

Chairman's Statement

主席報告



Chairman 主席

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Empowering Hong Kong's I&T Development,
Safeguarding the Cornerstone of Cybersecurity
Co-building a Secure Smart City, Opening a New
Chapter for Hong Kong's Digital Future
賦能香港創科發展 守護網絡安全基石
共建安全智慧城市 開創數碼未來新篇章

Over the past year, Hong Kong's economy has steadily rebounded, with innovation and technology (I&T) and the digital economy emerging as key drivers of high-quality growth. The HKSAR Government has been actively promoting digital transformation, encouraging all sectors to make good use of the Internet and related technologies to enhance operational efficiency and competitiveness, as Hong Kong accelerates its development into an international I&T hub. As the administrator of the “.hk” and “.香港” domain names, the Hong Kong Internet Registration Corporation Limited (HKIRC) shoulders important responsibilities, serving not only as a guardian of Internet infrastructure, but also as an important participant in advancing Hong Kong's transformation.

In 2025, HKIRC remained committed to its founding principles and upheld its core values, vision and mission. The company is dedicated to providing a stable, secure and highly resilient domain name system, while comprehensively strengthening Hong Kong's local Internet infrastructure to support the HKSAR Government's initiatives in advancing the digital economy and smart city development. A secure and reliable Internet environment is the foundation for the sustainable growth of the digital economy. HKIRC continues to optimize its systems and enhance service performance, supporting the development of e-commerce, smart city projects and a wide range of innovative applications.

過去一年，香港經濟穩步復蘇，創新科技與數字經濟成為推動本地高質量增長的核心引擎。香港特區政府積極推動數碼轉型，鼓勵社會各界善用互聯網及相關科技提升運營效率與競爭力，香港正加快建設國際創科樞紐。作為「.hk」及「.香港」域名的管理機構，香港互聯網註冊管理有限公司（HKIRC）肩負重要責任，既是互聯網基礎設施的守護者，更是推動香港數碼化進程的重要參與者。

2025年，HKIRC堅守初心與核心價值、願景及使命，致力提供穩定、安全且高韌性的域名系統，全面鞏固本地互聯網基礎設施，配合特區政府推動數字經濟及智慧城市的發展。安全可靠的互聯網環境是數字經濟持續發展的基礎。HKIRC持續優化系統及提升服務效能，支援電子商務、智慧城市建設及各類創新應用的發展。

Robust Infrastructure Underpinning Growth: Empowering the Future with Digital Foundations

With continued improvements in the overall business environment and a gradual recovery in market confidence, together with HKIRC's sustained brand-building efforts over the years, the “.hk” domain, an important symbol of Hong Kong's digital identity, has further strengthened its market position. In 2025, to expand its market reach, HKIRC proactively developed its Chinese Mainland business, deepening strategic partnerships with established domain name registrars in the Mainland. Through diversified promotional initiatives, HKIRC effectively enhanced awareness and recognition of the “.hk” domain among Mainland enterprises.

By the end of 2025, the number of registered “.hk” domain names recorded steady growth, with the total surpassing 280,000, an overall increase of 5%. This achievement not only reflects strong market recognition of Hong Kong as a trusted digital identity hub, but also demonstrates growing acknowledgement among enterprises of the “.hk” domain's core value in enhancing search engine visibility (SEO) and building brand trust. Looking ahead, HKIRC will continue to leverage the unique advantages of the “.hk” domain to support enterprises in strengthening their digital competitiveness and capturing broader development opportunities.

Aligning with Policy Directions and Taking Proactive Action: A Multi-pronged Approach to Cybersecurity for the People

HKIRC has remained closely aligned with the policy direction of the HKSAR Government, actively supporting and implementing the digital development blueprint set out in the Chief Executive's Policy Address. From the 2024 emphasis on accelerating the development of the digital economy and improving cybersecurity protection for critical infrastructure computer systems, to the 2025 focus on advancing “AI+” development and expanding the application and empowerment of artificial intelligence at the industry level, HKIRC has translated policy into action through concrete initiatives.

Over the past year, HKIRC has taken proactive steps and maintained close collaboration with the Digital Policy Office (DPO), the Cyber Security and Technology Crime Bureau of the Hong Kong Police Force, and industry stakeholders to strengthen Hong Kong's cybersecurity protection framework. Last year, HKIRC co-organized the Cybersecurity Symposium 2025 with the DPO and hosted the Hong Kong Sub-forum of China Cybersecurity Week 2025, further promoting cybersecurity technology exchange and enhancing public and industry awareness of cyber risks and response capabilities.

穩健基建支撐發展 數字基建賦能未來

隨著整體營商環境持續改善，市場信心逐步恢復，加上 HKIRC 多年來持續構建品牌建設，「.hk」域名作為香港數碼身份的重要標誌，品牌根基日益穩固。2025 年，HKIRC 為進一步拓展市場，積極開拓內地業務，與內地具規模的域名註冊服務商深化策略合作，並透過多元化的推廣活動，有效提升「.hk」域名在內地企業中的認知度和認受性。

截至 2025 年底，「.hk」域名註冊量錄得穩健增長，總數突破 28 萬，整體增幅達 5%。有關成果不僅反映市場對香港作為可信數碼身份樞紐的高度肯定，亦顯示企業日益認同「.hk」域名在提升搜尋引擎可見度（SEO）及建立品牌信任方面的核心價值。展望未來，HKIRC 將繼續發揮「.hk」域名的獨特優勢，支援企業提升數碼競爭力，把握更廣闊的發展機遇。

配合政策主動作為 多措並舉網安為民

HKIRC 一直緊貼特區政府政策方向，積極配合並落實行政長官在《施政報告》中提出的數字建設藍圖。由 2024 年強調提速發展數字經濟、完善關鍵基礎設施電腦系統安全防護，到 2025 年進一步推動「AI+」發展、擴大人工智能技術在產業層面的應用與賦能，HKIRC 均以具體行動推進政策落實。

過去一年，HKIRC 積極主動，與數字政策辦公室（DPO）、香港警務處網絡安全及科技罪案調查科，以及業界持份者保持緊密合作，共同加強本地網絡安全防護體系。去年，HKIRC 與 DPO 聯合舉辦「網絡安全技術論壇 2025」，並承辦「2025 中國網絡安全周——香港分論壇」，HKIRC 進一步促進網絡安全技術交流，並提升公眾及業界對網絡風險的認知與應對能力。

At the same time, HKIRC has continued to roll out diversified initiatives, including the annual Ethical Phishing Email Campaign, to help enterprises strengthen staff awareness and preparedness against cyber fraud. HKIRC also organized the Cyber Attack and Defence Elite Training cum Tournament 2025, nurturing local cybersecurity talent through a practice-oriented training model and further enhancing overall defence capabilities. HKIRC will continue to fulfil its public mission of safeguarding cybersecurity and provide a strong foundation for the sustainable development of Hong Kong's digital society.

To further strengthen industry awareness and protection capabilities in cybersecurity, HKIRC signed a Memorandum of Understanding with the Federation of Hong Kong Industries (FHKI), establishing a long-term partnership to jointly promote cybersecurity awareness and related measures across the industry. By integrating the resources and networks of both parties, these efforts help enterprises better understand cyber risks, facilitate the implementation of practical protective measures, and further strengthen overall industry resilience, supporting steady sector development.

Promoting Inclusion with Care: Delivering Meaningful Impact to the Community

While continuously enhancing cybersecurity standards, HKIRC has always upheld its commitment to serving the community, firmly believing that the benefits of technological advancement should be shared across all sectors of society. Last year, HKIRC hosted the Digital Accessibility Recognition Scheme 2024-2025 Awards Presentation Ceremony, recognizing enterprises and organizations that have excelled in advancing digital accessibility, and fostering a more inclusive online environment.

HKIRC also worked with stakeholders across various sectors to organize a series of Digital Accessibility Workshops, enhancing enterprises' understanding of digital inclusion. Through related training, HKIRC supported digital platform developers and organizations in gaining deeper insight into the real digital needs of persons with disabilities and exploring technology-driven solutions for accessibility. These efforts contribute to narrowing the digital divide and underscore HKIRC's community-centric mission to promote an inclusive Internet.

HKIRC firmly believes that sustainable technological development depends on ensuring equal access to the opportunities and benefits brought by digital innovation. Looking ahead, HKIRC will continue to connect communities through technology and work collaboratively with all sectors of society to build an accessible and human-centred digital development environment.

同時，HKIRC 持續推出多元化項目，包括年度「釣魚電郵演習」，以支援企業加強員工對網絡詐騙風險的認知與防範能力；並舉辦「網絡攻防精英培訓暨攻防大賽 2025」，透過實戰導向的培訓模式培育本地網絡安全人才，進一步提升整體防禦水平。HKIRC 將繼續履行守護網絡安全的公眾使命，為香港數字社會的穩健發展提供堅實保障。

為加強業界對網絡安全的認知及防護能力，HKIRC 與香港工業總會（FHKI）簽署合作備忘錄，建立長期合作夥伴關係，攜手向業界推廣網絡安全意識及相關措施。透過整合雙方資源與網絡，相關工作有助提升企業對網絡風險的認識，推動實務層面的防護措施落實，進一步強化業界的整體網絡安全水平，支援行業穩健發展。

推動共融彰顯關懷 服務社群成果豐碩

在持續提升網絡安全水平的同時，HKIRC 始終秉持服務社群的初心，深信科技發展的成果應惠及社會各個層面。去年，HKIRC 舉辦「2024 至 2025 年度數碼無障礙嘉許計劃頒獎典禮」，表揚在推動數碼無障礙建設方面表現卓越的企業與機構，攜手促進更包容的網絡環境。

同時，HKIRC 與各業界持份者攜手舉辦一系列「數碼無障礙工作坊」，加強企業對數碼共融的認識，並透過相關教學，支援數碼平台開發者及企業深入掌握殘障人士的實際數碼使用需要，探索以科技推動無障礙應用的可行方案。相關工作有助逐步縮小數碼鴻溝，彰顯 HKIRC 以社群為本、推動包容互聯網發展的使命。

HKIRC 深信，可持續的科技發展關鍵在於讓所有人均能平等享有數碼科技所帶來的便利與發展機遇。展望未來，HKIRC 將繼續以科技連結社群，聯同社會各界攜手合作，致力打造無障礙、具人文關懷的數碼發展環境。

Strengthening Global Connectivity, Broadening Horizons and Elevating Hong Kong's Position

As an international financial and I&T hub, Hong Kong must continue to strengthen its global engagement in Internet governance to consolidate its competitive edge. Last year, HKIRC hosted the 87th Asia Pacific Top Level Domain Association (APTLD) Members Meeting, attracting over 150 overseas participants from the Asia-Pacific region as well as Europe and the Americas. Experts from various fields gathered for in-depth exchange on domain name technologies and policy development. These outcomes not only enhanced Hong Kong's influence in the international Internet ecosystem, but also laid a solid foundation for HKIRC to absorb international experience and deepen global exchanges.

Leveraging Hong Kong's unique role as a "super connector" and "super value-adder", HKIRC actively promoted the ".hk" domain name globally and across the Guangdong-Hong Kong-Macao Greater Bay Area, reinforcing its international image as a trusted digital identity. By deepening cross-regional collaboration and expanding outreach networks, HKIRC helps enterprises enhance brand credibility and market visibility, supports their expansion into regional and international markets, and further consolidates Hong Kong's hub position in the digital economy and Internet development.

Charting the Future Together: Creating New Milestones

Looking ahead, HKIRC will continue to serve as a bridge between the HKSAR Government and the industry, actively supporting the HKSAR Government's long-term strategies for smart city development and digital economy. In response to the growing demand for digital trust, HKIRC plans to launch digital certificate-related services in 2026 to further strengthen Hong Kong's digital trust framework and support enterprises in developing secure and reliable online businesses. At the same time, HKIRC will explore the application of artificial intelligence in domain name management and cybersecurity, proactively embracing the opportunities and challenges of the "AI+" era.

HKIRC firmly believes that collaboration is a vital cornerstone of industry development. Moving forward, HKIRC will continue to work closely with the HKSAR Government, the industry and partners to jointly promote a secure, inclusive and high-quality Internet ecosystem, and to make positive contributions to the overall development of Hong Kong and the nation.

On behalf of the Board of Directors, I would like to express my sincere gratitude to Board members, Advisory Committee members, members, partners and all colleagues for their continued support of HKIRC. I would also like to extend special thanks to the former Chairman, Mr Chan Sai-ming, whose professional leadership and forward-looking vision laid a solid foundation for HKIRC's steady development. Looking ahead, let us move forward together, embrace a new milestone in 2026, and achieve even more fruitful results.

連結國際開拓視野 聯通內外提升地位

作為國際金融及創新科技樞紐，香港須持續加強在互聯網治理方面的國際連結，以鞏固其全球競爭優勢。去年，HKIRC 主辦「亞太區頂級域名組織 (APTLD) 第 87 屆會議」，吸引來自亞太及歐美地區超過 150 名海外參與者，匯聚不同領域的專家，就域名技術與政策發展進行深入交流。相關成果不僅提升香港在國際互聯網生態的影響力，亦為 HKIRC 吸納國際經驗、深化全球交流奠定穩固基礎。

HKIRC 發揮香港作為「超級聯繫人」及「超級增值人」的獨特角色，積極向全球及粵港澳大灣區推廣「.hk」域名，強化其作為可信數碼身份的國際形象。透過深化跨地域合作及拓展推廣網絡，HKIRC 協助企業提升品牌可信度與市場能见度，支援其拓展區域及國際市場，進一步鞏固香港在數字經濟及互聯網發展中的樞紐地位。

展望未來藍圖繪就 攜手共創嶄新輝煌

展望未來，HKIRC 將繼續肩負政府與業界之間的溝通橋樑角色，積極配合特區政府推動智慧城市建設及數字經濟發展的長遠策略。隨着數碼信任需求日益提升，HKIRC 計劃於 2026 年推出數字證書相關服務，進一步完善本地數碼信任體系，支援企業發展安全可靠的線上業務。同時，HKIRC 亦將探索人工智能技術在域名管理及網絡安全領域的應用，積極應對「AI+」時代的機遇與挑戰。

HKIRC 深信，協同合作是推動行業發展的重要基石。未來，HKIRC 將持續聯同特區政府、業界及合作夥伴，共同推動互聯網生態的安全、共融與高質量發展，為香港及國家的整體發展作出積極貢獻。

在此，我謹代表董事局，向一直以來支持 HKIRC 發展的董事局成員、諮詢委員會成員、會員、合作伙伴及全體同事，表示誠摯的感謝。特別感謝前任主席陳細明先生，其專業的領導能力和前瞻性的發展視野，為 HKIRC 的穩健發展奠定了堅實基礎。展望未來，讓我們繼續攜手並肩，於 2026 年迎接新的發展里程，創造更豐碩的成果。