2024 年 5 月 24 日委任)

Mr Peter Shum, currently the Executive Director of iRed Solutions Limited, has been actively promoting the use of information technology, including artificial intelligence, IoT and big data applications in different industries in recent years, not only to enhance the design and production competitiveness, but also to strengthen the overall data development internally to meet the market needs. Mr Shum has also been involved in the Education Information Technology (ITEd) programme since 2008. Currently, he is more focused on how to promote EdTech and TechEd education in the region, especially in the Artificial Intelligence (AI)/ Machine Learning (ML), IoT application categories.

He is also involved in the certification and standardisation of STEM products and the training of STEM mentors. In addition, Mr Shum has over 30 years of experience in the consumer electronics industry. Promotes the "Turning eDevice to iProduct" product design concept.

岑健偉先生現為 iRed Solutions Limited 董事，近年來積極推動資訊技術的應用，包括人工智能、物聯網 (IoT) 及大數據等技術，將其應用於不同行業的場景中。這不僅提升了設計與生產的競爭力，更強化了內部整體數據化發展，以更好地滿足市場需求。自 2008 年起，岑先生一直投身於教育資訊技術 (ITEd) 相關工作。目前，他更專注於在本地區推廣 EdTech 與 TechEd 教育，特別是在人工智能 (AI)、機器學習 (ML) 及物聯網 (IoT) 應用領域。

他積極參與 STEM 產品的認證與規範化研究、培訓 STEM 導師計劃等工作。此外，岑先生在消費電子行業擁有超過 30 年的豐富經驗，致力推動「將電子設備轉化為智能產品」(Turning eDevice to iProduct) 的產品設計理念。

Member 成員

Mr Hendrick SIN, MH
冼漢迪先生, MH



Appointed by HKSAR Government (appointed on 27 May 2024)
政府委任（於 2024 年 5 月 27 日委任）

Mr Hendrick Sin, born in Hong Kong, ancestral home is Bao'an, Guangdong. Graduated with a master's degree in June 1997. Following his graduation, he embarked on a successful 12-year career in investment banking, contributing his expertise to a number of globally recognized investment banks.

In 2009, in collaboration with mainland Chinese partners, China Mobile Games Technology Group Co., Ltd. was established in Shenzhen through investment. The company has since expanded, establishing subsidiaries in major cities including Beijing, Shanghai, Guangzhou, Shenzhen, Hong Kong, and Chengdu, creating employment opportunities for over 1,500 young IT professionals both domestically and internationally. In September 2012, China Mobile Games became the first Chinese mobile gaming company to list on NASDAQ, marking a significant milestone as the pioneer in accessing foreign capital markets. By 2014, the company achieved a valuation of unicorn status (i.e., USD 1 billion), making it the first Hong Kong-founded technology enterprise in mainland China to attain this distinction. In 2015, responding to national initiatives, China Mobile Games, as an exemplary internet company, completed its privatization and delisted from NASDAQ to return to the domestic market. On October 31, 2019, the company successfully listed on the Main Board of the Hong Kong Stock Exchange (stock code: 302.HK), becoming a trailblazer in transitioning from the U.S. market back to Hong Kong. This move also positioned it as a key example of Shenzhen-Hong Kong collaboration and entrepreneurial synergy within the Greater Bay Area. With over 510 million registered game users worldwide, China Mobile Games stands as one of China's largest mobile game publishers specializing in IP-based cultural content.

In 2015, a RMB 1 billion venture capital fund, China Prosperity Capital was established in Shenzhen to provide development funding primarily for startups founded by young entrepreneurs from mainland China and Hong Kong. Over the years, the fund has successfully invested in more than 30 high-quality startups. In December 2019, in partnership with the Shenzhen Angel Fund of Funds and the Futian Guidance Fund, Guohong Jiaxin launched a new RMB 500 million fund, China Prosperity Capital Angel Venture Capital Fund. This fund focuses on angel investments in entrepreneurial projects fostering Shenzhen-Hong Kong collaboration. It stands as the only angel fund supported by both municipal and district-level guidance funds in Shenzhen to promote the development of youth entrepreneurship across Shenzhen, Hong Kong, and Macao, and has already successfully invested in over 30 promising startups. China Prosperity Capital has been recognized as one of the Top 100 Best Venture Capital Institutions in China, while Mr Hendrick Sin has been honored as one of the Top 100 Best Venture Capitalists in China.

冼漢迪先生，生於香港，祖籍廣東寶安。1997 年 6 月碩士畢業後，在多家著名國際投資銀行工作 12 年。

2009 年與內地合夥人在深圳投資創立中手游科技集團有限公司，在北上廣深、香港、成都等城市設有分公司，為國內外超過 1500 名 IT 專業年青人提供就業機會。2012 年 9 月，中手游登陸納斯達克，成為中國首家進入國外資本市場的手機遊戲上市公司，2014 年市值達到獨角獸水準（即 10 億美元），是首家成為獨角獸的港人內地創立科創企業。2015 年，中手游回應國家的號召作為優秀互聯網公司回歸，完成了私有化從納斯達克退市。2019 年 10 月 31 日在港股主板掛牌上市（股票代碼：302.HK），成為了美股回歸港股的先鋒，更成為深港合作和大灣區創業合作的重要示範。中手游在全球範圍註冊用戶超過 5.1 億人，是中國規模最大的 IP 文化手機遊戲發行商。

2015 年在深圳創立 10 億人民幣規模的風險投資基金“國宏嘉信資本”，主要為內地及本港青年的初創企業提供發展資金，多年來已成功投資超過 30 個優質初創企業。2019 年 12 月份攜手深圳市天使母基金及福田引導基金再成立了一支規模 5 億人民幣的新基金專注於深港合作創業專案的天使投資“國宏嘉信（深圳）天使創業投資基金”，是唯一由深圳市區兩級引導基金出資支持深港澳青年創業發展的天使基金並已成功投資超過 30 個優質初創企業。國宏嘉信被評為中國最佳創業投資機構 Top100，冼先生也被評為中國最佳創業投資者 Top100。

Member 成員

Mr Daniel, CHEUNG Yee Wai, JP
張宜偉先生, JP



Appointed by HKSAR Government (appointed on 22 August 2024)
政府委任 (於 2024 年 8 月 22 日委任)

Mr Daniel Cheung is currently the Deputy Commissioner for Digital Policy (Digital Infrastructure) of the Government of the Hong Kong Special Administrative Region. He supports the formulation of policies and strategic initiatives for driving the development of digital government and smart city in Hong Kong by strengthening local digital infrastructure, fostering the development of local IT industry and facilitating closer collaboration with the Mainland on the connectivity of digital infrastructures and data, with a view to laying a solid foundation for accelerating the development of digital economy. In addition, he oversees and implements policies and measures relating to project governance and cybersecurity of government IT systems. As a strong advocate for digital inclusion, Mr Cheung actively promotes wider adoption of digital technologies in the community. With over 30 years of professional experience in the field of IT, his expertise contributes significantly to the continuous advancement of Hong Kong's digital landscape.

張宜偉先生現為香港特別行政區政府副數字政策專員（數字基建）。他協助制訂及推進香港數字政府和智慧城市建設的政策和策略性措施，以加強本地數字基礎設施建設，推動本地資訊科技業界發展，並就數字基建和數據聯通促進與內地更緊密的合作，為加快數字經濟發展奠定穩固基礎。此外，他亦負責監督和執行與政府資訊科技系統項目治理和網絡安全相關的政策和措施，並積極推動數碼共融及推廣在社區中應用數碼科技。張先生從事資訊科技行業超過 30 年，其豐富專業經驗對香港數字領域的持續發展作出了重要貢獻。

Member 成員

Dr Wendy, LEE Woon Ming
李煥明博士



Supply Class (retired on 24 May 2024)
服務提供者界別（已於 2024 年 5 月 24 日退任）

With over 20 years of extensive industry experience, Dr Wendy Lee has actively participated in contributing to the development of the innovation and technology industry. She also serves as committee member of industry professional associations and advisory committee, including as Chairman of Hong Kong Innovative Technology Development Association. Dr Lee holds a Bachelor Degree in Electrical and Computer Engineering from The University of British Columbia in Canada, Master Degree in Business Administration from The University of Leicester in the U.K., and Doctor of Business Administration Degree from The University of South Australia in Australia.

李煥明博士服務於創新及科技業界超過二十多年，一直積極參與推動創新及科技業發展，公餘時間熱心服務社會，亦為業內專業學會及諮詢委員會服務，包括香港創科發展協會主席等。李博士畢業於加拿大英屬哥倫比亞大學取得電子及電腦工程學士學位，稍後取得英國列斯特大學工商管理碩士學位，以及南澳洲大學工商管理博士學位。

Member 成員

Dr Rocky, CHENG Chung Ngam
鄭松岩博士



Appointed by the HKSAR Government (retired on 27 May 2024)
政府委任（已於 2024 年 5 月 27 日退任）

Dr Rocky Cheng is currently CEO of Cyberport, responsible for leading Hong Kong's digital technology flagship to advance the public missions of talent cultivation, technology industry development, and digital transformation of society and business, injecting new impetus into Hong Kong's digital economy with innovation and technology (I&T).

Prior to joining Cyberport, Dr Cheng was the Chief Information Officer of BOCHK, responsible for strategic planning of BOCHK group's I&T, and driving the group's Digital Transformation initiatives in both Hong Kong and South East Asia countries. Dr Cheng was appointed by the HKSAR to serve as a Director of Hong Kong Internet Registration Corporation Limited during his tenure of BOCHK.

Dr Cheng is an enthusiastic professional digital and technology leader with over 30 years of in-depth management experiences in financial industry, familiar on both banking products and operation. With a demonstrated history of merging new technology with business needs, enhancing the bank's efficiency and productivity by streamlining workflow, as well as using cutting-edge technologies to create new banking products and services.

Dr Cheng also actively participates in community service, especially in supporting local FinTech development and Youth cultivation. He is currently the President of the Hong Kong Computer Society, Member of the Digital Economy Development Committee of the HKSAR, Vice Chairman of the Hong Kong Alliance of Technology and Innovation, Member of the Vocational Training Council, Member of the Hospital Authority Information Technology Technical Advisory Committee and the Hong Kong Convener of the Shenzhen-Hongkong-Macao FinTech Alliance.

Dr Cheng holds a Doctorate of Business Administration, Master of Public Administration and Master of Computer Science.

鄭松岩博士現為香港數碼港管理有限公司行政總裁，帶領數碼港實踐公眾使命，積極培育人才，推動科技產業發展，促進社會及企業數碼轉型，透過創新科技為香港數字經濟添注新動力。

鄭博士加入數碼港之前，在中銀香港擔任首席信息官，負責中銀香港集團本港及東南亞的資訊科技、創新以及集團數字化轉型的策略規劃及推動。鄭博士在中銀香港任職期間受政府委任，出任香港互聯網註冊管理有限公司董事。

鄭博士從事資訊科技及金融行業超過三十年，具備資訊科技管治堅實經驗，熟悉金融業的產品和營運模式，善於運用科技促進金融產品和服務的創新以及業務流程的改造。

鄭博士擔任多項科技和教育相關的社會職務，現為香港電腦學會會長、特區政府數字化經濟發展委員會成員、香港科技創新聯盟副主席、職業訓練局理事會成員、醫院管理局資訊科技技術諮詢委員會成員、深港澳金融科技聯盟港方召集人等，致力推動本港金融科技的發展和人才的培育。

鄭松岩持有工商管理博士、公共管理碩士及電腦科學碩士學位。

Member 成員

Mr Kingsley, WONG King Man
黃敬文先生



Appointed by the HKSAR Government (retired on 22 August 2024)
政府委任（已於 2024 年 8 月 22 日退任）

Mr Kingsley Wong was the Deputy Government Chief Information Officer and Deputy Commissioner for Digital Policy (Digital Infrastructure) of the Government of the Hong Kong Special Administrative Region. He supported the formulation of policies and strategic initiatives for driving the development of digital government and smart city in Hong Kong by strengthening local digital infrastructure, facilitating data flow and fostering the development of local IT industry, with a view to laying a solid foundation for accelerating the development of digital economy. As a strong advocate for digital inclusion, Mr Wong actively promotes wider adoption of digital technologies in the community. With over 30 years of professional experience in the field of IT, his expertise contributes significantly to the continuous advancement of Hong Kong's digital landscape.

黃敬文先生曾任香港特別行政區政府副政府資訊科技總監及副數字政策專員（數字基建）。他協助制訂推進香港數字政府和智慧城市建設的政策和策略性措施，以加強本地數字基礎設施建設，促進數據流通及推動本地資訊科技業界發展，為加快數字經濟發展奠定穩固基礎。此外，黃先生積極推動數碼共融及推廣在社區中應用數碼科技。黃先生從事資訊科技行業超過 30 年，其豐富專業經驗對香港數字領域的持續發展作出了重要貢獻。

Existing Directors 現任董事

Name 名稱	
Mr Simon, CHAN Sai Ming, BBS, JP (Chairman) 陳細明先生, BBS, JP (主席)	
Mr Leonard, CHAN Tik Yuen (Deputy Chairman) 陳迪源先生 (副主席)	
Mr Raymond, CHENG Siu Hong (Deputy Chairman) 鄭小康先生 (副主席)	
Mr Sean, LEE Fan Fung 李帆風先生	
Dr Winnie, TANG Shuk Ming, MH, JP 鄧淑明博士, MH, JP	
Mr Charles, LEE Chung Tak 李松德先生	
Mr Leo, LIU Binxing 劉彬星先生	
Mr Peter, SHUM Kin Wai 岑健偉先生	Appointed on 24 May 2024 於 2024 年 5 月 24 日委任
Mr Hendrick, SIN, MH 冼漢迪先生, MH	Appointed on 27 May 2024 於 2024 年 5 月 27 日委任
Mr Daniel, CHEUNG Yee Wai, JP 張宜偉先生, JP	Appointed on 22 Aug 2024 於 2024 年 8 月 22 日委任

Resigned/Retired Directors 已辭任或退任董事

Name 名稱		Date of Resignation/Retirement 辭任／退任日期
Dr Wendy, LEE Woon Ming 李煥明博士		Retired on 24 May 2024 於 2024 年 5 月 24 日退任
Dr Rocky, CHENG Chung Ngam 鄭松岩博士		Retired on 27 May 2024 於 2024 年 5 月 27 日退任
Mr Kingsley, WONG King Man 黃敬文先生		Retired on 22 Aug 2024 於 2024 年 8 月 22 日退任

Consultative and Advisory Panel

諮詢委員會

Consultative and Advisory Panel

諮詢委員會

	Nominated by	Representative	Chinese Name	Business Title	Organisation
1	Communications Association of Hong Kong (CAHK) 香港通訊業聯會	Dr Gabriel, LEUNG	梁成瑋博士	Chief Executive Officer – Enterprise Solutions	HKBN Groups
2	Consumer Council 消費者委員會	Mr Ricky, NG Chi Wah	吳志華先生	Head, Information Technology Division	Consumer Council
3	Customs and Excise Department, Govt of HKSAR 香港海關	Mr Alex, CHOY Chun Wai	蔡俊威先生	Sr Insp (Intellectual Property Technology Crime Investigation Unit 2)	Customs and Excise Department, Govt of HKSAR
4	Federation of Hong Kong Industries 香港工業總會	Mr Peter, SHUM Kin Wai	岑健偉先生	Chairman of FHKI Group 25	Hong Kong Information Technology Industry Council
5	Hong Kong Computer Society 香港電腦學會	Ir Dr John, HUI	許仁強博士工程師	Academic Director, Information Technology Discipline & Director	Vocational Training Council
6	Hong Kong General Chamber of Commerce (HKGCC) 香港總商會	Ms Elsa, WONG	黃玉娟女士	Managing Director	NEC Hong Kong Limited
7	Hong Kong Institute of Certified Public Accountants 香港會計師公會	Mr Sylvian, LEE Chi Hung	李志雄先生	Head of Information Technology	Hong Kong Institute of Certified Public Accountants
8	Hong Kong Internet Service Providers Association 香港互聯網服務供應商協會	Mr Johnny, LUK Chung Yin	陸宗賢先生	Director	Speedy Group Corporation Limited
9	Hong Kong Police Force, Govt of HK 香港警務處	Ms Kelly, CHENG Lai Ki	鄭麗琪女士	Chief Superintendent, Cyber Security and Technology Crime	The Hong Kong Police Force
10	Hong Kong Productivity Council Computer Emergency Response Team Coordination Centre (HKCERT) 香港電腦保安事故協調中心	Ir Alex, CHAN	陳仲文先生	General Manager, Digital Transformation Division	Hong Kong Productivity Council
11	Office of the Communications Authority (OFCA) 通訊事務管理局辦公室	Mr Wilson, LEE Shun	李純先生	Head, Regulatory 1	Office of the Communications Authority (OFCA)
12	Office of the Government Chief Information Officer 政府資訊科技總監辦公室	Mr Kingsley, WONG King Man	黃敬文先生	Deputy Government Chief Information Officer	Office of the Government Chief Information Officer
13	Professional Information Security Association 香港專業資訊保安協會	Mr Frankie, WONG Sze Ming	黃詩銘先生	ExCo Vice Chairperson	Professional Information Security Association

	Nominated by	Representative	Chinese Name	Business Title	Organisation
14	The Chinese University of Hong Kong 香港中文大學	Mr Alan, KT SO	蘇國俊先生	Computer Officer, Systems Team, Infrastructure Services	The Chinese University of Hong Kong
15	The Hong Kong Council of Social Service 香港社會服務聯會	Ms Joyce, HO Mei Yee	何美儀女士	Acting GM of HKCSS-ITRC	The Hong Kong Council of Social Service
16	The Hong Kong General Chamber of Small and Medium Business 香港中小型企業總商會	Mr Eric, YEUNG Chuen Sing, JP	楊全盛先生, JP	Vice President	The Hong Kong General Chamber of Small and Medium Business Ltd.
17	The Hong Kong Management Association 香港管理專業協會	Ir Sunny, LEE W K, JP	李惠光先生, JP	Vice-President (Administration)	City University of Hong Kong
18	The Institution of Engineering and Technology Hong Kong 工程及科技學會香港分會	Ir Henry, CHEUNG	張年生先生	Managing Director, HK	Kone Elevator (HK) Ltd.
19	The Law Society of Hong Kong 香港律師會	Mr Alan, CHIU Chi Wai	趙之威先生	Managing Partner	Ella Cheong & Alan Chiu, Solicitors & Notaries
20	The University of Hong Kong 香港大學	Mr Kai Cheong CHANG	鄭价昌先生	Assistant IT Director	Information Technology Services, The University of Hong Kong
21	Office of the Privacy Commissioner for Personal Data, Hong Kong	Ms Joyce, LAI Chi-Man	黎智敏女士	Assistant Privacy Commissioner for Personal Data (Corporate Communications & Compliance)	Office of the Privacy Commissioner for Personal Data, Hong Kong
22	ISACA, China Hong Kong Chapter 國際信息系統審計協會所 (中國香港分會)	Mr Eugene HA	夏其才先生	Senior Partner	Grant Thornton Hong Kong

Corporate Governance

Designated by the Government of HKSAR to administer the ".hk" and ".香港" domain, a public resource of the Hong Kong community, HKIRC endeavours to implement good corporate governance within the organisation to ensure that the administration is conducted in an open, transparent and fair manner.

Memorandum of Understanding and Designation Agreement

HKIRC signed a Memorandum of Understanding (MoU) and a Designation Agreement (DA) with the Government of HKSAR on 17 March 2010.

Consultative and Advisory Panel (CAP)

The CAP met on 6 June 2024 and 3 December 2024. Advisors from different sectors have been invited to sit on the CAP and advise HKIRC on policy issues and matters which help HKIRC serve the local Internet community better.

Members of Audit Committee:

1. Mr Raymond, CHENG Siu Hong (Chairman)
2. Mr Leonard, CHAN Tik Yuen
3. Mr Charles, LEE Chung Tak
4. Dr Winnie, TANG Shuk Ming, MH, JP
5. Mr Peter, SHUM Kin Wai (Appointed on 24 May 2024)
6. Mr Daniel, CHEUNG Yee Wai, JP (Appointed on 22 Aug 2024)
7. Dr Rocky, CHENG Chung Ngam (Retired on 27 May 2024)
8. Mr Kingsley, WONG King Man (Retired on 22 Aug 2024)

Members of Executive Committee:

1. Mr Simon, CHAN Sai Ming, BBS, JP (Chairman)
2. Mr Leonard, CHAN Tik Yuen
3. Mr Sean, LEE Fan Fung
4. Mr Leo, LIU Binxing
5. Mr Hendrick, SIN, MH (Appointed on 27 May 2024)
6. Dr Wendy, LEE Woon Ming (Retired on 24 May 2024)

企業管治

「.hk」及「.香港」域名是本地社群共同擁有的公眾資源。作為獲香港政府授權的「.hk」及「.香港」域名管理機構，HKIRC 必須竭盡所能地實施良好企業管治，以確保公司以公開、透明及公平的方式來管理「.hk」及「.香港」域名。

授權協議書

HKIRC 已經與香港特別行政區政府於 2010 年 3 月 17 日簽署諒解備忘錄 (MoU) 及指定安排協議 (DA)。

諮詢委員會 (CAP)

CAP 於 2024 年 6 月 6 日及 2024 年 12 月 3 日召開會議；獲邀的成員來自不同界別，就 HKIRC 對互聯網域名管理政策及事務的議題上，及如何為本地社群提供更佳服務表達意見。

核數委員會成員：

1. 鄭小康先生（主席）
2. 陳迪源先生
3. 李松德先生
4. 鄧淑明博士，MH, JP
5. 岑健偉先生（於 2024 年 5 月 24 日委任）
6. 張宜偉先生，JP（於 2024 年 8 月 22 日委任）
7. 鄭松岩博士（於 2024 年 5 月 27 日退任）
8. 黃敬文先生（於 2024 年 8 月 22 日退任）

執行委員會成員：

1. 陳細明先生，BBS, JP（主席）
2. 陳迪源先生
3. 李帆風先生
4. 劉彬星先生
5. 冼漢迪先生，MH（於 2024 年 5 月 27 日委任）
6. 李煥明博士（於 2024 年 5 月 24 日退任）

Attendance of Board & Committee Meetings (From 1 January 2024 to 31 December 2024) 董事會及委員會會議出席記錄 (由 2024 年 1 月 1 日至 12 月 31 日)

Board of Directors 董事會成員	2024 Board Meetings 2024 年 董事會會議	2024 Audit Committee Meetings 2024 年 核數委員會會議	2024 Executive Committee Meetings 2024 年 執行委員會會議
Mr Simon, CHAN Sai Ming, BBS, JP (Chairman) 陳細明先生, BBS, JP (主席)	100% (5/5)	N/A	100% (2/2)
Mr Leonard, CHAN Tik Yuen (Deputy Chairman) 陳迪源先生 (副主席)	100% (5/5)	100% (3/3)	100% (2/2)
Mr Raymond, CHENG Siu Hong (Deputy Chairman) 鄭小康先生 (副主席)	100% (5/5)	100% (3/3)	N/A
Mr Sean, LEE Fan Fung 李帆風先生	100% (5/5)	N/A	100% (1/1)
Dr Winnie, TANG Shuk Ming, MH, JP 鄧淑明博士, MH, JP	100% (5/5)	66.67% (2/3)	N/A
Mr Kingsley, WONG King Man (Retired on 22 August 2024) 黃敬文先生 (於 2024 年 8 月 22 日退任)	66.67% (2/3)	50% (1/2)	N/A
Dr Wendy, LEE Woon Ming (Retired on 24 May 2024) 李煥明博士 (於 2024 年 5 月 24 日退任)	100% (2/2)	N/A	100% (2/2)
Mr Charles, LEE Chung Tak 李松德先生	100% (5/5)	33.33% (1/3)	N/A
Dr Rocky, CHENG Chung Ngam (Retired on 27 May 2024) 鄭松岩博士 (於 2024 年 5 月 27 日退任)	50% (1/2)	100% (1/1)	N/A
Mr Leo, LIU Binxing 劉彬星先生	80% (4/5)	N/A	100% (2/2)
Mr Peter, SHUM Kin Wai (Appointed on 24 May 2024) 岑健偉先生 (於 2024 年 5 月 24 日委任)	100% (3/3)	100% (2/2)	N/A
Mr Hendrick, SIN, MH (Appointed on 27 May 2024) 冼漢迪先生, MH (於 2024 年 5 月 27 日委任)	66.67% (2/3)	N/A	100% (1/1)
Mr Daniel, CHEUNG Yee Wai, JP (Appointed on 22 August 2024) 張宜偉先生, JP (於 2024 年 8 月 22 日委任)	100% (2/2)	100% (1/1)	N/A

Risk Management Report

風險管理報告

HKIRC recognises that efficient risk management is a vital component of its corporate governance, essential for ensuring the long-term success and prosperity of the Corporation.

HKIRC has implemented a comprehensive risk management approach across the organisation alongside the formulation of an established risk strategy. This comprehensive approach facilitates the identification, assessment, management, and ongoing monitoring of principal risks and potential risks that possess to affect the Corporation.

HKIRC consistently conduct regular reviews and refine risk management strategies on an ongoing basis to effectively mitigate the potential consequences of risks. Following the establishment of the risk strategy and the determination of the acceptable risk threshold, integrate risk management into the operational processes of all departments, underscores a concentrated emphasis on fulfilling risk-related obligations.

In the process of developing the risk management programme, a number of principal risks and potential risks have been re-identified and the Corporation has put in place appropriate preventive and mitigating measures to ensure that these risks can be managed in an effective and timely manner.

In the era of digitalisation, network systems play a crucial role in facilitating the daily operations of businesses and organisations. HKIRC has a longstanding commitment to delivering stable network services, mitigating the risk of potential business interruptions. We achieve this by continually enhancing our infrastructure protection measures to ensure the stability and security of domain name resolution. Simultaneously, we regularly assess and upgrade our system infrastructure and its components to uphold the utmost security and reliability of our services.

With the growing reliance of businesses and organisations on the Internet for data storage and transmission, the focus of corporate security management has shifted towards information security and the prevention of cyber-attacks. Therefore, in addition to bolstering technical data security measures, it is equally crucial to raise employees' awareness of cyber security. To achieve this, HKIRC provides regular internal cyber security training and conducts simulated phishing email drills in employees' daily work. These initiatives aim to foster a state of alertness among staff members towards cyber threats, ultimately reducing the risk of data leakage.

HKIRC attaches great importance to data privacy management. We have diligently established a comprehensive system to heighten staff awareness regarding the protection of personal data privacy. Furthermore, we have meticulously devised policies and procedures governing the handling of personal data, ensuring strict compliance by our staff with the provisions of the Personal Data (Privacy) Ordinance.

HKIRC 意識到有效的風險管控乃公司企業管治的重要組成部分，對公司的長遠成功和繁榮發展至關重要。

HKIRC 按具體情況在公司內實施了全面的風險管理，同時制訂了適當的風險策略，以識別、評估、管理及持續監控可能對公司構成影響的重大風險及潛在風險。

HKIRC 持續進行定期的評估及完善風險管理策略，以有效減輕風險的潛在後果。在制訂風險策略和確定可接受的風險門檻後，將風險管理融入各部門的運作流程，強調履行風險相關義務。

在制訂風險管理計劃的過程中，重新識別若干的重大風險及潛在風險，公司亦會採取適當預防及緩解措施，以確保該等風險可切實有效地被迅速管控。

在數碼化時代，網絡系統在企業和組織的日常業務運作中扮演著至關重要的角色。HKIRC 長久以來致力於提供穩定的網絡服務，通過不斷提升基礎設施保護措施來確保域名解析的穩定性和安全性，從而協助企業緩解潛在的業務中斷風險。同時，我們定期審查和升級系統基礎設施及其組件，以維護我們服務的最大安全性和可靠性。

隨著企業和機構越來越倚重網絡作為資料存放和傳遞的媒介，信息安全和防禦網絡攻擊已成為企業安全管理重點。因此，除了在技術層面加強保障資料安全的措施外，提升員工的網絡安全意識亦同樣重要。為增強員工對網絡攻擊的警覺性和防範意識，HKIRC 不僅會定期提供內部網絡安全培訓，還會在日常工作期間進行模擬釣魚郵件測試演練，以確保員工能保持對網絡威脅的警覺，從而降低資料洩露的風險。

HKIRC 亦同樣非常重視資料私隱管理，建立了完善的管理系統，提升員工對於保障個人資料私隱的意識。除此以外，亦制訂處理個人資料的政策及程序，確保員工在處理個人資料時能夠嚴格遵從《個人資料（私隱）條例》的規定。

The key risks highlighted are listed below :

重點關注的主要風險如下所列：

Principal Risks 主要風險	Description 描述	Key Mitigations 主要緩解措施
Reputational Risk 信譽風險	The negative publicity 負面報道	<ul style="list-style-type: none"> • Employ proactive monitoring on the news related to the Corporate on social media and news trends. • 主動關注社群媒體有關公司資料的報導和新聞趨勢。 • Implement and execute a comprehensive crisis management process, including regular exercises and drills, with the participation of stakeholders from senior management and staff. This will ensure an effective response to and mitigation of potential crisis or emergency situations, while continuously evaluating its effectiveness • 制定全面的危機管理流程，為管理層及員工進行定期演習，以有效應對和減輕潛在的危機或緊急情況，同時不斷評估其效能。 • Foster and nurture robust relationships with ".hk" and ". 香港 " users and industry participants through regular communication to gather feedback and establish close communication with the media and provide timely responses to inquiries. • 透過定期與「.hk」及「. 香港」用戶以及業界溝通，以保持緊密連繫，及收集業界意見。同時，亦會與傳媒保持密切溝通和關係，並及時回應查詢。
IT System Failure Risk 資訊科技系統故障風險	The risk of catastrophic system failure encompasses hardware, software, and network failures, all of which have a significant impact on the business's operations and services 影響業務營運及服務的災難性系統故障，包括硬件、軟件及網絡故障等風險	<ul style="list-style-type: none"> • Implement robust systems for resilience and disaster recovery, and conduct regular inspections to ensure their effectiveness. • 實施具彈性及災難恢復能力的系統，定期進行系統檢查以確保其效能。 • Hosted on a platform that encompasses a global network of servers spanning various countries/regions, the DNS service maintains stable availability with support from a diverse range of DNS anycast providers across the globe. • 為確保穩定的可用性，網域名稱系統（DNS）服務由全球伺服器組成的平台上運行，在不同國家 / 地區運作，並得到來自世界各地多個任播供應商的支援。 • Implement active-active solutions for the deployment of registration services across multiple sites to mitigate the risk of a single point of failure. • 實施雙活方案及跨點運行註冊服務，以避免因單點故障而構成風險。 • Implement a multi-supplier strategy for IT system services and hardware supply is of paramount importance to effectively mitigate system failure risks and minimise reliance on a sole supplier. • 於 IT 系統服務和硬體供應上實施多供應商策略，重點緩解系統故障風險及減少依賴單一供應商。 • Ensure a commitment to a high-quality Service Level Agreement (SLA) to meet and regularly review IT systems to fulfill the requirements. • 定期檢視 IT 系統以釋除因系統故障而帶來的風險，以符合服務等級協定 (SLA) 承諾高品質服務的要求。

Principal Risks 主要風險	Description 描述	Key Mitigations 主要緩解措施
Information Security Risk 資訊安全風險	<p>The risk of cyberattacks and hacking on our systems and data 系統和數據遭受網絡攻擊和黑客入侵的風險</p> <p>The risk of data breach caused by negligent employee or contractor 因僱員或承包商疏忽而造成 的數據洩漏風險</p>	<ul style="list-style-type: none"> An Information Security Management System (ISMS) comprising of robust information security policies and procedures has been implemented to safeguard the confidentiality, availability, and integrity of systems and data. Furthermore, the IT department has obtained international certifications for this management system. 制訂並採用具備資訊安全政策及程序的資訊保安管理系統 (ISMS)，以保障系統及數據的機密性、可用性和完整性，同時 IT 部門亦已就此管理系統獲取國際標準認證。 Implement a robust set of security measures based on defense-in-depth strategies. Remain vigilant against cyber threats, regularly assess vulnerabilities, and promptly address any identified weaknesses. Collaborate with service providers specialised in mitigating Distributed Denial of Service (DDoS) attacks to effectively handle large-scale attacks. 實施深度防禦策略的保安措施。時刻警惕網絡威脅，定期檢查漏洞及跟進其後的修補工作。與專門緩解分散式阻斷服務 (DDoS) 攻擊的服務供應商合作，以有效應對龐大流量攻擊。 Regularly conduct various types of safety training sessions for employees to enhance their knowledge and awareness of security protocols. 定期為員工進行各類型安全培訓，以提升員工對安全協定的認知和意識。 Engage external professional consultants to conduct annual security audits and regular internal audits, aiming to identify potential loopholes and areas for improvement. 安排外部專業顧問進行年度安全審計及定期內部審計，以識別潛在漏洞及改善空間。 Organise data breach drills to improve the Corporation's handling and mitigating data breaches effectively. 進行模擬數據洩漏演練，以提升公司在處理和緩解資料外洩方面的應變能力。 Establish a comprehensive data privacy management system, cultivating staff awareness of the importance of protecting personal data privacy. Develop and implement policies and procedures governing the handling of personal data to ensure compliance with the Personal Data (Privacy) Ordinance. 建立完善的資料私隱管理系統，培養員工保障個人資料私隱的意識，並制訂處理個人資料的政策及程序予員工遵守，以確保處理個人資料時符合《個人資料 (私隱) 條例》。
Occupational Health and Safety Risks 職業健康與安全風險	<p>The risk of operational disruptions caused by infectious disease outbreaks, adverse weather conditions, or traffic operations 因傳染病或惡劣天氣狀況或交通運行問題而無法營運的風險</p>	<ul style="list-style-type: none"> Adhere to best practices promulgated by the World Health Organization and the Hong Kong Government 遵守世界衛生組織及香港政府頒佈的最佳實踐。 Regularly review health and safety guidelines. 定期審查健康與安全指引。 Provide health and safety awareness training to employee and conduct annual drills. 為員工提供健康與安全意識培訓，並進行年度演習。 Closely monitoring of the situation and promptly provide assistance or guidance to staff as necessary. 密切監察情況，在必要時向員工提供即時的協助或指引。 Establish and implement contingency plans or arrangements (if necessary). 建立及執行應急計劃或安排（如有必要）。



".hk" and ". 香港 " Registration

「.hk」及「. 香港」註冊

".hk" and ". 香港 " Registration

「.hk」及「. 香港」註冊

HKIRC's key mandate is to provide top-quality ".hk" and ". 香港 " domain registration services for the Internet community.

HKIRC 的主要任務是為互聯網社群提供優質的「.hk」及「. 香港」域名註冊服務。

Types of ".hk" and ". 香港 " Domain Names

The types of domain names available for registration are the same as in the previous year. We have two types of ".hk" and ". 香港 " domain Names: specific and generic.

The table below illustrates the types and numbers of ".hk" and ". 香港 " domain names registered as of 31 December 2024:

「.hk」及「. 香港」域名類別

可供註冊的域名在種類上與去年比較並無任何變化，本公司把「.hk」及「. 香港」域名劃分為專用域名及通用域名兩大類。

下表是「.hk」及「. 香港」域名所涵蓋的類別，以及截至 2024 年 12 月 31 日止的註冊數量：



「.com.hk」	107,089
「.edu.hk」	2,590
「.gov.hk」	779
「.idv.hk」	286
「.net.hk」	181
「.org.hk」	5,084



「. 公司 . 香港」	31,998
「. 教育 . 香港」	1,534
「. 政府 . 香港」	547
「. 個人 . 香港」	106
「. 網絡 . 香港」	114
「. 組織 . 香港」	2,824

Generic domain ".hk"

通用域名
「. 香港」



94,261



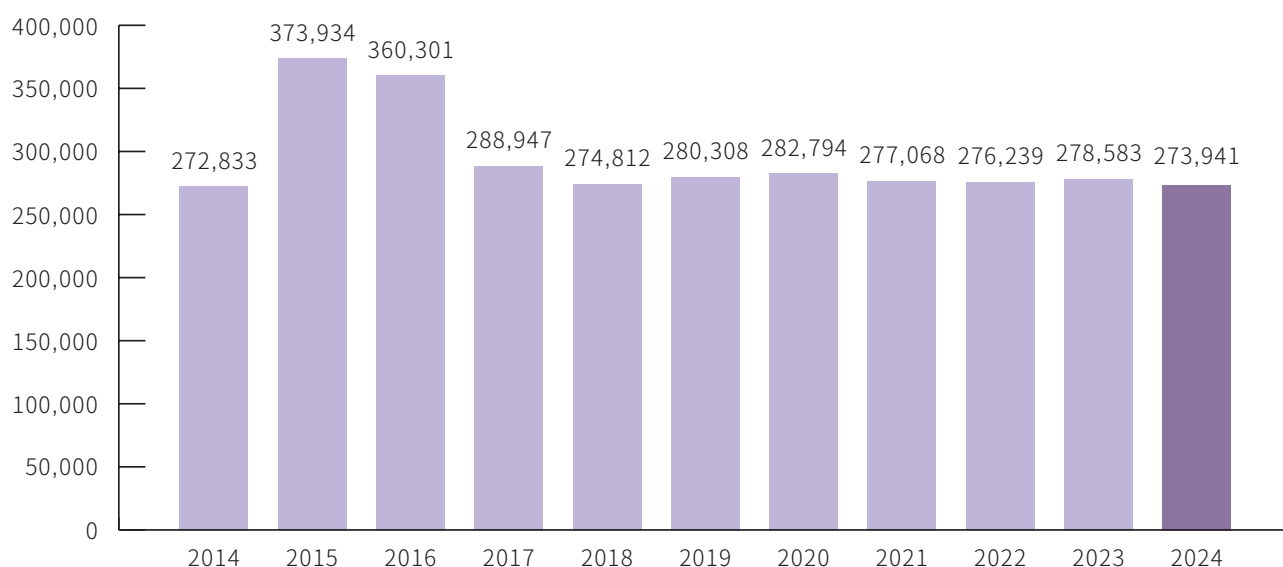
26,548

Total Registrations

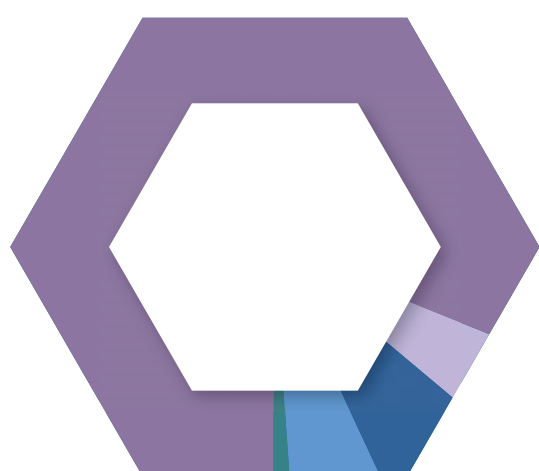
The total number of ".hk" and ". 香港 " domain name registrations was 273,941 in 2024, slightly decreased comparing to last year.

註冊總數

「.hk」及「. 香港」域名於 2024 年度的註冊總數為 273,941，與去年相比輕微下跌。



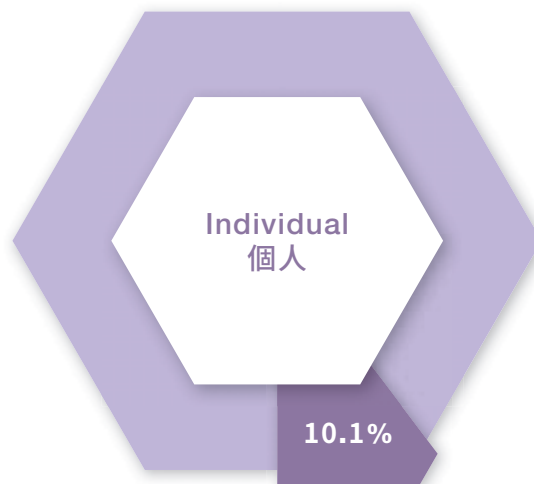
Domain Renewal in 2024 (by Renewal Year Term) 2024 年域名續期（按續期年期）



1-year	81.3%
1 年	
2-year	4.9%
2 年	
3-year	7.1%
3 年	
5-year	5.6%
5 年	
10-year	1.1%
10 年	

2024 Domain Holder Type (by Percentage)

2024 年域名持有者類別（按百分比）



2024 Registrar Market Share

2024 年註冊商市場佔有率



DNSSEC Validation % Among APAC Regions

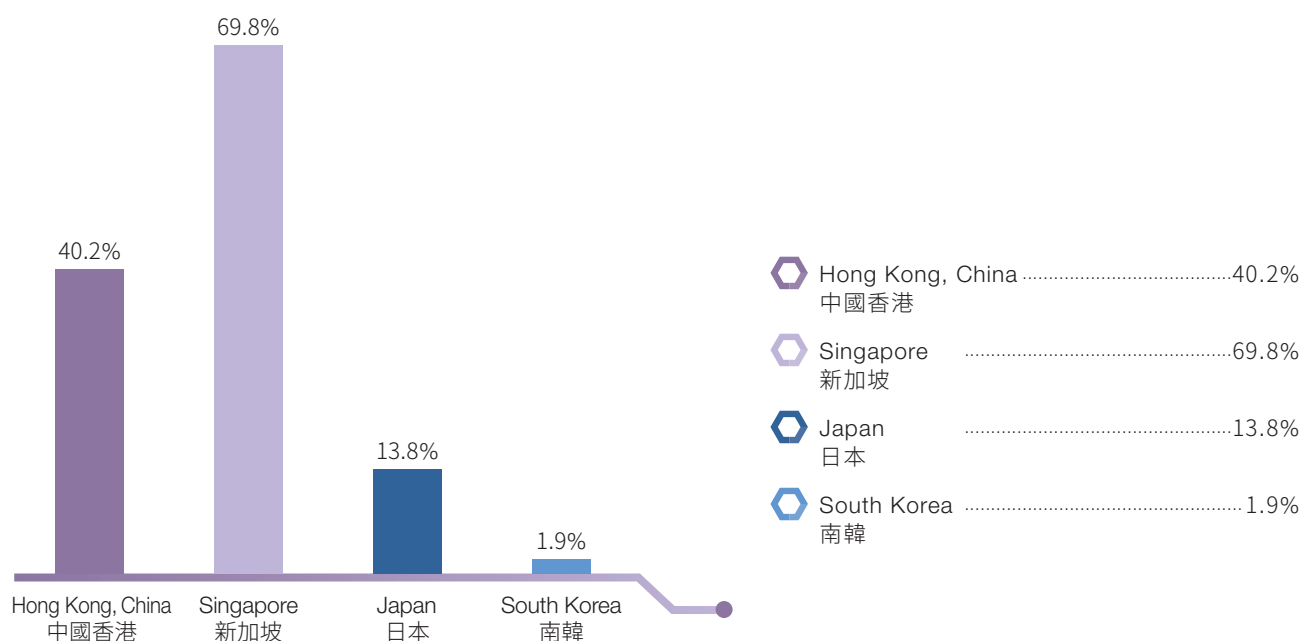
Since the HKIRC officially announced the signing of "Domain Name System Security Extensions" (DNSSEC) for ".hk" and ". 香港 " domain names in May 2017, Hong Kong has been maintaining as one of the leading DNSSEC-deployed regions in APAC with a DNSSEC validation rate of 40.2% (as of early January 2025), contributing to a secure, stable and interoperable environment for both local and global Internet communities.

DNSSEC is a crucial security measure that adds an additional layer of protection to the DNS lookup and exchange processes. By implementing digital signatures, DNSSEC enhances the authentication process within the DNS infrastructure. Unlike signing DNS queries and responses themselves, DNSSEC focuses on signing the actual DNS data, thereby ensuring its authenticity and integrity. This robust security mechanism serves as a safeguard against various cyber attacks, including DNS spoofing, man-in-the-middle attacks, data modification, and cache poisoning. These attacks involve malicious actors redirecting queries to unauthorised domains. By leveraging DNSSEC, organisations and individuals can confidently access websites that have not been tampered with, thereby guaranteeing the legitimacy of their online interactions. It is highly recommended for any entity that prioritises the security and integrity of their DNS data.

亞太地區 DNSSEC 驗證率比較

自 2017 年 5 月 HKIRC 正式宣布為香港地區域名「.hk」及「. 香港」簽署「域名系統安全擴充」(DNSSEC) 以來，香港的 DNSSEC 驗證率一直於亞太區內保持名列前茅。截至 2025 年 1 月上旬，香港的 DNSSEC 驗證率達 40.2%，為本地及國際互聯網社群提供一個穩定、互通的網絡環境。

DNSSEC 是一項重要的安全措施，它為域名系統查詢和交換程序增添了額外的保障。透過實施數位簽名，DNSSEC 增強了域名系統基礎設施內的身份驗證流程。有別於簽署域名系統查詢和回應，DNSSEC 專注於簽署實際的域名系統數據，從而確保其真確度和完整性。這種強大的安全機制可以防範各種網路攻擊，包括域名系統欺騙、中間人攻擊、資料修改和快取中毒等，這些攻擊都會將惡意攻擊者的查詢重新導向到未經授權的網域。透過利用 DNSSEC，組織和用戶可以放心地訪問未被篡改的網站，從而確保在線上互動能合法進行，強烈建議優先考慮域名系統資料安全性和完整性。



Registrar Accreditation Programme

Registrar Accreditation Programme was launched in 2011, with an aim to encourage fair competition, enabling more choices to customers and ultimately increase the number of ".hk" and ". 香港 " registration uptake. Customers are free to choose their preferred registrar who is able to offer one-stop Internet services to meet their specific needs. In 2024, there were a total of 43 registrars, including 12 from local Hong Kong market, 9 from Asia, and 22 from other regions.

註冊服務商認可計劃

註冊服務商認可計劃於 2011 年推出，旨在鼓勵公平競爭、為客戶提供更多選擇，期望促進「.hk」及「. 香港」域名註冊量提升。客戶可按各自需要、自由選擇合適的註冊服務商所提供的一站式服務。於 2024 年，HKIRC 認可的註冊服務商共有 43 家，當中 12 家為本地註冊服務商、9 家來自亞洲、22 家來自其他地區。

Registrar Awards

Top Domain Contributor

Speedy Group Corporation Limited

Top Domain Contributor (Mainland China)

Chengdu west dimension digital technology Co., LTD

Top Domain Retention Award

CSC Corporate Domains, Inc.

Top Domain Growth Award

Web Commerce Communications Limited

Active Engagement 2024

MarkMonitor Inc.

註冊服務商獎項

最佳域名貢獻商

環速集團有限公司

最佳域名貢獻商（中國內地）

成都西域數碼科技有限公司

最佳續留域名獎

CSC Corporate Domains, Inc.

最佳域名增長獎

Web Commerce Communications Limited

2024 積極參與獎

MarkMonitor Inc.

Registrars in Hong Kong 香港註冊服務商



Registrars outside Hong Kong 香港以外的註冊服務商





Highlights Of the Year

年度匯聚

".hk" & ". 香港 " Community

HKIRC is committed to serving the Internet community and promoting the adoption of ".hk" and ". 香港 " domain name services by different sectors to facilitate the growth of a digitally inclusive environment.

In the past year, HKIRC has continued to ensure the accuracy and stability of the ".hk". HKIRC's continued efforts to ensure the accuracy and stability of ".hk" and ". 香港 " domain name services in the past year demonstrated our commitment to providing a safe and secure Internet environment for domain name holders to develop their online businesses.

Strengthening the IT Infrastructure

HKIRC's most important mission is to provide high quality and professional services to all ".hk" and ". 香港 " domain name holders. Therefore, HKIRC has been strengthening its IT infrastructure and upgrading it regularly in order to maintain the system in a sound and optimal condition at all times. In the past year, we have upgraded our security gateway system and corporate network access control system to enhance the security level of our office network.

HKIRC understands the importance of DNS services to the development of the Internet and has been continuously optimising service levels through different cooperations. In order to maintain reliable DNS services, HKIRC has integrated DNS into the anycast framework of China Internet Network Information Center (CNNIC). As a support center in mainland China, coupled with backup support from European and American partners, it will help spread risks, enhance HKIRC's response capabilities, and improve the stability of DNS services.

「.hk」及「. 香港」社群

HKIRC 致力服務互聯網社群，推動不同界別採用「.hk」及「. 香港」域名，促進數碼共融社群的成長。

去年，HKIRC 一如既往地確保了「.hk」及「. 香港」域名服務的準確無誤和服務維持穩定，致力提供安全可靠的網絡環境，為域名持有人全力拓展網上業務。

鞏固資訊科技基建

HKIRC 非常重視為所有「.hk」和「. 香港」域名持有人提供高質量和專業的服務。我們優先加強資訊科技基礎設施並定期升級系統，以確保系統保持最新並優化以獲得最佳性能。在過去一年中，HKIRC 進行了優化，包括升級我們的安全閘道系統和企業網絡訪問控制系統，從而增強了辦公室網絡安全。

HKIRC 明白域名系統服務對互聯網發展的重要性，一直以來透過不同的合作以持續優化服務水平。為維持可靠的 DNS 服務，HKIRC 已經把 DNS 整合到中國互聯網網絡資訊中心（CNNIC）的任播框架中，作為在中國內地的支援中心，加上歐美合作夥伴的備份支援，將有助分散風險、增強 HKIRC 的應對能力，提高 DNS 服務的穩定性。

Expanding ".hk" Market Share

HKIRC's primary mission is to provide quality ".hk" and ". 香港 " domain name registration services to the Internet community. As such, HKIRC maintains good business relationships with accredited registrars. We also actively encourage registrars to promote ".hk" and ". 香港 " domain names within their own markets to create more favourable conditions for the sustainable development of the corporate market.

In recent years, the business exchanges between Hong Kong and mainland China, especially in the Greater Bay Area cities, have become increasingly close. HKIRC is actively promoting in mainland China, collaborating with leading registrars to enhance the visibility of ".hk" and ". 香港 " domain names in the region and improve promotional effectiveness. Additionally, in the international market, HKIRC continues to work with registrars in Europe and Southeast Asia to expand the global recognition and influence of the ".hk" domain.

Looking ahead, HKIRC will focus its business development on strengthening cooperation with registrars to create synergies and expand its influence. By establishing a global business network, HKIRC expects to increase connections with potential registrars worldwide, thereby broadening its business coverage.

Promoting ".hk" and ". 香港 " as Digital Asset Protection

HKIRC is committed to promoting ".hk" and ". 香港 " top-level domains as essential elements for online business and the protection of personal digital assets, particularly in areas like intellectual property, trademarks, and brand licensing. To promote the ".hk" domain and ". 香港 " Chinese domain names in mainland China, HKIRC has launched an official WeChat account. The content on WeChat highlight the numerous advantages of using the ".hk" domain, emphasising how it can facilitate business expansion and enhance online visibility in this rapidly growing market. By leveraging the ".hk" domain, mainland businesses can create localised websites in Hong Kong, strengthening connections with customers while efficiently reaching clients and Chinese-speaking users in mainland China. Additionally, HKIRC provides information on registration procedures, renewal processes, and other domain-related services, along with recommendations for protecting and managing domains. Beyond ".hk" domain services, HKIRC also offers the ".hk domain Lock" service, which effectively ensures security through dual locking of the domain.

擴大「.hk」市場佔有率

HKIRC 的首要任務是向互聯網社群提供優質的「.hk」域名註冊服務。故此，HKIRC 一直與認可的註冊商建立牢固的合作夥伴關係。我們積極鼓勵註冊服務商在本地市場推廣和倡導使用「.hk」和「. 香港」域名，為業務持續發展創造有利環境。

近年香港與中國內地，尤其大灣區城市商貿往來越見緊密，HKIRC 亦積極於內地進行推廣，與內地領先註冊商合作，協助提高「.hk」和「. 香港」域名在內地的知名度，增強推廣成效。此外，在國際市場方面，HKIRC 亦繼續與歐洲和東南亞的註冊服務商保持合作，從而擴大「.hk」域名的全球認可度和影響力。

展望未來，HKIRC 將把業務發展的著重於加強與註冊服務商的合作，以發揮協同效應，擴大市場的影響力。透過建立全球業務網絡，HKIRC 預計將增加與全球潛在註冊服務商的聯繫，從而擴大其業務覆蓋範圍。

推廣「.hk」及「. 香港」為數位資產保護

HKIRC 致力於推廣「.hk」和「. 香港」頂級域名作為線上業務和保護個人數碼資產的重要元素，尤其在知識產權、商標和品牌授權方面。為了在中國內地推廣「.hk」域名和「. 香港」中文域名，HKIRC 推出官方微信帳號。微信內容重點介紹採用「.hk」域名的多重優勢，強調它如何在這個快速成長的市場中促進業務擴展並提高線上知名度。透過利用「.hk」域名，內地企業可以在香港建立在地化的網頁，拉近與客戶的連繫，同時有效地接觸中國內地的客戶及中文用戶。此外，HKIRC 還提供了有關註冊程序、續期程序和其他域名相關服務的資訊，並提出了保護和管理域名的建議。除了「.hk」域名服務外，HKIRC 還提供「.hk 域名鎖」服務，通過雙重鎖定域名，有效確保域名安全性。

Public Mission

As businesses actively advance their digital transformation and enter the e-commerce market, all stakeholders must embrace innovative technologies to collaboratively build a smart city known for its robust economy, community care, inclusivity, and high quality of life.

HKIRC's mission is to promote the widespread application of the Internet, focusing on building a secure, accessible, and inclusive online ecosystem. We strive tirelessly to provide appropriate support for various Internet users, including enhancing cybersecurity measures and paying special attention to individuals with unique digital needs. We encourage businesses to adopt accessible design in their applications. In fulfilling our public mission, HKIRC has continued to drive multiple projects over the past year in the areas of cybersecurity and digital inclusion.

Complimentary Website Security Scanning and Healthy Web Service

HKIRC is dedicated to enhancing awareness of cybersecurity across various sectors, protecting the rights of ".hk" users and the local Internet community, and collaboratively striving to create a digital metropolis that is integrated, secure, innovative, and internationalised, enabling Hong Kong to thrive in the digital landscape.

We recognised that many small and medium-sized enterprises encounter challenges due to constrained resources when identifying and mitigating cybersecurity risks. One of the most effective strategies for safeguarding a website is to perform regular system scans and assessments, proactively identifying vulnerabilities to prevent potential threats.

HKIRC offers free website security scanning services for ".hk" users, including detailed security reports and consultations to help users understand the cybersecurity risks they may face through comprehensive checks from multiple aspects, assisting them in recognising potential crises, enabling early resolution of any issues. In conjunction with the Healthy Web service launched last year, we actively help ".hk" users detect potential vulnerabilities in their websites through comprehensive checks, including critical yet easily overlooked factors such as cybersecurity settings and web server versions.

As of the end of 2024, HKIRC has conducted complimentary website assessments for over 40,000 user websites, identifying existing vulnerabilities to proactively alert ".hk" users and effectively heighten their vigilance. This enables them to effectively protect their online assets from potential threats, attacks, and fraud risks, including risks of hacking and hijacking, thereby fully safeguarding the rights of ".hk" users.

公眾使命

隨著企業積極推進數碼轉型並進軍電子商務市場，各持份者必須積極採用創新科技，方能攜手打造以經濟穩健強韌、社區關愛共融、生活質素高見稱，因而聞名世界的智慧城市。

HKIRC 的宗旨是致力推動互聯網的普及應用，致力於構建安全、無障礙和共融的網絡生態，因此我們努力不懈地為不同的互聯網使用者提供適當的支援。包括加強網絡安全措施，同時關注有特殊數碼需求的人士，鼓勵企業採用無障礙設計的應用。為履行公眾使命，HKIRC 過去一年就繼續在網絡安全和數碼共融兩大方向推動了多個項目。

免費網站安全掃描及網健通服務

HKIRC 致力加強各界對於網絡安全的認識，保障「.hk」用戶和本地互聯網社群的權益，共同努力打造一個融合、安全、創新和國際化的數字化城市，讓香港在數碼領域中蓬勃發展。

我們深明許多中小企業在識別和解決網絡安全問題時，常常面臨資源有限的挑戰。保護網站的最佳方法之一是定期進行系統掃描和檢查，主動發現系統漏洞以預防潛在的威脅。

HKIRC 為「.hk」用戶提供免費的網站安全掃描服務，包括詳細的網站安全掃描報告和諮詢，多方面詳細檢測幫助用戶了解他們可能面臨的網絡風險，協助他們理解潛在的危機，讓他們能夠及早解決潛在問題。配合去年推出的網健通網站安全健康檢查服務，主動幫助「.hk」用戶檢測其網站可能存在預設漏洞，包括網絡安全設置和網絡伺服器版本等容易被忽略的項目。

截至 2024 年底，HKIRC 已為超過 4 萬個用戶網站進行免費掃描，尋找現存漏洞，主動提醒「.hk」用戶及有效提高警覺性，有效保護其在線資產，免受黑客攻擊和騎劫的風險，從而充分維護「.hk」用戶的權益。

Ethical Phishing Email Campaign

With the increase in cyber attacks, phishing emails have become one of the major challenges facing enterprises. In order to improve enterprises' ability to deal with phishing emails and enhance employees' prevention awareness, HKIRC collaborated with The Cyber Security and Technology Crime Bureau of the Hong Kong Police Force and the cybersecurity company Fortinet to organise the Ethical Phishing Email Campaign. The scale of the program has expanded by 260% compared to last year, with a total of 216 organisations and 37,220 employees participating in the exercise. In particular, the active participation of ".hk" small and medium-sized enterprises shows that the industry's attention to this activity has increased, which is encouraging. HKIRC hopes to train employees on their ability to identify phishing emails through training and exercises, and adopt the "zero trust principle" for suspicious emails to reduce the chance of accidentally falling into cyber traps.

Cybersecurity Seminar Series

To foster a culture of cybersecurity awareness and ensure that the industry understands best practices for cybersecurity operations, HKIRC has organised multiple seminars this year. The goal of these seminars is to enhance ".hk" users' knowledge of key cybersecurity issues and share defense strategies.

The topics covered in the seminars are diverse, including cross-border data flow, cybersecurity awareness, countering cyber threats, and creating an accessible digital environment. To enhance the appeal of the seminars, industry experts were invited to share valuable experiences and insights. These seminars provided participants with a platform for learning and ideas exchange, promoting increased awareness of cybersecurity and offering practical defense strategies and techniques.

Hong Kong's first Cyber Attack and Defence Elite Training and Competition

To nurture a new generation of cybersecurity talent, HKIRC partnered with the Digital Policy Office and The Cyber Security and Technology Crime Bureau of the Hong Kong Police Force to co-host Hong Kong's first Cyber Attack and Defence Elite Training and Competition on 2 August. The competition invited leading cybersecurity firm from mainland China to develop online training content for participants and provided a simulated practical platform for the defense competition, including penetration testing and vulnerability scanning. This initiative established a dynamic environment for skill development and demonstration, enabling participants to apply theoretical knowledge to real-world cyberattack scenarios. The event attracted approximately 740 participants, reflecting the strong societal focus on cybersecurity priorities.

釣魚電郵演習

隨著網絡攻擊的增多，釣魚電郵已成為企業面臨的重大挑戰之一。為了提高企業應對釣魚電郵的能力，加強員工的防範意識，HKIRC 聯同香港警務處網絡安全及科技罪案調查科及網絡安全公司 Fortinet 合作舉辦的釣魚電郵演習。計劃規模比去年擴大了 260%，共有 216 間機構及 37,220 名員工參與演習，特別是「.hk」中小企業的踴躍參與，顯示出業界對此活動的關注有所提升，令人感到鼓舞。HKIRC 期望透過培訓和演習，培訓員工識別釣魚郵件的能力，並對可疑的郵件抱持「零信任原則」，減少誤墮網絡陷阱的機會。

網絡安全研討會系列

為了培養網絡安全意識文化並確保業界了解最佳的網絡安全實踐，HKIRC 今年舉辦多次研討會。目的是加深「.hk」用戶網絡安全問題的知識，並分享防禦的心得。

研討會的主題非常廣泛，涵蓋跨境數據流通、網絡安全意識、抵禦網絡威脅等主題。為加強講座吸引力，邀請業界專家分享寶貴的經驗和見解。這些研討會為參與者提供了一個學習和交流的平台，提升網絡安全意識，並提供實用的防禦策略和技巧。

全港首屆網絡攻防精英培訓暨攻防大賽

為培養新一代網絡安全人才，HKIRC 聯同數字政策辦公室及香港警務處網絡安全及科技罪案調查科於 8 月 2 日合辦全港首屆網絡攻防精英培訓暨攻防大賽。比賽邀請內地頂尖網絡安全企業為參賽者設計網上培訓內容，並為攻防比賽提供模擬實戰平台，例如滲透測試、漏洞掃描等，搭建一個平台能讓參加者鍛鍊及展示技能，將理論知識應用到網絡攻擊的事故場景。活動吸引約 740 人參加，反映社會對網絡安全議題高度重視。

2024 China Cybersecurity Week

The 2024 China Cybersecurity Week commenced on 8 September in Nansha, Guangzhou. HKIRC and representatives from the Hong Kong cybersecurity industry participated in the opening ceremony and visited various exhibitions from different cities to gain insight into the nation's developments and understand the advancement in leading cybersecurity technologies. Following the opening ceremony, a series of event such as a summit forum, sub-forums, and panel discussions were conducted to share insights on cybersecurity policies and industry trends.

2024 China Cybersecurity Week – Hong Kong Sub-Forum

To pave the way for cybersecurity development in Hong Kong in the transformative era, the Digital Policy Office, The Cyber Security and Technology Crime Bureau of the Hong Kong Police Force, and HKIRC co-hosted the 2024 China Cybersecurity Week Hong Kong Sub-Forum. Carrying the theme "Together, We Create a Safe Cyberworld", the event showcased distinguished speakers from the cybersecurity sectors and academic speakers from mainland China and Hong Kong. With over 200 public and private organisations represented and more than 400 participants in attendance, the forum reflected widespread enthusiasm and emphasised the critical importance that Hong Kong's diverse sectors place on advancing cybersecurity. The event further demonstrated a shared dedication to promoting elevated collaboration and excellence in cybersecurity development between mainland China and Hong Kong, heralding a new phase of joint initiatives.

Cyber Security Staff Awareness Recognition Scheme

Thanks to the joint efforts of different stakeholders in the industry, many companies have actively conducted cybersecurity training for their employees. In order to recognise companies that have actively improved employees' cybersecurity awareness in the past year, HKIRC and the Information Systems Audit and Control Association Hong Kong Chapter (ISACA) jointly organised the first Cyber Security Staff Awareness Recognition Scheme, hoping to set a good example and attract more companies to follow. More than 80 organisations from different sectors were awarded certification, and the response was overwhelming. The success of the scheme also signifies that more employees have become aware of cyber security, which helps reduce their organisations' exposure to cyber attacks and builds a solid and reliable "human firewall".

2024 年國家網絡安全宣傳周

2024 年國家網絡安全宣傳周於 9 月 8 日於廣州南沙揭開序幕，HKIRC 聯同一眾香港網絡安全業界代表出席宣傳周的開幕式，並參觀不同城市在博覽會上的展出，了解國家的發展，深入了解各種領先網絡安全技術及科技的進步和成就。在開幕式後分別透過高峰論壇、多場分論壇和座談會等項目，向與會者分享網絡安全的政策、行業趨勢。

2024 年國家網絡安全宣傳周——香港分論壇

為探討新時代的香港網絡安全發展新路徑，數字辦、香港警務處網罪科聯同 HKIRC 合辦 2024 年國家網絡安全宣傳周——香港分論壇並以「全城攜手，網安在手」為主題，匯聚中港兩地的網絡安全業界翹楚及學者擔任演講嘉賓，活動共獲超過 200 所公私營機構，以及超過 400 人參與其中，反應熱烈，顯示香港各界對於網絡安全發展的高度重視，同時彰顯中港兩地在網絡安全領域上全力推動高水平合作與高質量的發展寫下新篇章。

共建員工防火牆嘉許計劃

有賴業界不同持份者的共同努力，不少企業已經積極進行員工的網絡安全培訓。為了表彰在過去一年中，積極提升員工網絡安全意識的企業。HKIRC 與國際信息系統審計協會中國香港分會 (ISACA) 聯合舉辦共建員工防火牆嘉許計劃，希望樹立良好的榜樣，吸引更多企業跟隨。首屆舉行即有超過逾 80 個不同界別的機構獲頒認證，反應熱烈。計劃的成功亦標誌著有更多員工具備網絡安全的意識，有助減低其所屬機構遭受網絡攻擊，構建成堅實可靠的「員工防火牆」。

Hong Kong Cybersecurity Attack and Defence Drill

Initiated by the Digital Policy Office and co-organised by The Cyber Security and Technology Crime Bureau of the Hong Kong Police Force, HKIRC, and the Hong Kong Institute of Information Technology (HKIIT), the Hong Kong Cybersecurity Attack and Defence Drill officially commenced on 15 November. The event brought together cybersecurity professionals from various government departments and public organisations for a 60-hour drill conducted in a "real personnel, real combat, real network" framework.

During the drill, participants were divided into red and blue teams operating on a platform. The red team focused on identifying vulnerabilities and executing attacks, while the blue team focused on detecting and responding to these attack scenarios. By immersing in both offensive and defensive roles, participants acquired practical and hands-on experience, enhancing their readiness to address unpredictable cybersecurity threats.

Cybersecurity Symposium

In response to the growing severity of cybersecurity challenges, HKIRC co-hosted the Cybersecurity Symposium on 19 December, with the Digital Policy Office, and The Cyber Security and Technology Crime Bureau of the Hong Kong Police Force as strategic partner. This event aimed to establish a platform for all businesses and public organisations in Hong Kong to delve into the latest cybersecurity trends. The forum attracted nearly a thousand industry experts, showcasing exceptional enthusiasm and unified commitment to advancing Hong Kong's digital economy and smart city initiatives. Speakers and attendees engaged in comprehensive discussions on various topics, including the latest cybersecurity response strategies, challenges and opportunities of artificial intelligence in cybersecurity, data centre security management, strategies for SMEs to combat cyberattacks, and the critical role of cybersecurity education.

Cybersec Training Hub

Besides exploring broader collaboration opportunities horizontally across different industries, HKIRC also emphasises the vertical development of cybersecurity, aiming to enhance cybersecurity standards from within enterprises. Since launching the Cybersec Training Hub, HKIRC has been actively refining its content by incorporating various trending topics, ensuring that employees participating in the training can stay up-to-date and be equipped to defend against the latest cyber threats. Until 2024, more than 256,000 employees have used the platform, which has been well received by the market, reflecting the huge demand for such training. In response, HKIRC will enhance the breadth and depth of its platform, periodically optimising course to reach a wider audience and cover a wider range of content, with a view to minimising cybersecurity risks from the perspective of the employees by providing them with the most suitable and appropriate resources.

香港網絡安全攻防演練——以攻築防

由數字辦主辦，香港警務處網罪科、HKIRC 及香港資訊科技學院（HKIIT）協辦的香港網絡安全攻防演練 – 以攻築防於 11 月 15 日正式展開，邀請多個政府部門、公共機構的網絡安全人員，以「實兵、實戰、實網」形式進行為期 60 小時的攻防演練。

在演練期間，紅藍兩隊的隊員在特別架設的平台上進行演練，由紅隊專注識別漏洞及發動攻擊，而藍隊要全力偵測和應對攻擊。透過代入雙向攻、守角色，參加者能獲得寶貴的實戰經驗，提升他們應對未知網絡威脅的能力。

網絡安全技術論壇

為應對網絡安全日益嚴峻問題，HKIRC 於 12 月 19 日與數字辦合辦，並請來香港警務處網罪科為策略夥伴，成功舉辦網絡安全技術論壇，為全港企業、公營機構構建交流平台，深入探討網絡安全最新形勢。論壇吸引近千名業界專家參與，反應空前熱烈展示共同推動香港數字經濟和智慧城市的決心。講者及嘉賓深入探討最新的網絡安全應對策略、人工智能為網絡安全帶來的挑戰與機遇、數據中心安全管理、中小企如何應對網絡攻擊、網絡安全教育等多個熱門議題。

網絡安全員工培訓平台

除了在不同業界橫向探索更廣闊的合作機會，HKIRC 亦著重網絡安全的縱向發展，期望能從企業內部提高網絡安全水平。HKIRC 自推出網絡安全員工培訓平台以來，一直積極優化平台內容，加入各個熱門話題，讓參與培訓的員工亦能與時並步，從而有能力防範最新的網絡威脅。截至 2024 年，培訓人次已經超過 25 萬 6 千人，市場反應積極，反映出企業對相關培訓的需求殷切。HKIRC 未來會持續加強平台的廣度和深度，定時優化課程，擴大培訓人數，並涵蓋更廣泛的內容，為員工提供最適切的資源，幫助企業降低網絡安全風險。

Cybersec Infohub

The Cybersec Infohub, co-partnered with the Digital Policy Office aims to promote closer collaboration among local information security stakeholders of different sectors to share cybersecurity information and jointly defend against cyber attacks.

Over the past year, the Cybersec Infohub organised numerous member events, including online and offline seminars, networking sessions, and industry-tailored activities, drawing more than 1,300 participants. As of 2024, the platform has onboarded over 560 new members from diverse sectors such as information technology, banking, finance, insurance, and education. Currently, the total number of member organisations surpasses 2,560, representing nearly 3,800 professionals.

Cybersecurity Talent Training and Education

The Cyber Youth Programme has been well-received by both academia and industry since its launch. This year, HKIRC organised the 2nd Hong Kong Primary School Students Cybersecurity Quiz Competition, which garnered an enthusiastic response, with over one hundred schools registering—more than double the number from the previous year. In addition, the Cybersecurity Ambassador Design Competition invited students to create original cybersecurity ambassadors, who later became the main characters in a series of educational cybersecurity comics. To further promote active participation and self-directed learning, HKIRC introduced the Guardians of the Dataverse – IG Reels Creation Competition for the first time. This innovative initiative encourages students to integrate cybersecurity knowledge into their daily lives, fostering continuous awareness and responsible digital behavior.

Digital Accessibility Recognition Scheme

The award ceremony for the Digital Accessibility Recognition Scheme will be held on 19 May 2025 at the Hong Kong Convention and Exhibition Centre. HKIRC is committed to promoting the concept of digital accessibility across various business sectors, expanding its focus from web design optimisation to mobile applications, and introducing awards specifically for elder-friendly designs to benefit a broader range of users. This year, the number of applicants has increased by 35% compared to the previous scheme, with notable participation growth in sectors such as finance, retail and dining, public services, media, and public transportation.

The Scheme has received widespread support from the industry over the years. This year, it also aims to expand its target audience to address the needs of the elderly, especially in light of Hong Kong's aging population. By promoting the Scheme, the initiative emphasizes including seniors as a key service demographic. It encourages the design of websites and applications that consider their needs, such as simplified layouts and adjustable text sizes. This approach aims to help seniors adapt more easily to a digital lifestyle and enjoy a fulfilling and engaging life in their later years, reducing the digital divide and enabling businesses to effectively reach more potential audience.

網絡安全資訊共享夥伴計劃

由 HKIRC 及數字辦共同管理的網絡安全資訊共享夥伴計劃 (Cybersec Infohub) 旨在推動本地各行業的資訊保安持份者更緊密的協作，共享網絡安全資訊，攜手防禦網絡攻擊。

Cybersec Infohub 平台去年舉辦了多個會員活動，包括線上線下研討會、交流會和針對行業需求的活動，吸引了超過 1,300 名參與者。直至 2024 年，Cybersec Infohub 平台共有超過 560 名新成員加入，成員來自不同行業，包括資訊科技、銀行、金融、保險和教育界等。目前，成員機構已超過 2,560 間，專業人員代表接近 3,800 人。

網絡安全人才培訓和教育

網絡安全青年計劃自推出以來深受學界和業界歡迎，今年 HKIRC 舉辦的「第二屆香港小學生網絡安全問答比賽」反應熱烈，有超過一百間學校報名參加，較去年多逾一倍；同時亦舉辦了「網絡安全宣傳大使設計比賽」，讓學生創作出網絡安全大使，成為一系列網絡安全漫畫的主角。而為了鼓勵更多學生積極參與、主動學習，今年首度舉辦「數碼宇宙守護者 – IG Reels 創作比賽」，以創新的方式啟發學生活用網絡安全知識，並帶到他們的日常生活當中，時刻保持網絡安全意識。

數碼無障礙嘉許計畫

數碼無障礙嘉許計劃頒獎典禮將於 2025 年 5 月 19 日在香港會議展覽中心舉行。HKIRC 致力將數碼無障礙的理念推廣至更多商業界別，從過去聚焦網頁設計的優化拓展至手機應用程式，同時加設長者友善的獎項，務求讓更多用戶受惠。今屆申請者數量相比上屆增加 35%，在金融界、零售飲食、公共服務、媒體、公共交通等民生相關的企業參與度均有上升。

計劃多年來得到了業界廣泛的支持，今年還擴大目標受眾，以涵蓋長者的需求。隨著香港面臨人口老化的情況，因此在推動數碼無障礙嘉許計劃的同時，會將長者納入為重點服務對象，鼓勵設計網頁和應用程式時考慮到他們的需求，例如簡化版面及調整文字大小等。這樣能夠幫助他們更輕鬆地適應數字化生活，享受充實有趣的樂齡生活，減少數碼鴻溝及讓企業有效關注更多潛在受眾。

Promoting Digital Inclusion

Beyond the Digital Accessibility Recognition Scheme, HKIRC seizes various opportunities to promote the value and importance of digital inclusion within the ESG (Environmental, Social, and Governance) framework, and raise public awareness on this issue. To help the corporate better understand the concept of digital accessibility and to increase awareness of digital inclusion, HKIRC collaborated with Dialogue in the Dark to provide a series of interactive experience booths and games. These activities allowed participants to experience the challenges faced by visually impaired and disabled individuals when navigating websites lacking accessible design. This initiative attracted over 1,000 attendees from various sectors, including corporate social responsibility departments, emphasising the importance of digital inclusion.

Additionally, through online seminars co-hosted with the Hong Kong Computer Society (HKCS) and the Hong Kong Wireless Technology Industry Association (HKWTA), HKIRC introduced the concept of an accessible digital environment and heightened awareness of digital inclusion within the IT community. Participants gained in-depth knowledge, and engaged in discussions about the fundamental principles of digital accessibility, its importance to the business sector and the benefits and opportunities of prioritising it. Moreover, participants were provided with practical advice, best practices, and resources tailored for IT professionals to assist them in creating accessible digital environments.

Environmental Protection and Sustainability

HKIRC recognises the need to be environmentally friendly and sustainable as we strive to minimise the negative impact of our business development on the environment. We place great importance on integrating sustainable concepts of environmental protection and energy saving into our business development process. HKIRC is a strong supporter of emission reduction and energy saving, and has adopted LED lighting in the office, and encourages employees to switch off their computers or set them to sleep mode when they leave the office and switch off all nonessential electronic and lighting equipment to save energy.

To reduce waste and protect the environment, we also promote a paperless office environment with interactive whiteboards and digital filing to minimise paper consumption. Recycling areas have been set up in offices to facilitate the recycling of wastepaper, and HKIRC has introduced environmentally friendly measures and ensured that our staff follow the best industry-recognised practices in order to save energy and reduce waste, and to achieve our sustainability targets.

推動數碼共融

在數碼無障礙嘉許計劃以外，HKIRC 亦把握不同的機會向外宣傳數碼共融的價值和重要，例如在 ESG（環境、社會與治理）架構內推廣數碼共融，並提高企業對此的認知。為了讓公眾更了解有關數碼無障礙的理念，提升普羅大眾關注數碼共融的意識，HKIRC 聯同黑暗中對話提供一系列的數碼無障礙體驗攤位遊戲和互動體驗，讓參觀的市民大眾能夠代入視障人士或殘疾人士的角度，親身感受在瀏覽缺乏無障礙設計的網頁時，可能遇到的困難和不便，從而讓更多人了解數碼共融的重要，吸引了來自不同領域的市場部門、企業社會責任部門的參與者，出席人數共超過 1,000 人。

此外，透過與香港電腦學會（HKCS）及香港無線科技商會（HKWTA）合辦的網上研討會，介紹無障礙數碼環境的概念，並提高資訊科技界對數碼共融的關注。在網上研討會中，參加者可就數碼無障礙的基本原理、對商界的重要性以及優先處理的好處和機遇，進行深入的認識和討論。此外，參加者亦能收穫實用的建議、最佳實踐和供 IT 專才所使用的資源，協助他們打造出無障礙的數碼環境。

環境保護及可持續發展

HKIRC 深明在業務發展的同時，須秉承環保及可持續理念，以盡力減少業務發展對環境的負面影響。我們極之重視企業發展的過程中，整合環保節能的持續理念。HKIRC 大力支持減排節能，辦公室已採用了 LED 照明，鼓勵僱員離開辦公室時，關閉電腦或設置進入睡眠模式，關閉所有非必要電子及照明設備，以節省能源。

為了減少浪費及保護環境，我們亦推廣無紙化，以互動電子白板及以數碼化存檔，實現無紙化的辦公環境，盡力減少紙張的用量。辦公室設置回收區方便廢紙循環再用。HKIRC 引入環保措施，並確保員工遵從業界公認的最佳環保持守則，以節省能源和減少浪費，實現各項可持續目標。

Active Participation in Industry Events

HKIRC is committed to being a leader in the internet domain industry, therefore has been actively engaging in various industry activities and promotions, as well as participating in regional and international forums. We closely monitor local and global developments to strengthen our strategies for promoting domain names and public mission initiatives in response to the rapidly changing market environment.

On 24-25 February, HKIRC participated in the Macao Internet Governance Forum 2024, where we exchanged ideas with attendees from various regions on topics such as cybersecurity, cross-border data flow issues, and the research on cross-border data flow mechanisms for IPv6 top-level domains in the Greater Bay Area. In addition to serving as a supporting organisation, HKIRC was honored to be invited as a guest speaker to discuss "Safe Information Sharing and Response under Data Governance."

We eagerly anticipate future collaborations with Macao and other cities in the Greater Bay Area. These partnerships will provide valuable opportunities for communication and exchange on domain governance and other internet-related issues. By leveraging our geographic advantages, we can create a safer and more stable internet environment that enhances the overall experience for internet users across the region.

Internet Corporation for Assigned Names and Numbers (ICANN)

The Internet Corporation for Assigned Names and Numbers (ICANN), headquartered in Los Angeles, USA, is a non-profit organisation comprising a wide range of stakeholders, whose primary mission is to maintain the security and stability of the Internet Protocol Address (IP Address) and Domain Name System (DNS), to allocate IP addresses and to administer top-level domains, etc.

HKIRC was invited to attend the ICANN79, 81 Community Forum, where we had the opportunity to share and exchange insights on the latest domain and internet trends and technologies with internet experts from around the world. This conference allowed HKIRC to connect with representatives of top-level domains from various countries and regions, including representative from Bahrain, which is expected to positively boost trade relations between the two places. HKIRC looks forward to engaging in deeper internet-related exchanges with more friendly countries and regions in the near future. Our goal is to foster collaboration and communication to effectively convey the story of Hong Kong.

積極參與行業活動

HKIRC 致力於成為互聯網域名行業的先驅，我們一直積極參與各行各業的活動和推廣，並積極參與地區和國際論壇。我們密切關注本地和全球的最新發展，加強推廣域名和公眾使命計劃的策略安排，以應對迅速變化的市場環境。

在 2 月 24 至 25 日，HKIRC 參與了 2024 澳門互聯網管治論壇，就網絡安全、跨境數據流通問題，以及 IPv6 大灣區互聯網頂級域名跨境數據流通機制研究與來自各地的與會者進行交流。HKIRC 除擔當支持機構的角色外，更榮幸獲邀擔任嘉賓講者，就「資料管治下的安全資訊分享及回應」議題進行討論。

HKIRC 熱切期待未來與澳門及大灣區其他城市的合作，這些合作將為域名管治及其他互聯網相關議題提供寶貴的交流和溝通機會。透過發揮彼此的地理優勢，創造一個更安全、更穩定的互聯網環境，並提升區內不同城市網際網絡用戶的整體體驗。

互聯網名稱與數字地址分配機構 (ICANN)

互聯網名稱與數字地址分配機構 (ICANN)，總部設於美國洛杉磯，為一家非牟利機構；成員包括了多方的持份者。ICANN 主要使命為維護網際網絡協定位址 (IP address) 及域名系統的安全及穩定運作，編配網際網絡協定位址及管理頂級域名等任務。

HKIRC 應邀出席 ICANN79、81 研討會，與一眾來自世界各地的互聯網專家分享交流最新的域名和互聯網趨勢和技術。藉著是次會議，HKIRC 把握與不同國家及地區頂級域名代表交流的機會，包括來自巴林的代表，可望為兩地的經貿來往帶來積極提振作用。HKIRC 期望能夠在不久的將來，能與更多不同的友好國家和地區進行互聯網相關的深度交流，促進彼此的合作及交流，說好香港故事。

2025 Asia Pacific Top Level Domain Association 87th Meeting Held in Hong Kong

The Asia-Pacific Top-Level Domain Organisation (APTLD) is a regional organisation comprising registry of country code top-level domains (ccTLD) from various Asia-Pacific countries. APTLD's mission is to promote knowledge and experience sharing among domain managers in the region to achieve world-class management standards. HKIRC co-hosted the 87th APTLD meeting, marking the first time this event has taken place in Hong Kong. The meeting attracted over 150 participants from the Asia-Pacific as well as Europe and North America, including representatives from mainland China, Japan, South Korea, Singapore, Vietnam, Indonesia, New Zealand, the United Kingdom, Australia, India, the United States, and Russia. The event brought together experts from various fields, including domain system specialists, network engineers, cybersecurity experts, and IT representatives from different countries. This gathering underscored Hong Kong's position as a hub for international dialogue, offering a platform for participants to engage in meaningful exchanges and actively promote the narrative of "telling the Hong Kong story" to a global audience.

The Chinese Domain Name Co-ordination Consortium (CDNC)

The Chinese Domain Name Co-ordination Consortium (CDNC) is an independent, non-profit organisation that promotes the communication and co-ordination of technical standards and policies for the Chinese Domain Name System. CDNC was established in 2000 by CNNIC (China Internet Network Information Centre), TWNIC (Taiwan Network Information Centre), HKIRC and MONIC (Macao Internet Network Information Centre). With the continued assistance of language experts from Mainland China, Hong Kong and Taiwan, more Hong Kong characters have been included in the domain name registry. In addition, with the concerted efforts of CDNC members, global email servers now support Chinese language email addresses, and CDNC members will continue to work hard to promote the increased adoption of Chinese language domain names globally.

2025 年亞太區頂級域名組織第 87 屆會議首度在香港舉行

亞太區頂級域名組織 (APTLD) 為一家區域性組織，成員來自亞太區國家代碼頂級域 (ccTLD) 管理機構。APTLD 的工作使命為促進區內域名管理人員知識及經驗交流，以達至世界級的管理水平。HKIRC 與 APTLD 共同舉辦第 87 屆會議，是該會議首次在香港舉行，吸引了來自亞太及歐美地區，超過 150 名來自中國內地、日本、南韓、新加坡、越南、印尼、新西蘭、英國、澳洲、印度、美國、俄羅斯等地區的海外參與者，匯聚不同領域的專家，包括域名系統專家、網絡工程師、網絡安全專家和各國資訊科技代表，發揮香港中外交匯的重要性，為各地的參與者提供國際交流平台，以行動向世界「說好香港」。

中文域名協調聯合會 (CDNC)

中文域名協調聯合會 (CDNC) 則為一家獨立及非牟利組織，旨在促進中文域名系統技術標準及政策的溝通及協調。聯合會由 CNNIC (中國互聯網絡信息中心)、TWNIC (財團法人台灣網路資訊中心)、HKIRC 及 MONIC (澳門互聯網絡資訊中心) 於 2000 年共同成立。在香港、台灣及中國內地語言專家持續協助下，域名註冊錄用了更多香港的字符。此外，CDNC 成員亦共同努力，全球電郵伺服器如今亦可支援中文電郵地址。CDNC 成員將繼續努力，推動全球更多採用中文域名。

Key Milestones of HKIRC in 2024

HKIRC 2024 年關鍵里程碑



HKIRC Annual Dinner
HKIRC 周年晚宴



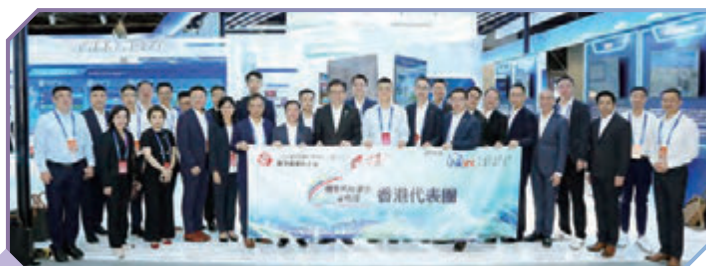
HKIRC Annual General Meeting
HKIRC 周年大會



The 2nd Hong Kong Primary School Students Cybersecurity Quiz Competition
第二屆香港小學生網絡安全問答比賽



Cyber Attack and Defence Elite Training and Competition
網絡攻防精英培訓暨攻防大賽



2024 China Cybersecurity Week Delegation
2024 年國家網絡安全宣傳周業界代表團



2024 China Cybersecurity Week - Hong Kong Sub-Forum
2024 年國家網絡安全宣傳周——香港分論壇



Guardian of the Dataverse – IG Reels Creation Contest
數碼宇宙守護者 IG Reels 創作比賽



Cybersecurity Attack and Defence Drill
香港網絡安全攻防演練——以攻築防



Cyber Security Staff Awareness Recognition Scheme
共建員工防火牆嘉許計劃



Cybersecurity Symposium
網絡安全技術論壇



Ethical Phishing Email Campaign
釣魚電郵演習



87th APTLD Members Meeting
亞太區頂級域名組織第 87 屆會議

Directors' Report

董事會報告

The directors submit herewith their annual report together with the audited financial statements for the year ended 31 December 2024.

PRINCIPAL PLACE OF BUSINESS

Hong Kong Internet Registration Corporation Limited ("the Company") is a company incorporated and domiciled in Hong Kong and has its registered office and principal place of business at Unit 501, Level 5, Core C, Cyberport 3, 100 Cyberport Road, Hong Kong.

PRINCIPAL ACTIVITY

The principal activity of the Company and its subsidiary ("the Group") is to administer the registration system for all levels of internet domain names under the Hong Kong country-code top level domain "hk" and ". 香港 " and its equivalents. This includes, among other tasks, the development and maintenance of a self-regulatory policy framework for the administration of internet domain names under the "hk" and "country-code top level domains, and providing "hk" and ". 香港 " domain names resolution services. The Company also promotes, for the benefit of the Hong Kong community, a better understanding and use of the internet and related technology. The Company is a non-profit making organisation undertaking the above activities in the context of a Memorandum of Understanding with the Government of Hong Kong Special Administrative Region dated 17 March 2010.

The principal activity and other particulars of a subsidiary are set out in note 10 to the financial statements.

董事會全人謹此提呈截至 2024 年 12 月 31 日止年度的年報及經審核財務報表。

主要營業地點

香港互聯網註冊管理有限公司（「本公司」）在香港註冊成立，並以香港為註冊地，註冊辦事處及主要營業地點均設於香港數碼港道 100 號數碼港 3 座 C 區 5 樓 501 室。

主要業務

本公司及其附屬公司（「本集團」）的主要業務是管理有關香港地區頂級域名（即「.hk」及「. 香港」）的註冊服務及相關事宜。本公司肩負眾多任務，當中包括就管理香港地區頂級域名（即「.hk」及「. 香港」）而發展及維護的自律政策機制，並提供「.hk」及「. 香港」域名解析服務。此外，本公司也鼓勵公眾加深認識及使用互聯網及有關科技，藉此促進香港社群的福祉。本公司為非牟利組織，並根據於 2010 年 3 月 17 日與香港特別行政區政府簽訂的諒解備忘錄而進行上述業務。

附屬公司的主要業務及其他詳情載列於財務報表附註 10。

Business Review 業務回顧

Fair review of the business of the Group and a discussion and analysis of the Group's performance during the year and the material factors underlying its results and financial position, including analysis using financial key performance indicators 有關本集團業務的中肯審視、本集團年內表現探討及分析以及有關其業績及財務狀況的重大因素，包括運用核心財務表現指標進行的分析	<ul style="list-style-type: none"> Chairman's Statement 主席報告 CEO's Statement 行政總裁報告 HK Registration and Registrar Accreditation 香港註冊及註冊認證 Highlights of the Year 年度匯聚 	<p>2</p> <p>6</p> <p>33</p> <p>40</p>
Description of the principal risks and uncertainties facing the Group 本集團所面臨主要風險及不確定因素的描述	<ul style="list-style-type: none"> CEO's Statement 行政總裁報告 Risk Management 風險管理 	<p>6</p> <p>30</p>
Particulars of important events affecting the Group that have occurred since the end of the financial year 於財政年度完結後發生而對本集團有影響的重大事件詳情	<ul style="list-style-type: none"> CEO's Statement 行政總裁報告 Highlights of the Year 年度匯聚 	<p>6</p> <p>40</p>
Outlook of the Group's business 本集團的業務前景	<ul style="list-style-type: none"> Chairman's Statement 主席報告 CEO's Statement 行政總裁報告 	<p>2</p> <p>6</p>
Details regarding the Group's performance; and compliance with the relevant laws and regulations that have a significant impact on the Group 有關本集團表現及遵守對本集團有重大影響的相關法律法規詳情	<ul style="list-style-type: none"> Highlights of the Year 年度匯聚 Environmental Protection and Sustainability 環境保護及可持續發展 	<p>40</p> <p>48</p>
An account of the Group's relationship with its key stakeholders 敘述本集團與其主要持份者的關係	<ul style="list-style-type: none"> Chairman's Statement 主席報告 CEO's Statement 行政總裁報告 HK Registration and Registrar Accreditation 香港註冊及註冊認證 Highlights of the Year 年度匯聚 	<p>2</p> <p>6</p> <p>33</p> <p>40</p>

Financial statements

The profit of the Group for the year ended 31 December 2024 and the state of the Group's and the Company's affairs as at that date are set out in the financial statements on pages 61 to 95.

Under the provisions of the Company's Memorandum of Association, accumulated funds of the Company are not available for distribution to members and are to be used solely for promotion of the objects of the Company.

The directors are obliged to draw readers' attention to the fact that part of the bank balance is actually deferred registration income which can only be realised in the future according to a clearly defined time schedule (see note 14 to the financial statements). The Management and the Board of directors ("the Board") of the Group and the Company will continue to manage the Group's and the Company's finances with due regard to its public mission, planned institutional changes and stakeholder expectations. These include, for example, the financial implications arising from the Registry/Registrar model and the need for investments in the Group's and the Company's technology and support infrastructure in order to provide business-friendly, secure and robust domain name registration services.

CHARITABLE DONATIONS

Charitable donations made by the Group during the year amounted to HK\$Nil (2023: HK\$Nil).

DIRECTORS

The directors during the financial year were:

Mr CHAN Sai Ming, Simon, BBS, JP (Chairman)
 Mr CHAN Tik Yuen, Leonard (Deputy Chairman)
 Mr CHENG Siu Hong, Raymond (Deputy Chairman)
 Mr LEE Chung Tak, Charles
 Mr LEE Fan Fung, Sean
 Mr LIU Binxing, Leo
 Dr TANG Shuk Ming, Winnie, MH, JP
 Mr SHUM Kin Wai, Peter (appointed on 24 May 2024)
 Mr SIN Hendrick, MH (appointed on 27 May 2024)
 Mr CHEUNG Yee Wai, Daniel, JP (appointed on 22 Aug 2024)
 Dr LEE Woon Ming, Wendy (retired on 24 May 2024)
 Dr CHENG Chung Ngam, Rocky (retired on 27 May 2024)
 Mr WONG King Man, Kingsley (retired on 22 Aug 2024)

財務報表

本集團截至 2024 年 12 月 31 日止年度的溢利及本集團與本公司於該日的財政狀況載列於第 61 至 95 頁的財務報表內。

根據本公司的組織細則大綱，本公司的累積資金只可用於實踐本公司的宗旨而不可分派給成員。

董事須敦請讀者留意，部分銀行結餘其實是遞延註冊收入，其只可根據已清楚界定的未來時間內實現（見財務報表附註 14）。本集團及本公司的管理層及董事會將繼續管理本集團及本公司財政狀況及履行對公眾的使命，組織變革的計劃及持份者的期望等。當中包括，如「註冊管理機構——註冊服務機構」的模式而帶來財務的影響，及以提供以客為尊、有效可靠及穩健的域名註冊服務而在技術及基建網絡所需的投資。

慈善捐款

本集團於年內慈善捐款額為零元（2023 年：零元）。

董事會

財政年度內的在任董事為：

陳細明先生，BBS, JP（主席）
 陳迪源先生（副主席）
 鄭小康先生（副主席）
 李松德先生
 李帆風先生
 劉彬星先生
 鄧淑明博士，MH, JP
 岑健偉先生（於 2024 年 5 月 24 日委任）
 冼漢迪先生，MH（於 2024 年 5 月 27 日委任）
 張宜偉先生，JP（於 2024 年 8 月 22 日委任）
 李煥明博士（於 2024 年 5 月 24 日退任）
 鄭松岩博士（於 2024 年 5 月 27 日退任）
 黃敬文先生（於 2024 年 8 月 22 日退任）

In accordance with Article 37 of the Company's Articles of Association, Mr Lee Chung Tak, Charles will retire at the forthcoming annual general meeting.

The directors of the Company's subsidiary, Hong Kong Domain Name Registration Company Limited, during the year and up to the date of this report are the same as the Company as set out above.

At no time during the year was the Company or its subsidiary a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares in or debenture of the Company or any other body corporate.

Indemnity of directors

A permitted indemnity provision (as defined in section 469 of the Hong Kong Companies Ordinance) for the benefit of the directors of the Company is currently in force and was in force throughout this year.

Directors' interests in transactions, arrangements or contracts

Except as disclosed in note 20 to the financial statements, no transaction, arrangement or contract of significance to which the Company or its subsidiary was a party and in which a director of the Company had a material interest, subsisted at the end of the year or at any time during the year.

Auditors

KPMG retired as the auditor of the Company and Messrs. Deloitte Touche Tohmatsu is appointed as the auditor of the Company.

Messrs. Deloitte Touche Tohmatsu who will retire at the forthcoming annual general meeting and, being eligible, offer themselves for re-appointment.

By order of the board

CHAN Sai Ming

Chairman

Hong Kong
24 April 2025

根據本公司的組織章程細則第 37 條，李松德先生將於即將召開的週年大會上依章告退。

本公司附屬公司，即香港域名註冊有限公司，在本年度期間及直至本報告日期，董事組成與本公司相同（如上所述）。

於本年度內任何時間，本公司或本公司的附屬公司均無參與任何安排，致使本公司董事可以透過購入本公司或任何其他法團的股份或債權證而獲益。

董事之彌償

本公司董事的利益的准許彌償條款（定義見香港公司條例第 469 條）現時已生效，並於本年度全期生效。

董事之交易、安排或合約權益

除財務報表附註 20 所示之外，於本年度末或本年度內任何時間，本公司董事概無在本公司或本公司的附屬公司為訂約方的任何重要交易、安排或合約中擁有重大權益。

核數師

畢馬威會計師事務所退任本公司的核數師。德勤會計師事務所獲委任為本公司的核數師。

德勤會計師事務所將於今年的周年大會結束後，退任本公司的核數師，並有資格並願意重新委任。

承董事會命

陳細明

主席

香港
2025 年 4 月 24 日



德勤

Independent auditor's report to the members of Hong Kong Internet Registration Corporation Limited
(Incorporated in Hong Kong with limited liability by guarantee)

獨立核數師報告
致香港互聯網註冊管理有限公司成員
(於香港註冊成立的擔保有限公司)

Opinion

We have audited the consolidated financial statements of Hong Kong Internet Registration Corporation Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 61-95, which comprise the consolidated statement of financial position as at 31 December 2024, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2024, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The financial statements of the Company for the year ended 31 December 2023 were audited by another auditor who expressed an unmodified opinion on those statements on 18 April 2024.

意見

本核數師（以下簡稱「我們」）已審計列載於第 61 至 95 頁的香港互聯網註冊管理有限公司（以下簡稱「貴公司」）及其附屬公司（以下統稱「貴集團」）的綜合財務報表，此財務報表包括於 2024 年 12 月 31 日的綜合財務狀況表與截至該日止年度的綜合損益及其他全面收益表、綜合權益變動表及綜合現金流量表以及附註，包括重大會計政策資訊及其他解釋資訊。

我們認為該等綜合財務報表已根據香港會計師公會頒佈的《香港財務報告準則》真實而中肯地反映了貴集團於 2024 年 12 月 31 日的綜合財務狀況及截至該日止年度的綜合財務表現及綜合現金流量，並已遵照香港《公司條例》妥為擬備。

意見的基礎

我們已根據香港會計師公會頒佈的《香港審計準則》進行審計。我們在該等準則下承擔的責任已在本報告「核數師就審計綜合財務報表承擔的責任」部分中作進一步闡述。根據香港會計師公會頒佈的《專業會計師道德守則》（以下簡稱「守則」），我們獨立於貴集團，並已履行守則中的其他專業道德責任。我們相信我們所獲得的審計憑證能充足及適當地為我們的審計意見提供基礎。

其他事項

截至 2023 年 12 月 31 日的財務報告由另一核數師所審計，並於 2024 年 4 月 18 日對該財務報告發表了無保留意見。

Other Information

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Directors and Those Charged with Governance for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

綜合財務報表及其核數師報告以外的信息

貴公司的董事需對其他信息負責。其他信息包括刊載於年報內的全部信息，但不包括綜合財務報表及我們的核數師報告。

我們對綜合財務報表的意見並不涵蓋其他信息，我們亦不對該等其他信息發表任何形式的鑒證結論。

結合我們對綜合財務報表的審計，我們的責任是閱讀其他資訊，在此過程中，考慮其他信息是否與綜合財務報表或我們在審計過程中所了解的情況存在重大抵觸或者似乎存在重大錯誤陳述的情況。基於我們已執行的工作，如果我們認為其他信息存在重大錯誤陳述，我們需要報告該事實。在這方面，我們並無任何報告。

董事就綜合財務報表須承擔的責任

董事須負責根據香港會計師公會頒佈的《香港財務報告準則》及香港《公司條例》擬備真實而中肯的綜合財務報表，並對其認為為使綜合財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

在擬備綜合財務報表時，董事負責評估 貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止經營，或別無其他實際的替代方案。

管理層須負責監督 貴集團的財務報告過程。

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

核數師就審計綜合財務報表承擔的責任

我們的目標是對綜合財務報表整體是否不存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括我們意見的核數師報告。我們是按照香港《公司條例》第405條的規定，僅向整體成員報告。除此以外，我們的報告不可用作其他用途。我們概不就本報告的內容，對任何其他人士負責或承擔法律責任。合理保證是高水平的保證，但不能保證按照《香港審計準則》進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或匯總起來可能影響綜合財務報表使用者依賴財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

在根據《香港審計準則》進行審計的過程中，我們運用了專業判斷，保持了專業懷疑態度。我們亦：

- 識別及評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對該等風險，以及獲取充足及適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 了解與審計相關的內部控制，以設計適當的審計程序，但目的並非對貴集團內部控制的有效性發表意見。
- 評價董事所採用會計政策的恰當性及作出會計估計及相關披露的合理性。

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements - continued

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte Touche Tohmatsu

Certified Public Accountants

Hong Kong

24 April 2025

核數師就審計綜合財務報表承擔的責任 (續)

- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則修訂我們的意見。我們的結論是基於核數師報告日止所取得的審計憑證。然而，未來事項或情況可能導致貴集團不能持續經營。
- 評價綜合財務報表的整體列報方式、結構及內容，包括披露，以及綜合財務報表是否中肯反映有關交易及事項。
- 就貴集團內實體或業務活動的財務信息獲取充足、適當的審計憑證，以計劃並執行貴集團審計，作為對貴集團財務報告發表意見的基礎。我們負責貴集團審計的方向、監督及執行。我們為審計意見承擔全部責任。

除其他事項外，我們與管治人士溝通了計劃的審計範圍、時間安排、重大審計發現等，包括我們在審計中識別出內部控制的任何重大缺陷。

德勤會計師事務所

執業會計師

香港

2025年4月24日

Consolidated Statement of Profit or Loss and Other Comprehensive Income

綜合損益及其他全面收益表

For year ended 31 December 2024
截至 2024 年 12 月 31 日止年度

		Note 附註	2024 2024 年	2023 2023 年
Revenue	營業額	4	\$ 32,193,909	\$ 32,854,545
Other net income	其他收入淨額	5	7,607,039	6,964,059
			\$ 39,800,948	\$ 39,818,604
Expenses before public mission activities expenses and depreciation	未計公眾使命活動費用及折舊的支出			
Staff costs	員工成本	6	\$ (19,725,894)	\$ (18,322,169)
Office costs	辦公室成本		(1,451,396)	(1,222,231)
Marketing costs	市場成本		(778,201)	(794,335)
IT & networks costs	資訊科技及網絡成本		(4,920,107)	(3,237,583)
Operating costs	經營成本		(5,194,607)	(5,218,200)
			\$ (32,070,205)	\$ (28,794,518)
Operating profit before public mission activities expenses and depreciation	未計公眾使命活動費用及折舊的經營溢利		\$ 7,730,743	\$ 11,024,086
Public mission activities expenses	公眾使命活動費用	6	(15,204,335)	(12,690,439)
Operating loss before depreciation	未計折舊的經營虧損		\$ (7,473,592)	\$ (1,666,353)
Depreciation	折舊	6	(3,028,590)	(3,287,668)
Loss from operations	經營虧損		\$ (10,502,182)	\$ (4,954,021)
Finance costs	財務成本	6	(192,327)	(326,555)
Loss before taxation	除稅前虧損	6	\$ (10,694,509)	\$ (5,280,576)
Income tax expense	所得稅費用	8	-	-
Loss and total comprehensive expense for the year	本年度虧損及全面支出總額		\$ (10,694,509)	\$ (5,280,576)

Consolidated Statement of Financial Position

綜合財務狀況表

As 31 December 2024 (Expressed in Hong Kong dollars)
截至 2024 年 12 月 31 日 (以港幣列示)

		Note 附註	2024 2024 年	2023 2023 年
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備	9	\$ 2,844,238	\$ 5,612,113
Deposits	按金	11	679,540	654,759
			\$ 3,523,778	\$ 6,266,872
Current assets	流動資產			
Trade and other receivables	貿易應收賬款及 其他應收款	11	\$ 5,324,262	\$ 8,758,129
Cash and bank deposits	現金及銀行存款	12	183,499,403	188,902,800
			\$ 188,823,665	\$ 197,660,929
Current liabilities	流動負債			
Other payables	其他應付款	13	\$ 15,269,503	\$ 13,843,981
Deferred registration income	遞延註冊收入	14	19,630,604	20,422,505
Lease liabilities	租賃負債	15	1,908,800	2,359,830
			\$ 36,808,907	\$ 36,626,316
Net current assets	流動資產淨值		\$ 152,014,758	\$ 161,034,613
Total assets less current liabilities	資產總值減流動負債		\$ 155,538,536	\$ 167,301,485
Non-current liabilities	非流動負債			
Deferred registration income	遞延註冊收入	14	\$ 21,313,509	\$ 20,473,148
Lease liabilities	租賃負債	15	345,507	2,254,308
			\$ 21,659,016	\$ 22,727,456
Net assets	資產淨值		\$ 133,879,520	\$ 144,574,029
Representing:	代表：			
Retained profits	保留溢利		\$ 133,879,520	\$ 144,574,029

The financial statements on pages 65 to 95 were approved and authorised for issue by the Board of Directors on 24 April 2025.

第 65 頁至第 95 頁的財務報告 2025 年 4 月 24 日經董事會核准並許可發出。

CHAN Sai Ming
陳細明
Chairman
主席

CHENG Siu Hong
鄭小康
Director
董事

Consolidated Statement of Changes in Equity

綜合權益變動表

For year ended 31 December 2024 (Expressed in Hong Kong dollars)
截至 2024 年 12 月 31 日止年度 (以港幣列示)

		Retained profits 保留溢利
Balance at 1 January 2023	於 2023 年 1 月 1 日的結餘	\$ 149,854,605
Change in equity for 2023:	於 2023 年的權益變動：	
Loss and total comprehensive expense	溢利及全面支出總額	(5,280,576)
Balance at 31 December 2023 and 1 January 2024	於 2023 年 12 月 31 日及 2024 年 1 月 1 日的結餘	\$ 144,574,029
Change in equity for 2024:	於 2024 年的權益變動：	
Loss and total comprehensive expense	虧損及全面支出總額	(10,694,509)
Balance at 31 December 2024	於 2024 年 12 月 31 日的結餘	\$ 133,879,520

Consolidated Cash Flow Statement

綜合現金流量表

For year ended 31 December 2024 (Expressed in Hong Kong dollars)
截至 2024 年 12 月 31 日止年度（以港幣列示）

	Note 附註	2024 2024 年	2023 2023 年
Operating activities	經營業務		
Loss before taxation	除稅前虧損	\$ (10,694,509)	\$ (5,280,576)
Adjustments:	調節：		
Depreciation	折舊	6 3,028,590	3,287,668
Interest income	利息收入	5 (7,124,584)	(6,513,213)
Finance costs	財務成本	6 192,327	326,555
Operating loss before changes in working capital	營運資金變動前的經營虧損	\$ (14,598,176)	\$ (8,179,566)
Decrease/(increase) in trade and other receivables	貿易應收賬款及其他應收款 增減	3,409,086	(3,716,494)
Increase in other payables	其他應付款增加	1,425,522	325,338
Increase/(decrease) in deferred registration income	遞延註冊收入增減	48,460	(146,115)
Net cash used in operating activities	經營業務所用現金淨額	\$ (9,715,108)	\$ (11,716,837)
Investing activities	投資活動		
Interest received	已收利息	\$ 7,124,584	\$ 6,513,213
Decrease in bank deposits maturing after three months when placed	存款期超過三個月之 銀行存款減少	56,943,544	6,706,413
Purchases of property, plant and equipment	購置物業、廠房及設備付款	(260,715)	(431,991)
Net cash generated from investing activities	投資活動所得現金淨額	\$ 63,807,413	\$ 12,787,635
Financing activities	融資活動		
Repayment of lease liabilities	償還租賃負債	12 (2,359,831)	\$ (2,390,265)
Interest paid	已付利息	12 (192,327)	(326,555)
Net cash used in financing activities	融資活動所用現金淨額	\$ (2,552,158)	\$ (2,716,820)
Net increase (decrease) in cash and cash equivalents	現金及現金等價物增減淨額	\$ 51,540,147	\$ (1,646,022)
Cash and cash equivalents at 1 January	於 1 月 1 日的現金及現金等價物	6,789,569	8,435,591
Cash and cash equivalents at 31 December	於 12 月 31 日的現金及現金等價物	\$ 58,329,716	\$ 6,789,569

Notes to the Consolidated financial statements

綜合財務報表附註

(Expressed in Hong Kong dollars) (以港幣列示)

1. General

Hong Kong Internet Registration Corporation Limited ("the Company") is a private limited company incorporated in Hong Kong. The address of the registered office and principal place of business of the Company is Unit 501, Level 5, Core C, Cyberport 3, 100 Cyberport Road, Hong Kong.

The principal activity of the Company is to administer the registration system for all levels of internet domain names under the Hong Kong country-code top level domain "hk" and "香港" and its equivalents.

The financial statements are presented in Hong Kong dollars ("HK\$") which is also the functional currency of the Company.

2. Application Of New And Amendments To Hong Kong Financial Reporting Standards ("HKFRSs")

Amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time, which are mandatorily effective for the Group's annual period beginning on 1 January 2024 for the preparation of the consolidated financial statements:

Amendments to HKAS 16: Lease Liability in a Sale and Leaseback

Amendments to HKAS 1: Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020)

Amendments to HKAS 1: Non-current Liabilities with Covenants

Amendments to HKAS 7 and HKFRS 7: Supplier Finance Arrangements

Except as described below, the application of the new and amendments to HKFRSs in the current year has had no material impact on the Group's financial positions and performance for the current and prior years and or on the disclosures set out in these consolidated financial statements.

1 重大會計政策

香港互聯網註冊管理有限公司（「本公司」）是一間在香港註冊成立的私人有限公司。公司的註冊辦事處及主要營業地點均設於香港數碼港道100號數碼港3座C區5樓501室。

本公司的主要業務是管理香港地區頂級域名「.hk」及「.香港」及其等效域名下各級互聯網域名的註冊系統。

財務報表以港幣（「HK\$」）列示，港幣亦為本公司的功能貨幣。

2. 應用新訂及經修訂的香港財務報告準則（「HKFRSs」）

於本年度強制生效的香港財務報告準則修訂

於本年度，本集團首次應用由香港會計師公會（「香港會計師公會」）發佈的以下香港財務報告準則修訂，該等修訂對本集團自2024年1月1日起開始的年度期間強制生效，用於編製綜合財務報表：

香港會計準則第16號修訂：售後租回中的租賃負債

香港會計準則第1號修訂：負債分類為流動或非流動及相關的香港詮釋第5號（2020年）修訂

香港會計準則第1號修訂：附有契諾的非流動負債

香港會計準則第7號及香港財務報告準則第7號修訂：供應商融資安排

除下文所述外，於本年度應用新訂及經修訂的香港財務報告準則對本集團於本年度及過往年度的財務狀況及表現，或對該等綜合財務報表中列明的披露並無重大影響。

(Expressed in Hong Kong dollars) (以港幣列示)

2. Application Of New And Amendments To Hong Kong Financial Reporting Standards ("HKFRSs") - continued

Amendments to HKFRSs in issue but not yet effective

The Group has not early applied the following amendments to HKFRSs that have been issued but are not yet effective:

Amendments to HKFRS 9 and HKFRS 7:
Amendments to the Classification and Measurement of Financial Instruments³

Amendments to HKFRS 9 Contracts Referencing Nature-dependent Electricity³ and HKFRS 7

Amendments to HKFRS 10 Sale or Contribution of Assets between an Investor and HKAS 28 and its Associate or Joint Venture¹

Amendments to HKFRSs Annual Improvements to HKFRS Accounting Standards - Volume 11³

Amendments to HKAS 21 Lack of Exchangeability²

HKFRS 18 Presentation and Disclosure in Financial Statements⁴

HKFRS 19 Subsidiaries without Public Accountability: Disclosures⁴

1. Effective for annual periods beginning on or after a date to be determined.
2. Effective for annual periods beginning on or after 1 January 2025.
3. Effective for annual periods beginning on or after 1 January 2026.
4. Effective for annual periods beginning on or after 1 January 2027.

The Group anticipated that the application of all these amendments to HKFRSs had no material impact on the Group's financial position and financial performance.

2. 應用新訂及經修訂的香港財務報告準則（「HKFRSs」）

已發佈但尚未生效的香港財務報告準則修訂

本集團尚未提前應用以下已發佈但尚未生效的香港財務報告準則修訂：

香港財務報告準則第9號及香港財務報告準則第7號修訂：金融工具的分類與計量修訂

香港財務報告準則第9號及香港財務報告準則第7號修訂：參考依賴型電力的合同

香港財務報告準則第10號及香港會計準則第28號修訂：投資者與其聯營公司或合營企業之間的資產出售或投入¹

香港財務報告準則修訂：香港財務報告準則會計準則年度改進——第11卷³

香港會計準則第21號修訂：缺乏可兌換性²

香港財務報告準則第18號：財務報表的列報與披露⁴

香港財務報告準則第19號：無公開問責制的子公司：披露⁴

1. 於確定日期或之後開始的年度期間生效。
2. 於2025年1月1日或之後開始的年度期間生效。
3. 於2026年1月1日或之後開始的年度期間生效。
4. 於2027年1月1日或之後開始的年度期間生效。

本集團預期所有該等香港財務報告準則修訂的應用不會對本集團的財務狀況及表現產生重大影響。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies

Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 December 2024 comprise the Company and its subsidiary.

The measurement basis used in the preparation of the financial statements is the historical cost basis.

The preparation of financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

3. 重大會計政策

財務報表的編製基礎

截至 2024 年 12 月 31 日的合併財務報表包括本公司及其子公司。

財務報表編製所使用的計量基礎是歷史成本基礎。

根據香港財務報告準則編製的財務報表要求管理層做出判斷、估計和假設，這些判斷會影響政策的應用以及資產、負債、收入和費用的報告金額。這些估計及相關假設是基於歷史經驗和其他各種被認為在當時情況下合理的因素，其結果形成對資產和負債的賬面價值做出判斷，這些價值在其他來源中並不明顯。實際結果可能與這些估計有所不同。

估計及基本假設會持續進行審查。如果會計估計的修訂僅影響該修訂階段，則在修訂的期間內確認；如果修訂同時影響當前和未來的階段，則在修訂的期間及未來間確認該修訂。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued**Subsidiaries**

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed or has right, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances, transactions and cash flows and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gain but only to the extent that there is no evidence of impairment.

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling and non-controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interest in that subsidiary, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former subsidiary at the date when control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset or, when appropriate, the cost on initial recognition of an investment in an associate or joint venture.

In the Company's statement of financial position, an investment in a subsidiary is stated at cost less impairment losses.

3. 重大會計政策（續）**附屬公司**

附屬公司是指本集團控制的實體。當本集團因參與實體業務而承擔可變動回報的風險或因此享有可變動回報，且有能力透過向實體施加權力而影響該等回報時，則本集團控制該實體。在評估本集團是否擁有上述權力時，僅考慮（本集團及其他方所持有的）實質權利。

於附屬公司的投資由控制開始當日至控制終止當日在綜合財務報表中合併計算。集團內部往來的結餘以及交易、現金流量，以及集團內部交易所產生的任何未實現溢利，會在編製綜合財務報表時全數抵銷。集團內部交易所引致未變現虧損的抵銷方法與未變現收益相同，但抵銷額只限於並無證據顯示已出現減值的部分。

本集團於附屬公司的權益變動，如不會導致喪失控制權，便會按權益交易列賬，並在綜合權益項目中調整控股及非控股權益的數額，以反映相對權益的變動，但不會調整商譽，亦不會確認損益。

當本集團喪失於附屬公司的控制權時，按出售有關附屬公司的全部權益列賬，由此產生的收益或虧損在損益中確認。在喪失控制權日期所保留有關前附屬公司的任何權益，按公允價值確認，而此筆金額在初始確認金融資產時當作公允價值，或（如適用）在初始確認於聯營公司或合營公司的投資時當作成本。

本公司的財務狀況表所示的於附屬公司的投資是按成本減去減值虧損後入賬。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued**Property, plant and equipment**

Property, plant and equipment, including right-of-use assets arising from leases of underlying property, plant and equipment, is stated at cost less accumulated depreciation and impairment losses.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using the straight-line method over their estimated useful lives as follows:

Office machinery and equipment	3 years
Furniture and fixtures	3 - 6 years
Network and computer hardware/ software and equipment	3 - 5 years
Right-of-use assets are depreciated over the -unexpired term of lease	

Both the useful life of an asset and its residual value, if any, are reviewed annually.

The carrying amounts of property, plant and equipment are reviewed for indications of impairment at the end of each reporting period. An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. The recoverable amount of an asset, or of the cash generating unit to which it belongs, is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount.

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

3. 重大會計政策（續）**物業、廠房及設備**

物業、廠房及設備（包括租賃相關物業、廠房及設備而產生的使用權資產）是以成本減去累計折舊及減值虧損後入賬。

物業、廠房及設備項目的折舊是以直線法在以下預計可使用年限內沖銷其成本（已扣除估計殘值（如有））計算：

辦公室機器及設備	3 年
傢具及裝置	3-6 年
網絡及電腦硬件／ 軟件及設備	3-5 年
使用權資產於未屆滿租期內折舊	

本集團會每年審閱資產的可使用年限及其殘值（如有）。

在每個結算日，物業、廠房及設備的賬面值均會被審閱是否出現減值跡象。如果資產或其所屬的現金產生單位的賬面值超過其可收回數額，則在損益內確認減值虧損。資產或其所屬的現金產生單位的可收回數額是按其公允價值減出售成本與使用價值兩者中的較高額。在評估使用價值時，預計未來現金流量會按照能反映當時市場對貨幣時間值及資產特定風險的評估的稅前折現率，折現至其現值。如果用以釐定可收回數額的估計出現有利的變化，有關的減值虧損便會撥回。

報廢或出售物業、廠房及設備項目所產生的損益是以出售所得款項淨額與項目賬面值之差額釐定，並於報廢或出售日在損益內確認。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued**Leased assets**

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

As a lessee

Where the contract contains lease component(s) and non-lease component(s), the Group has elected not to separate non-lease components and accounts for each lease component and any associated non-lease components as a single lease component for all leases.

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low-value assets. When the Group enters into a lease in respect of a low-value asset, the Group decides whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.

3. 重大會計政策 (續)**租賃資產**

本集團會於合約初始生效時評估該合約是否屬租賃或包含租賃。倘合約為換取代價而給予在一段時間內控制可識別資產使用的權利，則該合約屬租賃或包含租賃。倘客戶有權主導可識別資產的使用及從該使用中獲取幾乎所有的經濟收益，則表示控制權已轉讓。

作為承租人

當合約包含租賃部分及非租賃部分，本集團選擇不區分非租賃部分及將各租賃部分及任何關聯非租賃部分入賬列為所有租賃的單一租賃部分。

於租賃開始日期，本集團確認使用權資產及租賃負債，惟租期為12個月或更短的短期租賃及低價值資產的租賃除外。倘本集團就低價值資產訂立租賃，則本集團逐項決定是否將租賃資本化。與未資本化的租賃相關的租賃付款在租賃期內有系統地確認為開支。

當租賃已資本化，租賃負債初步按租期應付租賃付款額的現值確認，並按租賃中所隱含的利率貼現，或倘該利率不能輕易釐定，則以相關遞增借款利率貼現。於初步確認後，租賃負債按攤銷成本計量，而利息開支則採用實際利率法計量。租賃負債的計量並不包括不依賴指數或利率的可變租賃付款，因此可變租賃付款於其產生的會計期間在損益中扣除。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued**Leased assets - continued****As a lessee - continued**

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of use asset is subsequently stated at cost less accumulated depreciation and impairment losses.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether the Group will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

In the consolidated statement of financial position, the current portion of long-term lease liabilities is determined as the present value of contractual payments that are due to be settled within twelve months after the reporting period. The Group presents right-of-use assets within the same line item as similar underlying assets and presents lease liabilities separately.

3. 重大會計政策 (續)**租賃資產 (續)****作為承租人 (續)**

於資本化租賃時確認的使用權資產初步按成本計量，其中包括租賃負債的初始金額，加上於開始日期或之前作出的任何租賃付款以及任何所產生的初始直接成本。倘適用，使用權資產的成本亦包括拆卸及移除相關資產或還原相關資產或該資產所在地而產生的估計成本，按其現值貼現並扣減任何所收的租賃優惠。使用權資產其後按成本減去累計折舊及減值虧損呈列。

倘指數或利率變化引致未來租賃付款出現變動，或本集團預期根據剩餘價值擔保應付的估計金額產生變化，或就本集團是否合理確定將行使購買、續租或終止選擇權的有關重新評估產生變化，則租賃負債將重新計量。倘以此方式重新計量租賃負債，則應當對使用權資產的賬面值進行相應調整，而倘使用權資產的賬面值已調減至零，則應於損益列賬。

於綜合財務狀況表中，長期租賃負債當前部分是以報告期後十二個月內償付的合約付款現值釐定。本集團於類似相關資產的相同項目下呈列使用權資產，並分別列示租賃負債。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued

Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due. If revenue has been recognised before the Group has an unconditional right to receive consideration, the amount is presented as a contract asset.

Receivables are stated at amortised cost using the effective interest method less allowance for credit losses as determined below:

The loss allowance is measured at an amount equal to lifetime expected credit losses ("ECLs"), which are those losses that are expected to occur over the expected life of the trade receivables. The loss allowance is estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the reporting date.

ECLs are remeasured at each reporting date with any changes recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss with a corresponding adjustment to the carrying amount of trade and other receivables through a loss allowance account.

The gross carrying amount of a trade debtor or other receivable is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

3. 重大會計政策（續）

貿易應收賬款及其他應收款

應收款項於本集團擁有無條件收取代價之權利時確認。如果在支付該代價到期之前僅需要經過一段時間，則視為獲得該代價的權利是無條件的。如果在本集團有權無條件接收代價之前確認收入，則該金額作為合約資產列報。

應收款項採用實際利率法減去信貸虧損撥備，按攤銷成本列賬，具體如下：

虧損撥備的計算金額等於永久預期信貸虧損（「預期信貸虧損」），即預期在貿易應收賬款預計使用年限內發生的損失。虧損撥備乃使用基於本集團歷史信貸虧損經驗的撥備矩陣估計，並根據債務人特定因素作出調整，並於報告日期評估當前及預測一般經濟狀況。

預期信貸虧損在每個結算日重新計量，任何變更均於損益中確認為減值損益。本集團確認減值損益，並通過虧損撥備賬戶對貿易應收賬款及其他應收款的賬面值作出相應調整。

貿易債務人或其他應收款的賬面總額在無實際收回可能的情況下（部分或全部）予以沖銷。本集團在決定沖銷金額時通常以此方式確定債務人並無可產生足夠現金流量以償還沖銷金額的資產或收入來源。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued**Other payables and contract liabilities****Other payables**

Other payables are initially recognised at fair value and subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

Contract liabilities

A contract liability is recognised when the customer pays non-refundable consideration before the Group recognises the related revenue. A contract liability would also be recognised if the Group has an unconditional right to receive non-refundable consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would be recognised.

Cash and bank deposits

Cash and bank deposits comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition.

Employee benefits**Short term employee benefits and contributions to defined contribution retirement plans**

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Obligations for contributions to defined contribution retirement plans are expensed as the related service is provided.

3. 重大會計政策（續）**其他應付款及合約負債****其他應付款**

其他應付款首先按公允價值確認，其後按攤銷成本入賬，惟倘貼現影響並不重大，則按成本入賬。

合約負債

當客戶在本集團確認相關收入前支付不可退還的代價時，合約負債即確認。倘本集團於確認相關收入前擁有無條件接收不可退還價款之權利，則合約負債亦予確認。在此情況下，應確認相應的應收款。

現金及現金等價物

現金及現金等價物包括銀行存款及手頭現金、存放於銀行及其他財務機構的活期存款，以及短期及高流動性的投資。該等投資可以隨時換算為已知的現金額且價值變動方面的風險不大，並在購入後三個月內到期。

僱員福利**短期僱員福利及固定繳款退休計劃的供款**

短期僱員福利在提供相關服務時會記為費用。如果因僱員過去提供的服務，本集團目前有法律或推定義務支付預計要支付的金額，而且該義務可以可靠地估算，則確認為負債。

固定繳款退休計劃的繳款義務在提供相關服務時記為費用。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued**Employee benefits - continued**

Defined benefit plan obligations - long service payment ("LSP") under the Hong Kong Employment Ordinance

The Group's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in the current and prior periods and discounting that amount. For LSP obligations, the estimated amount of future benefit is determined after deducting the negative service cost arising from the accrued benefits derived from the Group's MPF contributions that have been vested with employees, which are deemed to be contributions from the relevant employees.

Remeasurements arising from defined benefit plans are recognised immediately in OCI. Net interest expense and other expenses related to defined benefit plans are recognised in profit or loss.

Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits. Apart from differences which arise on initial recognition of assets and liabilities, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised.

3. 重大會計政策 (續)**僱員福利 (續)**

定義福利計劃債務——《香港僱傭條例》規定的長期服務金 (LSP)

本集團與界定福利計劃有關的債務淨額按每項計劃分別計算，方法是估算員工在當前和以往期間所賺取的未來福利金額，並將該金額折現。就長期服務計劃的義務而言，未來福利的估計金額是在扣除本集團的強積金供款產生的應計福利所產生的負服務成本後確定的，這些供款已歸屬於僱員，並被視為相關僱員的供款。

界定福利計劃產生的重新計量立即在損益表中確認。與界定福利計劃有關的淨利息支出和其他支出在損益中確認。

所得稅

本年度所得稅包括本期稅項及遞延稅項資產與負債的變動。本期稅項及遞延稅項資產與負債的變動均在損益內確認，但在其他全面收益或直接在權益中確認的相關項目，則相關稅款分別在其他全面收益或直接在權益中確認。

本期稅項是按本年度應稅所得，根據已執行或在結算日實質上已執行的稅率計算的預期應付稅項，加上以往年度應付稅項的任何調整。

遞延稅項資產與負債分別由可抵扣及應稅暫時性差異產生。暫時性差異是指資產與負債在財務報表上的賬面金額跟該等資產與負債的計稅基礎的差異。遞延稅項資產也可以由未利用稅務虧損及未利用稅款抵減產生。除了初始確認的資產及負債產生的差異外，所有遞延稅項負債及所有遞延稅項資產有可能得以利用來抵扣未來可能取得的應稅溢利的部分均予以確認。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued**Income tax - continued**

The amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the end of the reporting period. Deferred tax assets and liabilities are not discounted.

Provisions and contingent liabilities

Provisions are recognised for other liabilities of uncertain timing or amount when the Group has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

3. 重大會計政策 (續)**所得稅 (續)**

已確認遞延稅額是按照資產與負債賬面金額的預期實現或清償方式，根據已執行或在結算日實質上已執行的稅率計量。遞延稅項資產與負債均不折現計算。

撥備及或有負債

如果本集團須就已發生的事件承擔法律或推定責任，而履行責任預期會導致經濟效益外流，在可以作出可靠的估計時，本集團便會就該時間或數額不確定的其他負債確認撥備。如果貨幣時間值重大，則撥備按預計須就履行該義務所需支出的現值列賬。

如果經濟效益外流的可能性較低，或是無法對有關數額作出可靠的估計，便會披露為或有負債，但經濟效益外流的可能性極低則除外。如果本公司的義務須視乎某宗或多宗未來事件是否發生才能確定是否存在，亦會披露為或有負債，但經濟效益外流的可能性極低則除外。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued**Revenue and other income**

Income is classified by the Group as revenue when it arises from the provision of services in the ordinary course of the Group's business.

Revenue is recognised when control over a service is transferred to the customer at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on the behalf of third parties.

Further details of the Group's revenue and other income recognition policies are as follows:

Registration fees income

Registration fees income is recognised over time on a straight-line basis over the registration period of one to ten years. Fees received relating to future periods are classified as deferred registration income in the consolidated statement of financial position.

Service fees income

Service fees income is recognised based on the performance obligation identified in the contract with customers.

Interest income

Interest income is recognised as it accrues under the effective interest method using the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of the financial asset.

Government grants

Government grants are recognised in the consolidated statement of financial position initially when there is reasonable assurance that they will be received and that the Group will comply with the conditions attaching to them. Grants that compensate the Group for expenses incurred are recognised as income in profit or loss on a systematic basis in the same periods in which the expenses are incurred or deducted in reporting the related expense.

3. 重大會計政策（續）**收入及其他收入**

當本集團於其日常業務過程中提供服務產生收入時，本集團將此分類為營業額。

收入於服務控制權轉移至客戶且本集團預期獲得承諾代價時確認，惟不包括代表第三方收取的金額。

有關本集團收入及其他收入確認政策的進一步詳情如下：

註冊費收入

註冊費收入在一至十年的註冊期內以直線法隨時間確認。收到的與未來期間有關的費用在綜合財務狀況表中歸類為遞延註冊收入。

服務費收入

服務費收入根據與客戶簽訂的合約中確定的履約義務確認。

利息收入

利息收入以實際利率法按應計基準，採用將金融資產預計年期之估計未來現金收入準確貼現至金融資產總賬面值確認。

政府補助

政府補助將於收到合理保證及本集團將符合附帶條件時，於綜合財務狀況表初步確認。補償本集團所產生開支的補助，於報告相關開支時產生或扣除開支的相同期間按系統基準在損益內確認為收入。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued**Translation of foreign currencies**

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies and non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in profit or loss.

Related parties

- (a) A person, or a close member of that person's family, is related to the Group if that person:
- (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) An entity is related to the Group if any of the following conditions apply:
- (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.

3. 重大會計政策 (續)**外幣換算**

年內的外幣交易按交易日的外幣匯率換算。以外幣為單位的貨幣資產及負債及以外幣為單位並按公允價值列賬的非貨幣資產及負債，則按結算日的外幣匯率換算。匯兌收益及虧損於損益內確認。

關聯方

- (a) 如屬以下人士，即該人士或該人士的近親是本集團的關聯方：
- (i) 控制或共同控制本集團；
 - (ii) 對本集團具有重大的影響力；或
 - (iii) 是本集團或本集團母公司的關鍵管理人員。
- (b) 如屬下列任何一種情況，實體可視為本集團的關聯方：
- (i) 該實體與本集團隸屬同一集團（意指彼此的母公司、附屬公司及同系附屬公司互有關聯）。
 - (ii) 一家實體是另一實體的聯營公司或合營企業（或是另一實體所屬集團旗下成員公司的聯營公司或合營企業）。
 - (iii) 兩家實體是同一第三方的合營企業。
 - (iv) 一家實體是第三方實體的合營企業，而另一實體是第三方實體的聯營公司。
 - (v) 該實體是為本集團或作為本集團關聯方的實體的僱員福利而設的離職後福利計劃。

(Expressed in Hong Kong dollars) (以港幣列示)

3. Material Accounting Policies - continued**Related parties - continued**

(b) An entity is related to the Group if any of the following conditions apply - continued:

- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

3. 重大會計政策 (續)**外幣換算 (續)**

(b) 如屬下列任何一種情況，實體可視為本集團的關聯方 (續)：

- (vi) 該實體受到上述第 (a) 項內所認定人士控制或共同控制。
- (vii) 上述第 (a)(i) 項內所認定人士對該實體具有重大的影響力或是該實體 (或該實體母公司) 的關鍵管理人員。
- (viii) 該實體或其所屬集團內的任何成員公司向本集團或本集團母公司提供關鍵管理人員服務。

任何人士的近親是指預期會在與該實體的交易中影響該名人士或受其影響的家屬。

(Expressed in Hong Kong dollars) (以港幣列示)

4. Revenue

The principal activity of the Company is administrating the registration of internet domain names under "hk" and "香港" country-code top level domains. The Company provides registration of domain names through its registrars, one of which is its wholly-owned subsidiary.

Revenue represents total income from provision of domain name registration services. The amount of each significant category of revenue from contracts with customers within the scope of HKFRS 15, Revenue from Contracts with Customers, is as follows:

		2024 2024 年	2023 2023 年
Registration fees	註冊費	\$ 30,795,569	\$ 31,629,276
Service fees	服務費	1,398,340	1,225,269
		\$ 32,193,909	\$ 32,854,545

As at 31 December 2024, the aggregated amount of the transaction price allocated to the remaining performance obligations under the Company's existing contracts is HK\$40,944,113 (2023: HK\$40,895,653). This amount represents revenue expected to be recognised in the future from deferred registration income (see note 14).

4. 營業額

本公司的主要業務為管理香港地區頂級域名（即「.hk」及「.香港」）的註冊事宜。本公司通過註冊服務商提供域名註冊，其中之一為其全資附屬公司。

營業額代表提供域名註冊服務的收入總額。依照香港財務報告準則第 15 號—與客戶所訂立合約的收益範圍內與客戶訂立的合約的各項重大收入金額如下：

截至 2024 年 12 月 31 日，公司現有合同中分配給剩餘履約義務的交易價格總額為 40,944,113 元（2023 年：40,895,653 元）。該金額代表預期未來將確認的遞延註冊收入（見附註 14）。

5. Other net income

		2024 2024 年	2023 2023 年
Bank interest income	銀行利息收入	\$ 7,124,584	\$ 6,513,213
Exchange loss, net	匯兌虧損淨額	-	(4,700)
Sundry income	雜項收入	482,455	455,546
		\$ 7,607,039	\$ 6,964,059

5. 其他收入淨額

(Expressed in Hong Kong dollars) (以港幣列示)

6. Loss Before Taxation

Loss before taxation is arrived at after charging:

Finance costs

		2024 2024 年	2023 2023 年
Interest on lease liabilities (note 12)	租賃負債利息 (附註 12)	\$ 192,327	\$ 326,555

Staff costs

		2024 2024 年	2023 2023 年
Contributions to defined contribution retirement plan	界定供款退休計劃的供款	\$ 659,021	\$ 676,036
Salaries, wages and other benefits	薪金、工資及其他福利	19,066,873	17,646,133
		\$ 19,725,894	\$ 18,322,169

There were no wage subsidies from the Government to compensate the Group for employment of IT Trainees (2023: HK\$763,299).

6. 除稅前溢利

除稅前溢利已扣除下列各項：

財務成本**員工成本**

本年沒有員工成本扣除補償本集團僱用 IT 培訓僱員的政府工資補貼 (2023 年：763,299 元)。

Other items

		2024 2024 年	2023 2023 年
Depreciation charge (note 9)	折舊開支 (附註 9)		
Owned property, plant and equipment	- 擁有的物業、廠房及設備	\$ 695,205	\$ 805,102
Right-of-use assets	- 使用權資產	2,333,385	2,482,566
		\$ 3,028,590	\$ 3,287,668
Auditor's remuneration	核數師酬金	\$ 194,600	\$ 235,000
Audit services	- 審計服務	37,500	55,500
Tax services	- 稅務服務		

其他項目

(Expressed in Hong Kong dollars) (以港幣列示)

6. Loss Before Taxation (continued)**Public mission activities expenses**

Public mission activities expenses represent the expenses incurred in respect of public mission activities including the Digital Accessibility Recognition Scheme, the Cybersecurity project, the Cybersecurity Infohub platform, the Cyber Youth Programme, the Machine-to-machine Cybersecurity information sharing, Digital Marketplace Seminar, the Cyber Defense Hub, Staff Cybersecurity Training-as-a-service and Game aided Learning for Cyber Security. Public mission activities of the Group are to organise, co-organise, fund, seed, sponsor and co-sponsor activities to make Hong Kong an inclusive and secured environment for the use of the internet, and to encourage the use of the internet and related technologies. All direct expenses incurred for the primary and dominant purpose of public mission and that contribute to the successful running of public mission activities are considered as public mission activities expenses.

7. Directors' Emoluments

Directors' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance, and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

6. 除稅前溢利 (續)**公眾使命活動費用**

公眾使命活動費用是指數碼無障礙嘉許計畫網頁嘉許計畫、網絡安全項目、網絡安全資訊共享夥伴計畫、網絡安全青年計畫、機器對機器網絡安全信息共享、數字市場研討會、網絡防禦中心、網絡安全員工培訓——作為一項服務及以遊戲方式學習網絡安全等公眾使命活動所產生的費用。本集團的公眾使命活動是透過組織、共同組織、資助、培育種子、贊助及共同贊助活動，使香港在互聯網使用上呈現出一個共融及安全的環境，並鼓勵使用互聯網及相關技術。所有直接因公眾使命為主要目的所產生以及所有有助於公眾使命活動成功運作的費用均被歸納為公眾使命活動費用。

7. 董事酬金

根據香港《公司條例》第 383(1) 條及《公司（披露董事利益資料）規例》第 2 部披露之董事酬金如下：

		2024 2024 年	2023 2023 年
Directors' fees	董事袍金	\$ —	\$ —
Salaries, allowance and benefits in kind	薪金、津貼及實物收益	—	—
Discretionary bonuses	酌情獎金	—	—
Retirement scheme contributions	退休計劃供款	—	—

(Expressed in Hong Kong dollars) (以港幣列示)

8. Income Tax Expense

The provision for Hong Kong Profits Tax for 2024 is calculated at 16.5% (2023: 16.5%) of the estimated assessable profits for the year. The Company is exempted from Hong Kong Profits Tax according to section 87 of the Inland Revenue Ordinance.

Income tax expense for the year is reconciled to the loss before taxation per the consolidated statement of profit or loss and other comprehensive income as follows:

8. 所得稅

2024 年度香港利得稅的撥備是按估計應評稅利潤的 16.5% (2023 年：16.5%) 計算。根據《稅務條例》第 87 條，公司免除香港利得稅。

年度所得稅費用與綜合損益及其他全面收益表中的稅前虧損調節如下：

		2024 2024 年		2023 2023 年	
Loss before taxation	除稅前虧損	\$	(10,694,509)	\$	(5,280,576)
Tax at Hong Kong Profits Tax rate of 16.5%	按香港利得稅稅率 16.5% 計算的稅款	\$	(1,764,594)	\$	(871,295)
Tax effect of income not taxable for tax purpose	毋須課稅收入的稅務影響		(3,072)		(1,701)
Tax effect of unused tax losses utilised	已動用未利用稅務虧損的稅務影響		(5,966)		(10,861)
Tax effect of loss exempted from profits tax calculation	豁免利得稅計算的虧損的稅務影響		1,773,632		883,857
Income tax expense for the year	實際稅項支出	\$	-	\$	-

(Expressed in Hong Kong dollars) (以港幣列示)

9. Property, Plant And Equipment

9. 物業、廠房及設備

		Right-of-use assets 使用權資產	Office machinery and equipment 辦公室機器及設備	Furniture and fixtures 傢具及裝置	Network and computer hardware/software and equipment 網絡及電腦硬件/軟件及設備	Total 總計
Cost:	成本：					
At 1 January 2024	於 2024 年 1 月 1 日	\$ 8,227,713	\$ 377,190	\$ 3,763,314	\$ 16,059,505	\$ 28,427,722
Additions	增置	-	-	-	260,715	260,715
Disposals	處置	(1,734,599)	(73,500)	-	(87,565)	(1,895,664)
At 31 December 2024	於 2024 年 12 月 31 日	\$ 6,493,114	\$ 303,690	\$ 3,763,314	\$ 16,232,655	\$ 26,792,773
Accumulated depreciation:	累計折舊：					
At 1 January 2024	於 2024 年 1 月 1 日	\$ 3,745,458	\$ 377,190	\$ 3,759,540	\$ 14,933,421	\$ 22,815,609
Charge for the year	本年度支出	2,333,385	-	3,774	691,431	3,028,590
Written back on disposals	處置時撥回	(1,734,599)	(73,500)	-	(87,565)	(1,895,664)
At 31 December 2024	於 2024 年 12 月 31 日	\$ 4,344,244	\$ 303,690	\$ 3,763,314	\$ 15,537,287	\$ 23,948,535
Net book value:	賬面淨值：					
At 31 December 2024	於 2024 年 12 月 31 日	\$ 2,148,870	\$ -	\$ -	\$ 695,368	\$ 2,844,238
Cost:	成本：					
At 1 January 2023	於 2023 年 1 月 1 日	\$ 8,227,713	\$ 377,190	\$ 3,770,737	\$ 17,955,808	\$ 30,331,448
Additions	增置	-	-	-	431,991	431,991
Disposals	處置	-	-	(7,423)	(2,328,294)	(2,335,717)
At 31 December 2023	於 2023 年 12 月 31 日	\$ 8,227,713	\$ 377,190	\$ 3,763,314	\$ 16,059,505	\$ 28,427,722
Accumulated depreciation:	累計折舊：					
At 1 January 2023	於 2023 年 1 月 1 日	\$ 1,262,892	\$ 377,190	\$ 3,710,165	\$ 16,513,411	\$ 21,863,658
Charge for the year	本年度支出	2,482,566	-	56,798	748,304	3,287,668
Written back on disposals	處置時撥回	-	-	(7,423)	(2,328,294)	(2,335,717)
At 31 December 2023	於 2023 年 12 月 31 日	\$ 3,745,458	\$ 377,190	\$ 3,759,540	\$ 14,933,421	\$ 22,815,609
Net book value:	賬面淨值：					
At 31 December 2023	於 2023 年 12 月 31 日	\$ 4,482,255	\$ -	\$ 3,774	\$ 1,126,084	\$ 5,612,113

(Expressed in Hong Kong dollars) (以港幣列示)

9. Property, Plant And Equipment - continued**Right-of-use assets**

The analysis of the net book value of right-of-use assets by class of underlying asset is as follows:

		2024 2024 年	2023 2023 年
Property leased for own use, carried at depreciated cost	租賃自用的物業，按折舊成本入賬	\$ 1,485,002	\$ 3,187,551
Internet facilities, carried at depreciated cost	互聯網設施，按折舊成本入賬	663,868	1,294,704
		\$ 2,148,870	\$ 4,482,255

The analysis of expense items in relation to leases recognised in profit or loss is as follows:

		2024 2024 年	2023 2023 年
Depreciation charge of right-of-use assets by class of underlying asset	按相關資產類別劃分的使用權資產的折舊開支		
Property leased for own use	租賃自用的物業	\$ 1,702,550	\$ 1,702,550
Internet facilities	互聯網設施	630,835	780,016
		\$ 2,333,385	\$ 2,482,566
Interest on lease liabilities (note 6)	租賃負債利息 (附註 4(a))	\$ 192,327	\$ 326,555

During the year, there was no additions to right-of-use assets (2023: HK\$Nil).

Details of total cash outflows for leases and the maturity analysis of lease liabilities are set out in notes 12 and 19, respectively.

9. 物業、廠房及設備 (續)**使用權資產**

按相關資產類別劃分的使用權資產賬面淨值分析如下：

按相關資產類別劃分的使用權資產賬面淨值分析如下：

本年度內，沒有新增使用權資產 (2023 年：零元)。

租賃的現金流出總額及租賃負債的到期分析詳情分別載於附註 12 和 19。

(Expressed in Hong Kong dollars) (以港幣列示)

9. Property, Plant And Equipment - continued**Right-of-use assets continued****Property leased for own use**

The Group has obtained the right to use a property as its office through a tenancy agreement. The lease runs for a period of 3 years.

Other leases

The Group leases internet facilities under leases running for a period of 2-4 years. None of the leases includes variable lease payments.

9. 物業、廠房及設備（續）**使用權資產（續）****租賃自用的物業**

本集團已通過租賃協議獲得使用物業作為辦公室的權利。租賃為期 3 年。

其他租賃

本集團根據 2 至 4 年到期的租約租賃互聯網設施。所有租賃均不包含可變租賃付款。

10. Investment In A Subsidiary

The Company's investment in a subsidiary was fully impaired during the year ended 31 December 2014 based on an assessment of its recoverable amount. At 31 December 2024, the directors carried out an assessment of the recoverable amount of the investment in a subsidiary. Based on their review, no reversal of impairment losses was recognised during the year.

10. 於附屬公司的投資

截至 2014 年 12 月 31 日止年度，根據對本公司可收回數額的評估，本公司於附屬公司的投資全數減值。於 2024 年 12 月 31 日，董事會就於附屬公司的投資的可收回數額進行評估。根據彼等的評估，本年度未對減值虧損轉回進行確認。

Name of company	Place of incorporation and operation	Particulars of issued capital	Percentage of issued capital directly held by the Company	Principal activity
公司名稱	註冊成立及經營地點	已發行股本的詳情	本公司直接持有的已發行股本百分比	主要業務
Hong Kong Domain Name Registration Company Limited	Hong Kong	2 ordinary shares of HKD500 each	100%	Provision of ".hk" and ".香港" domain name registration services
香港域名註冊有限公司	香港	2 股普通股（每股 500 港元）	100%	提供「.hk」及「.香港」域名註冊服務

(Expressed in Hong Kong dollars) (以港幣列示)

11. Trade And Other Receivables

11. 貿易應收賬款及其他應收款

		2024 2024 年	2023 2023 年
Trade receivables	貿易應收賬款	\$ 119,250	\$ 29,950
Deposits, prepayments and other receivables	按金、預付款項及其他應收款	5,884,552	9,382,938
		6,003,802	9,412,888
Representing:	分別為：		
Current portion	流動部分	5,324,262	8,758,129
Non-current portion	非流動部分	679,540	654,759
		\$ 6,003,802	\$ 9,412,888

The amount of the Group's trade and other receivables expected to be recovered or recognised as expenses after more than one year is HK\$679,540 (2023: HK\$654,759). All of the other trade and other receivables are expected to be recovered or recognised as expenses within one year.

Trade receivables are due within 30 days from the date of billing. Further details on the Group's credit policy are set out in note 19.

本集團預期在一年以上收回或確認為費用的貿易及其他應收款項金額為 679,540 元（2023 年：654,759 元）。所有其他貿易及其他應收款項預期在一年內收回或確認為費用。

貿易應收款項在開票日期後 30 天內到期。集團信貸政策的更多詳情載於附註 19。

12. CASH AND BANK DEPOSITS

Cash and bank deposits comprise:

12. 貿易應收賬款及其他應收款

現金及銀行存款包括：

		2024 2024 年	2023 2023 年
Bank deposits maturing after three months when placed	銀行存款在存入時到期超過三個月	\$ 125,169,687	\$ 182,113,231
Cash and bank deposits maturing within three months when placed (cash and cash equivalents in consolidated statement of cash flow)	現金和銀行存款在存入時到期不超過三個月（綜合現金流量表中的現金及現金等價物）	\$ 58,329,716	\$ 6,789,569
Cash and bank deposits in consolidated statement of financial position	綜合財務狀況表中的現金和銀行存款	\$ 183,499,403	\$ 188,902,800

(Expressed in Hong Kong dollars) (以港幣列示)

12. Cash And Bank Deposits - continued

Reconciliation of liabilities arising from financing activities:

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the cash flow statement as cash flows from financing activities.

		Lease liabilities 租賃負債
At 1 January 2023	2023 年 1 月 1 日	\$ 7,004,403
Financing cash flows	融資現金流	(2,716,820)
Non-cash changes: Interest expenses (note 6)	非現金變動：利息費用（附註 6）	326,555
At 31 December 2023	2023 年 12 月 31 日	\$ 4,614,138
Financing cash flows	融資現金流	(2,552,158)
Non-cash change:	非現金變動：	
Interest expenses (note 6)	利息費用（附註 6）	192,327
At 31 December 2024	於 2024 年 12 月 31 日	\$ 2,254,307

Total cash outflow for leases

Amounts included in the consolidated cash flow statement for leases comprise the following:

租賃現金流出總額

綜合現金流量表中有關租賃的款項包括下列各項：

		2024 2024 年	2023 2023 年
Within financing cash flows	於融資現金流量內	\$ 2,552,158	\$ 2,716,820

13. Other payables

13. 其他應付款

		2024 2024 年	2023 2023 年
Accrued charges and other creditors	應計費用及其他應付賬款	\$ 12,178,727	\$ 10,879,425
Advances received	已收預付款	3,090,776	2,964,556
		\$ 15,269,503	\$ 13,843,981

All of the other payables are expected to be settled within one year.

所有其他應付款預計會在一年內償付。

(Expressed in Hong Kong dollars) (以港幣列示)

14. Deferred Registration Income

At 31 December 2024, the deferred registration income expected to be recognised as income is as follows:

		2024 2024 年	2023 2023 年
Within 1 year	1 年內	\$ 19,630,604	\$ 20,422,505
After 1 year but within 2 years	1 年後但 2 年內	\$ 7,864,697	\$ 7,663,021
After 2 years but within 5 years	2 年後但 5 年內	9,931,391	9,316,323
After 5 years	5 年後	3,517,421	3,493,804
		\$ 21,313,509	\$ 20,473,148
		\$ 40,944,113	\$ 40,895,653

The Group typically receives full prepayments from customers when they register internet domain names. Fee received relating to future periods is recognised as a contract liability and is classified as deferred registration income in the consolidated statement of financial position. Registration fees income is recognised over time on a straight-line basis over the registration period of one to ten years.

14. 遞延註冊收入

於 2024 年 12 月 31 日，遞延註冊收入預計會於下列期間確認為收入如下：

本集團通常會在客戶註冊互聯網域名時收到全額預付款。收到與未來期間有關的費用確認為合約負債，並在綜合財務狀況表中歸類為遞延註冊收入。註冊費收入在一至十年的註冊期內以直線法隨時間確認。

Movements in contract liabilities**合約負債的變動**

		2024 2024 年	2023 2023 年
Balance at 1 January	於 1 月 1 日的結餘	\$ 40,895,653	\$ 41,041,768
Decrease in contract liabilities as a result of recognising revenue during the year that was included in the contract liabilities at the beginning of the year	於年初確認包含在合約負債中的年度收入導致合約負債減少	(20,422,505)	(21,122,702)
Increase in contract liabilities as a result of receiving registration fees during the year	由於在年內收到註冊費而導致合約負債增加	30,983,456	31,588,251
Decrease in contract liabilities as a result of recognising revenue from registration fees received during the year	由於確認年度內收到的註冊費收入而導致合同負債減少	(10,512,491)	(10,611,664)
Balance at 31 December	於 12 月 31 日的結餘	\$ 40,944,113	\$ 40,895,653

(Expressed in Hong Kong dollars) (以港幣列示)

15. Lease Liabilities

15. 租賃負債

		2024 2024 年	2023 2023 年
Lease liabilities payable:	應付租賃負債：		
Within one year	一年內	\$ 1,908,800	\$ 2,359,831
Within a period of more than one year but not exceeding two years	超過一年但不超過兩年	345,507	1,908,800
Within a period of more than two years but not exceeding five years	超過兩年但不超過五年	-	345,507
		\$ 2,254,307	\$ 4,614,138
Less: Amount due for settlement within 12 months shown under current liabilities	減：在流動負債中顯示的 12 個月內到期金額	(1,908,800)	(2,359,830)
Amount due for settlement after 12 months shown under non-current liabilities	在非流動負債中顯示的 12 個月後到期金額	\$ 345,507	\$ 2,254,308

(Expressed in Hong Kong dollars) (以港幣列示)

16. Income Tax In The Consolidated Statement Of Financial Position**Deferred tax assets and liabilities recognised:**

The component of deferred tax (assets)/liabilities recognised in the consolidated statement of financial position and the movements during the year are as follows:

		Depreciation allowances in excess of the related depreciation		Future benefits of tax losses		Total
		超出有關折舊的折舊免稅額		稅務虧損的未來利益		總計
Deferred tax arising from:	遞延稅項來自於：					
At 1 January 2023	於 2023 年 1 月 1 日	\$	168,599	\$	(168,599)	\$ -
(Credited)/charged to profit or loss	於損益（計入）／扣除		(58,208)		58,208	-
At 31 December 2023	於 2023 年 12 月 31 日	\$	110,391	\$	(110,391)	\$ -
(Credited)/charged to profit or loss			(52,039)		52,039	-
At 31 December 2024	於 2024 年 12 月 31 日	\$	58,352	\$	(58,352)	\$ -

Deferred tax assets not recognised:

In accordance with the accounting policy set out in note 3, the Group has not recognised deferred tax assets in respect of cumulative tax losses of HK\$680,175 (2023: HK\$779,212) as it is not probable that future taxable profits against which the losses can be utilised will be available in the relevant tax jurisdiction and entity. The tax losses do not expire under the current tax legislation.

16. 綜合財務狀況表所示的所得稅**已確認遞延稅項資產及負債：**

本集團已在綜合財務狀況表確認的遞延稅項（資產）／負債的組成部分及本年度變動如下：

未確認的遞延稅項資產：

根據附註 3 所載的會計政策，集團未確認 680,175 元（2023 年：779,212 元）的累積稅務虧損的遞延稅項資產，因為在相關稅務管轄區和實體中未來可利用這些虧損的應稅利潤的可能性不大。該稅務虧損在現行稅務法例下並無到期日。

(Expressed in Hong Kong dollars) (以港幣列示)

17. Capital Management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to serve the internet community of the Hong Kong Special Administrative Region, as well as the global internet community, in relation to the administration of the "hk" and ". 香港 " country-code top-level domain.

The Group defines "capital" as including all components of equity.

The Group's capital structure is regularly reviewed and managed. Adjustments are made to the capital structure in light of changes in economic conditions affecting the Group, to the extent that these do not conflict with the directors' fiduciary duties towards the Group or the requirements of the Hong Kong Companies Ordinance.

The Group was not subject to externally imposed capital requirements in either the current or the prior year.

17. 綜合財務狀況表所示的所得稅

本集團管理資本的主要目的是保障本集團可持續經營，使其可以繼續為香港特別行政區及全球的互聯網社群提供香港地區頂級域名（即「.hk」及「. 香港」）的註冊及管理服務。

本集團把「資本」界定為權益的所有組成部分。

本集團會定期檢討及管理資本架構，並在不抵觸董事對本集團的受託人責任或香港《公司條例》的規定的範圍內，因應對本集團構成影響的經濟狀況的轉變而調整資本架構。

本集團在本年度或上年度均毋須受外部訂立的資本規定所規限。

18. Capital And Reserve

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below:

18. 資本及儲備

本集團綜合權益各項目的期初及期末結餘對賬載於綜合權益變動表。本公司個別權益項目由年初及年末的變動詳情載列如下：

		Retained profits 保留溢利
Balance at 1 January 2023	於 2023 年 1 月 1 日的結餘	\$ 150,850,654
Change in equity for 2023:	於 2023 年的權益變動：	
Loss and total comprehensive expense	虧損及全面收益總額	(5,356,710)
Balance at 31 December 2023 and 1 January 2024	於 2023 年 12 月 31 日及 2024 年 1 月 1 日的結餘	\$ 145,493,944
Change in equity for 2024:	於 2024 年的權益變動：	
Loss and total comprehensive expense	虧損及全面收益總額	(10,749,284)
Balance at 31 December 2024	於 2024 年 12 月 31 日的結餘	\$ 134,744,660

(Expressed in Hong Kong dollars) (以港幣列示)

19. Financial Risk Management And Fair Values Of Financial Instruments

Exposure to credit, liquidity and currency risks arises in the normal course of the Group's business. The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

Credit risk

The Group's credit risk is primarily attributable to cash and deposits with banks and trade and other receivables. Management has a credit policy in place and exposures to these credit risks are monitored on an ongoing basis.

The Group's cash and deposits with banks are placed with major financial institutions.

In respect of trade and other receivables, individual credit evaluations are performed on all customers requiring credit over a certain amount. These take into account the customer's past payments history, financial position and other factors. Trade receivables are due within 30 days from the date of billings. Normally, the Group does not obtain collateral from customers.

At the end of the reporting period, there is no significant concentration of credit risk with respect to trade and other receivables from third party customers. The Group measures loss allowances for the trade receivables at an amount equal to lifetime ECLs (which is calculated using a provision matrix). Due to the financial strength of its customers and the short duration of the trade receivables, the ECL allowance is considered insignificant.

The maximum exposure to credit risk is represented by the carrying amount of cash and deposits with banks and trade and other receivables in the consolidated statement of financial position.

The Group does not provide any guarantees which would expose the Group to credit risk.

19. 財務風險管理及金融工具的公允價值

本集團的政策為定期監察其流動資金需求，以確保其維持足夠現金及儲備，以應付短期及長期流動資金需求。

信貸風險

本集團的信貸風險主要來自現金及銀行存款，以及貿易應收賬款及其他應收款。管理層制定信貸政策，並按持續基準監察此等信貸風險。

本集團的現金及銀行存款存放於大型金融機構。

就貿易應收賬款及其他應收款而言，本集團會對所有申請超逾某水平信貸金額的客戶進行信貸評估。該等評估考慮客戶過往償還貸款的記錄、財務狀況及其他因素。貿易應收賬款在發出賬單日起計 30 天內到期。在一般情況下，本集團並無持有客戶提供的抵押品。

於結算日，本集團於第三方客戶的貿易應收賬款及其他應收款並無重大及集中的信貸風險。本集團以相等於整個存續期預期信貸虧損（使用撥備矩陣計算）的金額計量貿易應收賬款的虧損撥備。鑒於其客戶的財務實力及貿易應收賬款的時間過短，預期信貸虧損撥備被視為影響較少。

本集團所承受的信貸風險上限為綜合財務狀況表中現金及銀行存款、貿易應收賬款及其他應收款的賬面值。

本集團並無提供任何可能令本集團承受信貸風險的擔保。

(Expressed in Hong Kong dollars) (以港幣列示)

19. Financial Risk Management And Fair Values Of Financial Instruments - continued

Liquidity risk

The Group's policy is to regularly monitor its liquidity requirements to ensure that it maintains sufficient reserves of cash to meet its liquidity requirements in the short and longer term.

The following table shows the remaining contractual maturities at the end of the reporting period of the Group's financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the end of the reporting period) and the earliest date the Group can be required to pay:

19 財務風險管理及金融工具的公允價值 (續)

流動資金風險

集團的政策是定期監控其流動性需求，以確保其保持足夠的現金儲備，以滿足短期和長期的流動性需求。

下表載列本集團金融負債於結算日的餘下合約到期情況，此乃根據合約未貼現現金流量（包括按訂約利率或（若為浮息）按結算日的即期利率計算的利息付款）以及本集團可能需要支付的最早日期而得出：

2024 2024 年		Contractual undiscounted cash outflow 合約未貼現現金流出			Carrying amount at 31 Dec 於 12 月 31 日 的賬面值 HK\$
		Within 1 year or on demand 1 年內或 按要求 HK\$	More than 1 year but less than 2 years 超過 1 年但 少於 2 年 HK\$	Total 總計 HK\$	
Lease liabilities	租賃負債	1,977,549	355,300	2,332,849	2,254,307
Other payables	其他應付款	15,269,503	-	15,269,503	15,269,503
		17,247,052	355,300	17,602,352	17,523,810

2023 2023 年		Contractual undiscounted cash outflow 合約未貼現現金流出			Carrying amount at 31 Dec 於 12 月 31 日 的賬面值 HK\$
		Within 1 year or on demand 1 年內或 按要求 HK\$	More than 1 year but less than 2 years 超過 1 年但 少於 2 年 HK\$	More than 2 years but less than 5 years 超過 2 年但 少於 5 年 HK\$	
				Total 總計 HK\$	
Lease liabilities	租賃負債	2,552,159	1,977,549	355,300	4,885,008
Other payables	其他應付款	13,843,981	-	-	13,843,981
		16,396,140	1,977,549	355,300	18,728,989
					18,458,119

(Expressed in Hong Kong dollars) (以港幣列示)

19. Financial Risk Management And Fair Values Of Financial Instruments - continued**Currency risk**

The Group is exposed to currency risks through certain transactions that are denominated in the United States dollars ("USD"). As the HK\$ is pegged to the USD, the Group considers the risk of movements in exchange rate between the HK\$ and the USD to be insignificant.

Fair values

The carrying amounts of the Group's financial instruments carried at cost or amortised cost are not materially different from their fair values as at 31 December 2024 and 2023.

20. MATERIAL RELATED PARTY TRANSACTIONS

In addition to the transactions and balances disclosed elsewhere in these financial statements during the year, the Group entered into the following material related parties transactions:

		2024 2024 年	2023 2023 年
Key management personnel, including directors:	管理要員，包括董事：		
- Short-term employee benefits	- 短期僱員福利	\$ 5,114,460	\$ 5,271,564
- Capitalised lease payments paid under lease agreements for certain internet facilities and an office with related companies (note)	- 根據租賃協議支付的資本化租賃付款，用於若干互聯網設施及相關公司的辦公室（附註）	3,089,528	2,913,543

Note:

During the year ended 31 December 2022, the Group has leased certain internet facilities for a term of four years, from a company whose director is also a director of the Company. At 31 December 2024, the remaining lease liability was HK\$702,696.

During the year ended 31 December 2022, the Group has renewed the tenancy agreement for its office for an additional three years, from a company whose director is also a director of the Company. At 31 December 2024, the remaining lease liability was HK\$1,551,611.

19. 財務風險管理及金融工具的公允價值（續）**外幣風險**

本集團因進行若干以美元計價的交易而須面對外幣風險。由於港幣與美元掛鈎，本集團認為港幣兌美元匯率不會出現重大變動。

公允價值

集團按成本或攤銷成本計量的金融工具的賬面金額與其在 2024 年和 2023 年 12 月 31 日的公允價值並無重大差異。

20. 重大關聯方交易

除本財務報表其他部分所披露的交易及結餘外，本集團於年內亦與關聯方進行下列重大交易：

附註：

截至 2022 年 12 月 31 日止年度內，集團從一家其董事也是本公司董事的公司租賃了某些互聯網設施，租期為四年。截至 2024 年 12 月 31 日，剩餘租賃負債為 702,696 元。

截至 2022 年 12 月 31 日止年度內，集團與一家其董事也是本公司董事的公司續簽了辦公室租賃協議，租期延長三年。截至 2024 年 12 月 31 日，剩餘租賃負債為 1,551,611 元。

(Expressed in Hong Kong dollars) (以港幣列示)

21. Company-Level Statement Of Financial Position 21. 本公司之財務狀況表

		2024 2024 年	2023 2023 年
Non-current assets	非流動資產		
Property, plant and equipment	物業、廠房及設備	\$ 2,148,870	\$ 4,197,786
Deposits	按金	676,265	654,759
		\$ 2,825,135	\$ 4,852,545
Current assets	流動資產		
Deposits, prepayments and other receivables	按金、預付款及其他應收款	\$ 4,726,855	\$ 7,452,433
Cash and bank deposits	現金及銀行存款	182,227,408	187,804,312
		\$ 186,954,263	\$ 195,256,745
Current liabilities	流動負債		
Other payables	其他應付款	\$ 8,520,430	\$ 9,991,215
Deferred registration income	遞延註冊收入	15,441,048	16,047,002
Amount due to a subsidiary	應付附屬公司款項	12,352,050	8,373,133
Lease liabilities	租賃負債	1,908,800	2,051,690
		\$ 38,222,328	\$ 36,463,040
Net current assets	流動資產淨值	\$ 148,731,935	\$ 158,793,705
Total assets less current liabilities	資產總值減流動負債	\$ 151,557,070	\$ 163,646,250
Non-current liabilities	非流動負債		
Deferred registration income	遞延註冊收入	\$ 16,466,903	\$ 15,897,998
Lease liabilities	租賃負債	345,507	2,254,308
		\$ 16,812,410	\$ 18,152,306
NET ASSETS	資產淨值	\$ 134,744,660	\$ 145,493,944
Representing:	代表：		
Retained profits	保留溢利	\$ 134,744,660	\$ 145,493,944

Approved and authorised for issue by the board of directors on 24 April 2025.

CHAN Sai Ming
陳細明
Chairman
主席

董事會於 2025 年 4 月 24 日核准並許可發出。

CHENG Siu Hong
鄭小康
Director
董事

Corporate Information

公司資料

Registered Address and Contact Information

Address: Unit 501, Level 5, Core C, Cyberport 3,
100 Cyberport Road, Hong Kong
Tel: 2319 2303
Fax: 2319 2626
Email: info@hkirc.hk
Website: www.hkirc.hk

Board of Directors

Mr Simon, CHAN Sai Ming, BBS, JP (Chairman)
Mr Leonard, CHAN Tik Yuen (Deputy Chairman)
Mr Raymond, CHENG Siu Hong (Deputy Chairman)
Mr Sean, LEE Fan Fung
Dr Winnie, TANG Shuk Ming, MH, JP
Mr Charles, LEE Chung Tak
Mr Leo, LIU Binxing
Mr Peter, SHUM Kin Wai
(Appointed on 24 May 2024)
Mr Hendrick, SIN
(Appointed on 27 May 2024)
Mr Daniel, CHEUNG Yee Wai, JP
(Appointed on 22 Aug 2024)
Dr Wendy, LEE Woon Ming
(Retired on 24 May 2024)
Dr Rocky, CHENG Chung Ngam
(Retired on 27 May 2024)
Mr Kingsley, WONG King Man
(Retired on 22 Aug 2024)

Chief Executive Officer

Ir Wilson, WONG Ka Wai

Auditor

Deloitte Touche Tohmatsu
Certified Public Accountants

Company Secretary

Tricor Services Limited

Bankers

Bank of China (Hong Kong) Ltd.
Bank of Communications Co. Ltd.
The Bank of East Asia, Ltd.
The Hongkong and Shanghai Banking Corp. Ltd.
Industrial and Commercial Bank of China (Asia) Ltd.
China Construction Bank (Asia) Corporation Ltd.

註冊地址及聯絡資料

地址：香港數碼港道 100 號
數碼港 3 座 C 區 5 樓 501 室
電話：2319 2303
傳真：2319 2626
電郵：info@hkirc.hk
網址：www.hkirc.hk

董事會

陳細明先生，BBS, JP (主席)
陳迪源先生 (副主席)
鄭小康先生 (副主席)
李帆風先生
鄧淑明博士，MH, JP
李松德先生
劉彬星先生
岑健偉先生
(於 2024 年 5 月 24 日委任)
冼漢迪先生，MH
(於 2024 年 5 月 27 日委任)
張宜偉先生，JP
(於 2024 年 8 月 22 日委任)
李煥明博士
(於 2024 年 5 月 24 日退任)
鄭松岩博士
(於 2024 年 5 月 27 日退任)
黃敬文先生
(於 2024 年 8 月 22 日退任)

行政總裁

黃家偉工程師

核數師

德勤會計師事務所
執業會計師

公司秘書

卓佳集團有限公司

往來銀行

中國銀行（香港）有限公司
交通銀行股份有限公司
東亞銀行有限公司
香港上海滙豐銀行有限公司
中國工商銀行（亞洲）有限公司
中國建設銀行（亞洲）有限公司



香港互聯網註冊管理有限公司

Unit 501, Level 5, Core C, Cyberport 3, 100 Cyberport Road, Hong Kong
香港數碼港道 100 號數碼港 3 座 C 區 5 樓 501 室

Tel. 電話 : 2319 2303

Fax 傳真 : 2319 2626

www.hkirc.hk